

The background of the entire page is a close-up, slightly blurred image of the American flag, showing the stars and stripes in a wavy pattern.

UTAH NATIONAL GUARD

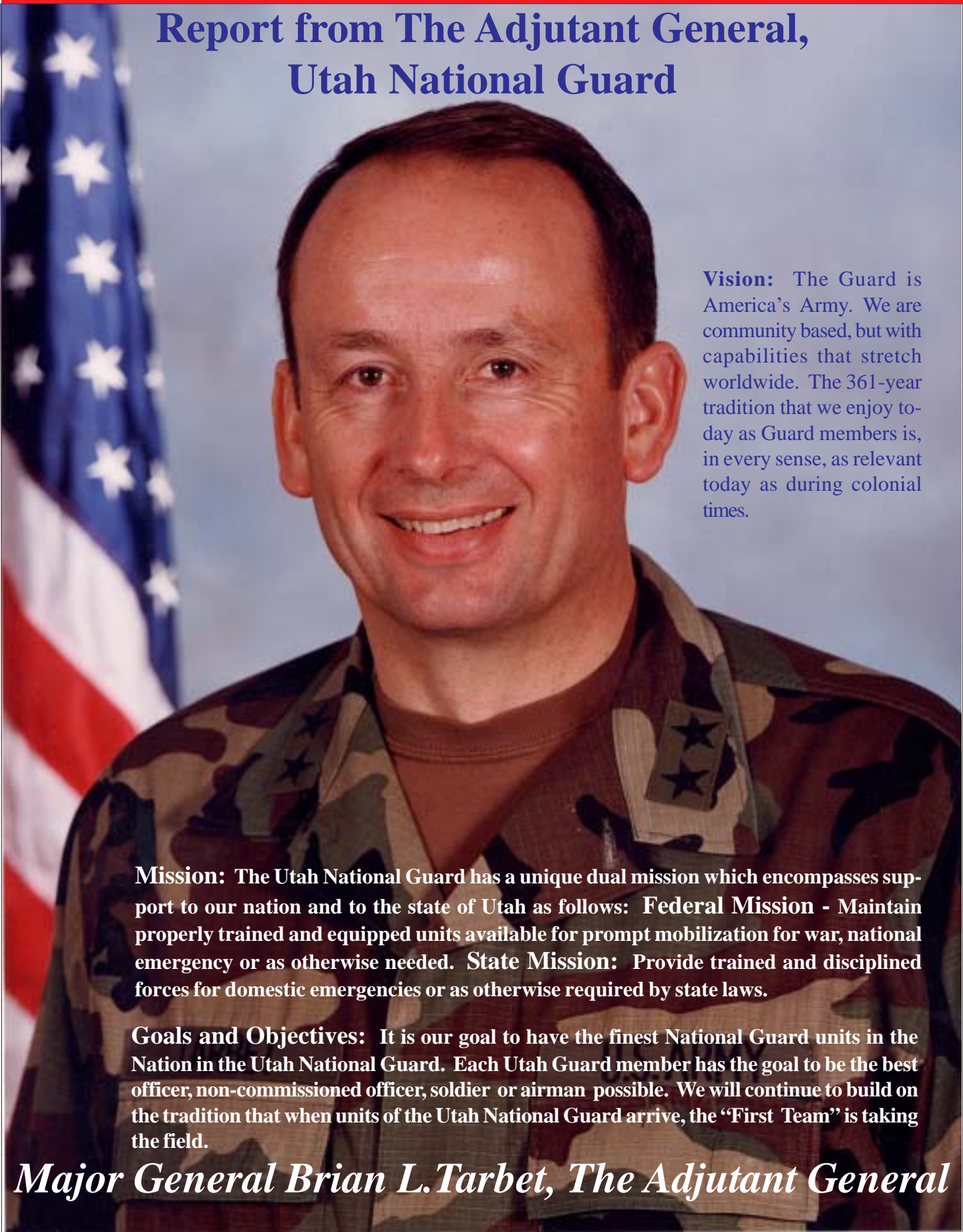
**ANNUAL
REPORT**

Fiscal Year

2002

**Maj. Gen. Brian L. Tarbet
The Adjutant General**

Report from The Adjutant General, Utah National Guard

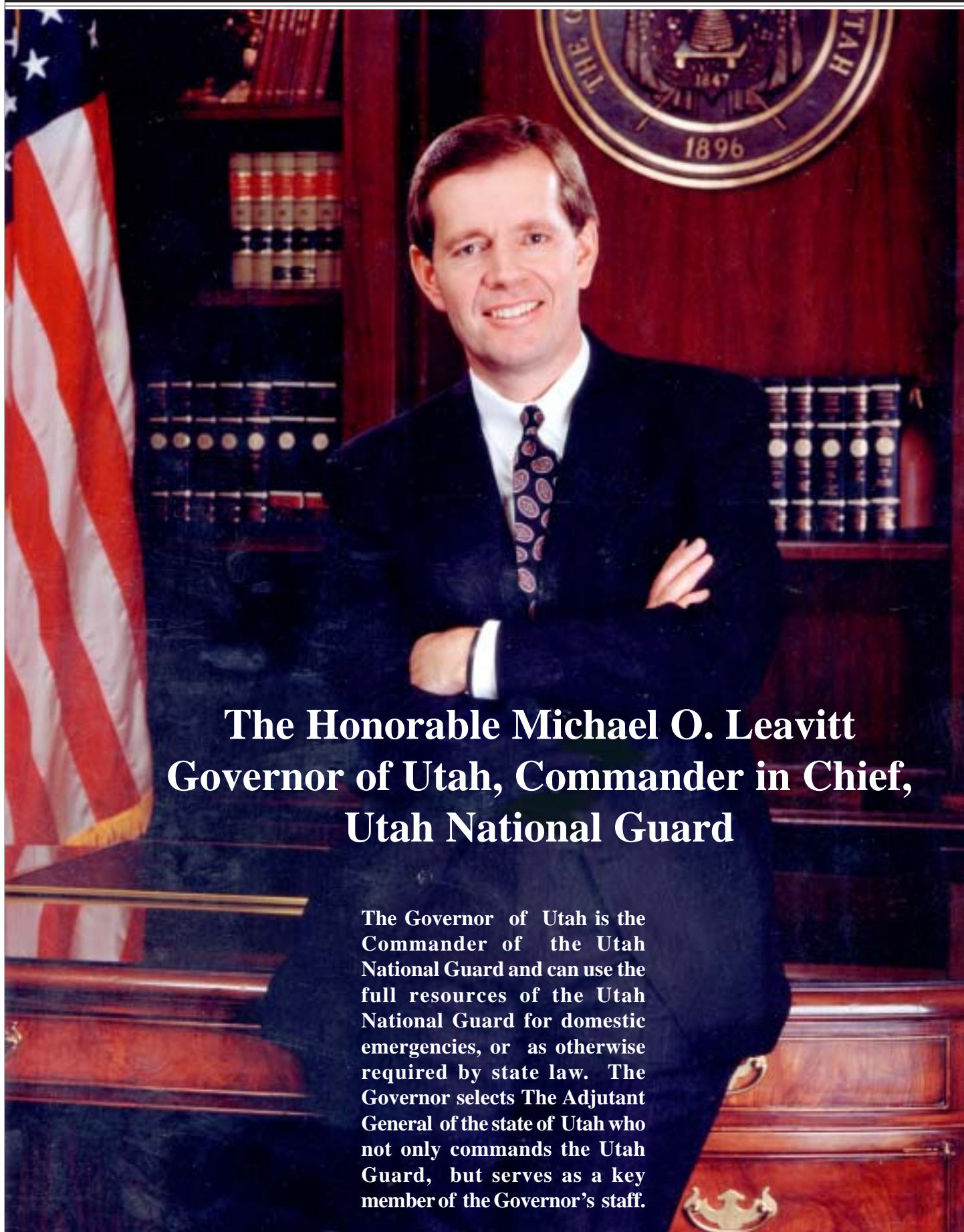
A portrait of Major General Brian L. Tarbet, The Adjutant General of the Utah National Guard. He is a middle-aged man with short brown hair, smiling at the camera. He is wearing a camouflage military uniform with a rank insignia of three stars on his collar. To his left, a portion of the American flag is visible, showing the stars and stripes. The background is a plain, light blue wall.

Vision: The Guard is America's Army. We are community based, but with capabilities that stretch worldwide. The 361-year tradition that we enjoy today as Guard members is, in every sense, as relevant today as during colonial times.

Mission: The Utah National Guard has a unique dual mission which encompasses support to our nation and to the state of Utah as follows: **Federal Mission -** Maintain properly trained and equipped units available for prompt mobilization for war, national emergency or as otherwise needed. **State Mission:** Provide trained and disciplined forces for domestic emergencies or as otherwise required by state laws.

Goals and Objectives: It is our goal to have the finest National Guard units in the Nation in the Utah National Guard. Each Utah Guard member has the goal to be the best officer, non-commissioned officer, soldier or airman possible. We will continue to build on the tradition that when units of the Utah National Guard arrive, the "First Team" is taking the field.

Major General Brian L. Tarbet, The Adjutant General



**The Honorable Michael O. Leavitt
Governor of Utah, Commander in Chief,
Utah National Guard**

The Governor of Utah is the Commander of the Utah National Guard and can use the full resources of the Utah National Guard for domestic emergencies, or as otherwise required by state law. The Governor selects The Adjutant General of the state of Utah who not only commands the Utah Guard, but serves as a key member of the Governor's staff.

Senior Leadership, Utah Army and Air National Guard



Brigadier General Stanley J. Gordon, Assistant Adjutant General, Army



Brigadier General Larry V. Lunt, Utah Air National Guard Commander



Command Sergeant Major Dell K. Smith, Command Sergeant Major, Army



Command Chief Master Sergeant Andrew L. Ocana, Command Chief, Air

The Adjutant General's Introduction to the 2002 Annual Report

In this publication last year, I challenged the officers, soldiers, and airmen of the Utah National Guard to rise to meet the challenges that lay before us in 2002. They have met those challenges and then some. I congratulate all Utah National Guard members on last year's performance and stand in awe of their accomplishments. As I assess our situation as of September 30, 2002, we have accomplished much, and we have much left to accomplish.

I would like to say "job well done," and grant some commander's time. But events have called on us again to continue with our efforts on behalf of the nation and the state of Utah. I know we can meet these looming challenges as we continue to write the history of the citizen-soldier in Utah at the beginning of the new century.

During the past year, Utah has led the nation in support to the warfight tasks, both in the Army and the Air Force. Our Special Forces, Engineers, and Military Intelligence soldiers have been on the front lines of operations Enduring Freedom and Desert Spring, as well as in Bosnia, and have made substantial contributions. At home, the 145th Field Artillery Battalion carries out the large responsibility to defend the desert site for the chemical stockpile elimination program. The 211th Aviation Battalion returned from a mobilization to Kuwait where it set unrivaled flying and maintenance records.

Additionally, our remaining units have carried out an aggressive annual

training program here in Utah and around the country. The 222nd Field Artillery deployed to Fort Stewart, Georgia, where it completed a highly successful annual training. The 1457th Engineers were at Strawberry Reservoir, where a great annual training period was conducted.

Continuing a legacy, Military Intelligence soldiers continue to make significant contributions to the nation's defense on a daily, weekly, and monthly basis.

Likewise, the Utah Air National Guard has maintained a remarkable OPTEMPO in support of a variety of military operations. The 151st Refueling Wing has carried a huge load, participating in the post 9/11 military operations by deploying to Crete and Cyprus, as well as preparing for its next Aerospace Expeditionary Force deployment. The 169th Electronic Security Squadron is now in its second year of mobilization and is an important part of the nation's intelligence system. The 109th Air Control Squadron was recently de-activated after several months of guarding our skies, especially



Major General Brian L. Tarbet, The Adjutant General of Utah

during the Olympics. The 299th Range Control Squadron continues to service America's finest training range at the Utah Test and Training Range. Members of the 130th Engineering Squadron have contributed in large ways to the nation's readiness in the Gulf region.

In summary, it's been quite a ride this year and promises to be at least as challenging next year. We are expecting much from our families and our employers, and we owe them a deep and profound thanks. The issues are great, the stakes are high, and the men and women of the Utah National Guard are ready to execute their missions with distinction. Utah National Guard members are truly citizen-soldiers at their best.

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151st Support Group	79-80		
151st Civil Engineering Squadron	81		
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UTAH ARMY NATIONAL GUARD**Logan**

Det 1, Svc Btry, 1-148th FA
B Btry (-), 1-148th FA
Co B (-), 141st MI Bn

Brigham City

Det 1, B Btry, 1-148th FA

Ogden

142nd MI Bn
Co B, 142nd MI Bn
A Btry (-), 1-145th FA

West Jordan

23rd Army Band
Det 50, Opns Spt Airlift Agency
HHC, 142nd MI Bn
Co A, 142nd MI Bn
Det 1, Co B, 193rd Avn
Co D, 1-189th Avn
211th Avn Group
HHC, 211th Avn Group
1-211th Avn Group
Co A, 1-211th Avn Bn
Co B, 1-211th Avn Bn
Co C, 1-211th Avn Bn
Co D, 1-211th Avn Bn

Tooele

Det 2, Co A, 1457th Engr Bn

Draper

Hq, Utah STARC
128th Mobile PA Det (-)
85th WMD- Civil Support Team
97th Troop Command
300th MI Bde
Co A, 141st MI Bn
Co C, 142nd MI Bn
115th Engr Group
HHC, 115th Engr Group
115th Maint Co (HE)(GS)
Hq, 19th Special Forces Gp (Abn)
190th Chem Recon Det

Riverton

Det 5, Utah STARC
ARNG Garrison Camp Williams
Hq, I Corps Artillery
HHB, I Corps Artillery
1-145th FA Bn
HHS, 1-145th FA Bn
1-145th FA Bn Aug
Det 3, HHB, 1-148th FA Bn
115th Engr Det (Util)
SPT Co, 19th SF Gp (Abn)
1-19th (-) SF Gp (Abn)
HHD, 1-19th SF Gp (Abn)
Hq, 640th RTI
1st Bn, 640th RTI
2nd Bn, 640th RTI
489th Engr Det(Util)
Co B (-), 1457th Engr Bn
Co C, 1-19th SF Gp (Abn)
2145 CS Maint Det

Lehi

HHD, 115th Engr Bn
120th QM Det

American Fork

1457th Engr Bn
HHC (-), 1457th Engr Bn

Utah National Guard Unit Locations

Logan*
*Brigham City
*Ogden
*Hill Air Force Base
*Salt Lake City
* West Jordan
*Tooele
*Draper
*Riverton
*Lehi
*American Fork
*Orem
*Springville
*Spanish Fork
*Mt. Pleasant
*Manti
*Fillmore
*Richfield
*Beaver
*Cedar City

UTAH AIR NATIONAL GUARD**Hill Air Force Base**

299th Range Control Squadron
Salt Lake City
Hq, Utah Air National Guard
130th Engr Installation Squadron
109th Air Control Squadron
169th Intelligence Squadron
Hq, 151st Air Refueling Wing
151st Operations Group
151st Mission Support Flight
191st Air Refueling Squadron
151st Logistics Group
151st Logistics Squadron
151st Maintenance Squadron
151st Aircraft Generation Squadron
151st Logistic Support Flight
151st Support Group
151st Engineer Squadron
151st Service Flight
151st Security Force Squadron
151st Mission Support Squadron
151st Communications Flight
151st Military Personnel Flight
151st Medical Squadron

*Vernal

*Price

UTAH ARMY NATIONAL GUARD (Continued)**Vernal**

Det 1, Co B, 1457th Engr Bn

Orem

141st MI Bn
HHC, 141st MI Bn
Co C, 141st MI Bn
Co D, 142nd MI Bn

Springville

Co B, 1-19th SF Gp (Abn)

Spanish Fork

C Btry, 1-145th FA Bn
Co C (-), 1457th Engr Bn
116th Engr Co

Price

Det 1, Co A, 1457th Engr Bn

Mt. Pleasant

Co A (-), 1457th Engr Bn

Manti

B Btry, 145th FA Bn

Fillmore

Det 1, A Btry, 1-145th FA Bn

Richfield

A Btry, 2-222nd FA Bn

Beaver

Svc Btry, 2-222nd FA Bn
2222 CS Maint Det

Cedar City

2-222nd FA Bn
HHB, 2-222nd FA Bn

Blanding

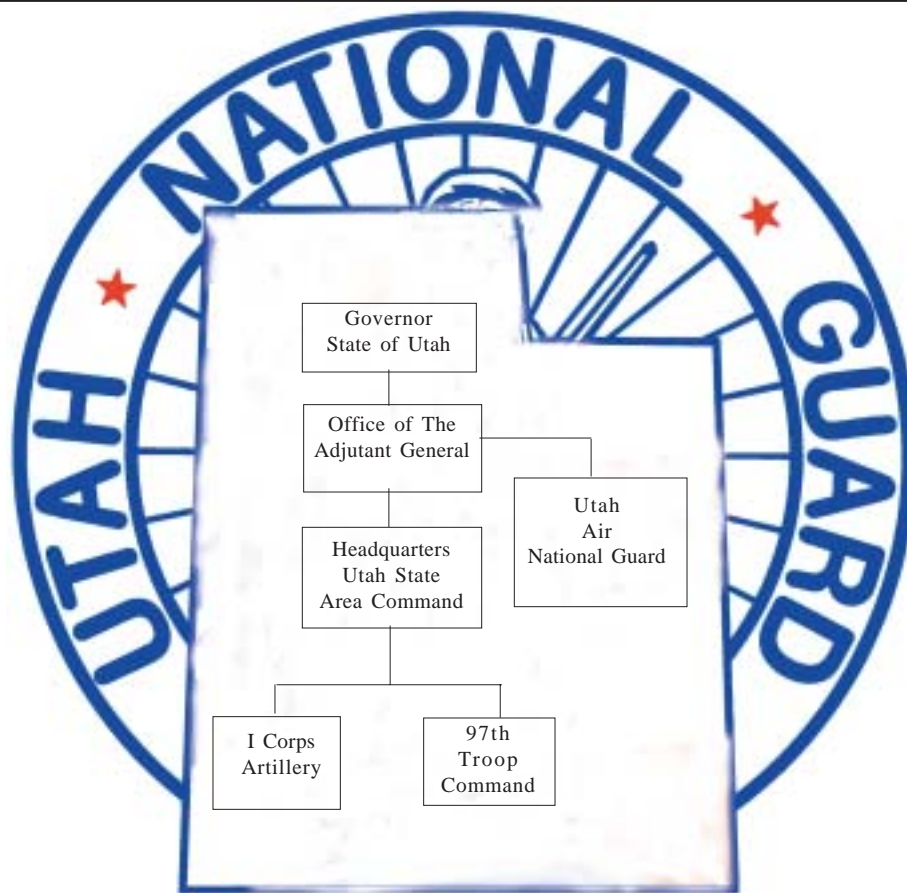
Det 1, Co C, 1457th Engr Bn

St. George

B Btry, 2-222nd FA Bn
C Btry, 2-222nd FA Bn
Det 1, Co B, 141st MI Bn

*Blanding

*St. George



Utah National Guard Organization

The organization of the Utah National Guard dates back to the Spring of 1894; however, its predecessor, the Nauvoo Legion, dates back to 1849. The Utah National Guard, in addition to serving with distinction within the state, has seen much service in defense of our nation.

The Utah National Guard was activated for action in the Spanish-American War, the Mexican Border War, World War I, both theaters of World War II, the Korean Conflict, the Berlin Crisis, the Vietnam War, Desert Storm, Operation Restore Hope, Operations Enduring Freedom and Desert Spring, and Homeland Security. The Utah National Guard currently has units and individuals serving throughout the world, protecting our freedoms.

Strength levels of the Utah Army National Guard have grown from 1,400 members during World War I to a present-day level of 538 officers, 177 warrant officers, and 4,348 enlisted personnel, totaling 5,063 active members.

In response to the post World War II need for reserve forces, the Utah Air National Guard was formed in the winter of 1946. The initial members faced the challenge of building a unit that only had a fraction of the authorized 150 officers and airmen, and virtually none of the equipment or aircraft. By August 20, 1947, when the first field training exercise was conducted, there were 32 officers and 56 airmen in the squadron. Present day strength level includes 164 officers and 1,306 air guard personnel, totaling 1,470 current

members.

The number of full-time employees for the entire Utah National Guard at the end of Fiscal Year 2002 consisted of 715 federal technicians, 544 Active Guard/Reserve personnel (32 of these are currently mobilized with their units), and 334 State of Utah employees (178 full-time and 166 part-time). Full-time personnel work for the Utah National Guard mainly in the areas of administration, logistical support and facility maintenance.

The Utah National Guard, Army and Air, is the organized military force of the state of Utah, except when ordered into federal service. Under the National Defense Act, the Army and Air National Guard are reserve components of the United States Army and Air Force respectively.

The Guard, America's Biggest Defense Bargain



Relative Costs

Army and Air National Guard units hold themselves in a high state of readiness at a fraction of the cost of maintaining similar units in the active forces. A Guard artillery battery costs Uncle Sam, and the taxpayers only 17 percent of what its active counterpart costs. The Guard is America's biggest defense bargain.

Sources of Guard Funding

The federal government supports the majority of the cost associated with the National Guard due to the increasing national defense responsibilities. The Utah Army and Air Guard functions on an annual operating budget of \$168.6 million. Utah is provided a well-trained civil disaster relief and emergency response force at a fraction of its total cost. This force is responsive to the Governor of Utah.

Where Guard Dollars are Spent

The majority of funds utilized by the Utah National Guard are spent in Utah. The state receives more in return than it invests. An estimated 96 percent of the Guard's total budget flows back into the state economy in terms of military and civilian pay, purchases from vendors, and construction projects. A Utah tax investment of \$4.3 million yields an approximate \$168.6 million return. This money flows down to cities and communities which benefit from revenues generated by their local Guard units. In addition, these units are a valuable asset to the community, state and nation.





Utah National Guard truck unloading food at the Utah Food Bank during "Scouting For Food" drive

One of the real differences between the Utah National Guard and all other military organizations is our close link with the local communities. Not a day goes by that Utah National Guard equipment, manpower, and/or resources are not working to improve, serve and protect the local communities of Utah. This close community link is the natural result of the fact that our Guard members live, work and serve in the local communities where the volunteer and service oriented culture helps make Utah such a great place to live.

This past year hundreds of requests for community support have been received. While logistical and financial constraints make it impossible to accommodate all of them, many requests of every imaginable type were met on a regular basis. During 2002, hundreds of youth groups climbed our climbing

walls, rappelled our towers and were challenged by our obstacle courses and leadership reaction courses under the watchful eyes of our trained professionals.

During the Winter Olympics our personnel made a major contribution in providing security to make the games safe and secure. We supported every major event in some way, either visibly or behind the scenes. During the Games the 23rd Army Band performed six high profile concerts and entertainments. These reached thousands of people, including the international audience and television broadcast of Governor Leavitt's opening reception for President Bush.

Uniformed Guard members provided solemn color guards for hundreds of funerals and public events, fired artillery in salute at special events, flew helicopters over parade routes and sup-

ported special activities. Guard equipment sat on display at public functions.

Our personnel manned emergency response centers. Engineer construction projects were completed in all parts of the state. The 23rd Army Band members taught aspiring band students and performed throughout the state. Our linguists translated documents and provided translation support. Boy Scouts, schools, food banks, local communities and law enforcement agencies throughout the state were all touched, in a positive way, by the Utah National Guard.

Lives were literally saved by Utah Guard members -- some on duty, others at home in their neighborhoods. In some ways the Utah Guard goes beyond community and becomes family. We intend to keep it that way. The Utah National Guard continues to serve community, state and nation.

Utah National Guard Economic Impact Statement



CITY	COUNTY	UTAH - SENATE DISTRICT	UTAH - HOUSE DISTRICT	CONGRESSIONAL DISTRICT - U.S.	FEDERAL TECHNICIANS	ACTIVE GUARD PERSONNEL	STATE FULL-TIME EMPLOYEES	STATE PART-TIME EMPLOYEES	TOTAL FULL-TIME EMPLOYEES	TRADITIONAL GUARD PERSONNEL & PART-TIME EMPLOYEES	FEDERAL CONSTRUCTION
American Fork	Utah	14	58	3	6	11		1	17	174	
Beaver	Beaver	28	72	1	4	5		1	9	27	
Blanding	San Juan	27	74	3	2	2		1	4	39	
Brigham City	Box Elder	24	1	1		2		1	2	34	\$100,406
Cedar City	Iron	29	72	1	5	13		1	18	186	\$8,564
Draper	Salt Lake	5	44	2	180	168	49	14	397	334	\$167,246
Dugway	Tooele	13	21	1	1				1		\$624,426
Fillmore	Millard	28	68	2		2		1	2	79	\$28,335
Ft. Douglas	Salt Lake	3	27	2			1	5	1		
Lehi	Utah	13	57	3	1	13		1	14	96	\$39,575
Logan	Cache	24	5	1	2	5		1	7	109	
Manti	Sanpete	28	69	3	4	2		1	6	76	\$166,151
Mt. Pleasant	Sanpete	28	69	3		1		1	1	62	\$5,550
Murray	Salt Lake	35	35	2		1			1		
Ogden	Weber	18	10	1	3	10		1	13	386	\$10,311
Orem	Utah	27	70	3		15	1			368	\$37,675
Price	Carbon	27	70	3		2		1	2	49	
Richfield	Sevier	28	71	3	2	2		1	4	99	
Riverton	Salt Lake	5	44	3	53	72	57	113	182	85	\$1,877,505
Salt Lake City	Salt Lake	3	27	2	2		46	2	48	362	
Salt Lake Airport	Salt Lake	2	22	2	307	112	45		464	1,355	\$8,700,000
Spanish Fork	Utah	17	66	3	9	7		1	16	164	
Springville	Utah	17	66	3		7		1	7	76	
St. George	Washington	29	75	1		8		1	8	299	\$206,885
Tooele	Tooele	13	21	1	2	1		1	3	125	\$27,221
Vernal	Uintah	26	56	3	2	2		1	4	53	\$11,819
West Jordan	Salt Lake	6	46	3	123	69	4	1	196	440	\$493,625
	TOTALS				708	532	203	153	1,427	5,077	\$12,505,294

Fiscal Year 2002 (1 Oct 2001 to 30 Sept 2002)

FEDERAL PAYROLL	FEDERAL OPERATIONS AND MAINTENANCE	TOTAL FEDERAL EXPENDITURES	STATE PAYROLL	STATE OPERATIONS AND MAINTENANCE	TOTAL STATE EXPENDITURES	TOTAL STATE AND FEDERAL EXPENDITURES
\$22,843,511	\$828,500	\$23,672,011	\$1,556	\$27,534	\$29,090	\$23,701,101
\$809,798	\$220,960	\$1,030,758	\$1,557	\$30,553	\$32,110	\$1,062,868
\$655,023	\$219,147	\$874,170	\$1,308	\$34,041	\$35,349	\$909,519
\$499,898	\$175,932	\$675,830	\$1,351	\$35,349	\$36,700	\$712,530
\$2,801,118	\$982,514	\$3,783,632	\$1,308	\$40,527	\$41,835	\$3,825,467
\$24,577,456	\$3,548,531	\$28,125,987	\$1,188,006	\$918,548	\$2,106,554	\$30,232,541
\$49,981	\$684,426	\$734,407				\$734,407
\$996,353	\$395,874	\$1,392,227	\$1,308	\$29,617	\$30,925	\$1,423,152
			\$32,904	\$32,904	\$65,808	\$65,808
\$1,733,084	\$395,800	\$2,128,884	\$1,153	\$34,247	\$35,400	\$2,164,284
\$2,685,291	\$580,638	\$3,265,929	\$3,660	\$33,935	\$37,595	\$3,303,524
\$1,163,181	\$435,789	\$1,598,970	\$1,830	\$25,109	\$26,939	\$1,625,909
\$746,403	\$309,568	\$1,055,971	\$1,830	\$28,011	\$29,841	\$1,085,812
\$49,941		\$49,981				\$49,981
\$4,720,420	\$2,325,784	\$7,046,204	\$1,830	\$39,177	\$41,007	\$7,087,211
\$4,871,095	\$2,189,600	\$7,060,695	\$1,305	\$107,789	\$109,094	\$7,169,789
\$665,383	\$249,327	\$914,710	\$1,830	\$29,838	\$31,668	\$946,378
\$1,316,962	\$503,611	\$1,820,573	\$1,256	\$30,670	\$31,926	\$1,852,499
\$9,396,417	\$2,289,275	\$11,685,692	\$159,101	\$142,563	\$301,664	\$11,987,356
\$4,093,662		\$4,093,662	\$225,186	\$218,734	\$443,920	\$4,537,582
\$18,635,240	\$15,260,000	\$33,895,240	\$234,000	\$221,000	\$455,000	\$34,350,240
\$1,647,862	\$415,930	\$2,063,792	\$1,830	\$64,200	\$66,030	\$2,129,822
\$1,212,856	\$428,735	\$1,641,591	\$1,830	\$29,623	\$31,453	\$1,673,044
\$3,735,463	\$1,546,720	\$5,282,183	\$1,830	\$37,547	\$39,377	\$5,321,560
\$1,541,402	\$625,436	\$2,166,838	\$1,300	\$29,120	\$30,420	\$2,197,258
\$809,475	\$175,932	\$985,407	\$1,300	\$24,999	\$26,299	\$1,011,706
\$14,059,528	\$3,190,420	\$17,249,948	\$75,926	\$141,977	\$217,903	\$17,467,851
\$126,316,843	\$37,978,449	\$164,295,292	\$1,946,295	\$2,387,612	\$4,333,907	\$168,629,199

Utah National Guard Facilities and Projects

COMPLETED PROJECTS COMBINED MAJOR/MINOR CONSTRUCTION

Army Aviation Support Facility Temp Hanger	\$197,238
Army Aviation Support Facility Hanger Paint/Floor Repair.....	\$91,800
Army Aviation Support Facility Perimeter Road Repair	\$25,417
Camp Williams Bldg 6100 Remodel	\$70,000
Camp Williams Tickville Oil/Septic Construction	\$16,161
Camp Williams Nevada Avenue Electrical Conduit	\$10,960
Camp Williams Williams Peak Fence	\$11,500
Camp Williams Perimeter Fence Repairs	\$22,444
Tooele Armory Window Replace	\$27,221

ESTIMATED TOTAL COMPLETED CONSTRUCTION PROJECTS **\$472,741**

PROJECTS CURRENTLY UNDER CONSTRUCTION

Real Property Operations and Maintenance- Minor Construction Projects:

Draper Recruiter Expansion	\$103,376
Manti OMS Expansion	\$125,106
St. George Organizational Maintenance Shop Expansion	\$125,104
St. George Cold Storage	\$ 73,456
St. George Modular Class Design	\$8,325
Camp Williams Regional Training Institute Classrooms	\$441,947
Camp Williams Unit Training Equipment Site Remodel	\$199,119
Camp Williams Distinguished Visitors Quarters Addition	\$522,958
Camp Williams Bldg 6170 Remodel	\$41,721
Camp Williams Bldg 6060 Remodel	\$15,795
Camp Williams Bldg 1190 Remodel Design	\$17,630
Dugway Bldg 5806 Maintenance	\$15,998
Total Minor Construction Projects	\$1,690,535

Real Property Operations and Maintenance Major Maintenance & Repair Projects:

Army Aviation Support Facility Boiler Repair	\$48,733
Army Aviation Support Facility Heating Ventilation and Air Conditioning Repairs	\$90,307
Draper Property and Fiscal Office Central Issue Facility	\$29,298
Brigham City Roof Replace	\$100,406
Cedar City Window Replace	\$8,564
Fillmore Roof Replace	\$28,335
Lehi Boiler Replace	\$39,575
Manti Heating Ventilation and Air Conditioning/Misc Repairs	\$41,045
Mt. Pleasant Roof Replace Design	\$5,550
Camp Williams Special Forces Armory Heating Ventilation and Air Conditioning Design	\$7,700
Camp Williams Storm Drain Repairs	\$165,372
Camp Williams Bldg 628/629/630 Remodel	\$117,252
Camp Williams Bldg 7040 Repair	\$7,729
Camp Williams Bldg 6150 Repair	\$99,326
Camp Williams Bldg 4140 Window/Roof Repair	\$97,500
Camp Williams 400 Series Bldg Landscape Design	\$12,391
Dugway Bullene Bldg 5806 Remodel	\$278,691
Dugway Bullene Bldg 5808 Remodel	\$260,500

Dugway Bullene Bldg 5809 Roof Repair	\$69,237
Total Major Maintenance & Repair Projects	\$1,507,511
ESTIMATED TOTAL PROJECTS UNDER CONSTRUCTION	\$3,198,046

ENERGY PROJECTS

Draper Energy Projects - Power Conditioner	\$34,572
Ogden Energy Project - Readiness Center Efficient Lighting	\$10,311
Orem Energy Project - Direct Digital Control	\$37,675
Vernal OMS Energy Project - Efficient Lighting	\$11,819
AASF Energy Project - Direct Digital Control	\$40,130
TOTAL ENERGY PROJECTS	\$134,507

PLANNED FUTURE PROJECTS MAJOR/MINOR

Military Readiness Center - North Salt Lake/Davis County	\$10,600,000
RTI Classrooms - Camp Williams	\$455,000
Armory Addition - St. George	\$1,400,000
Additional Wind Turbine - Camp Williams	\$870,000
Lighting Upgrades – Various Organizational Maintenance Shop locations	\$45,000
Renewable Energy Projects (Solar, Photo-voltaic, Bio-mass)	\$250,000
Fuel Cell and Micro Turbine Generators – Various Locations	\$650,000
Electrical Upgrades – Various Facilities	\$200,000
Distinguished Visitors Quarters Addition Landscape- Camp Williams	\$4,000
ESTMATED TOTAL PLANNED FUTURE PROJECTS	\$14,474,000



The new Camp Williams Readiness Center during the construction phase. This state-of-the-art readiness center will be ready for occupancy in the fall of 2002 and will provide facilities for units that were displaced when the property at Sunny Side Avenue in Salt Lake City was sold. This new site at Camp Williams will provide many advantages over the urban site in Salt Lake City.

Utah National Guard Joint Staff



Members of the Utah National Guard Joint Staff conducting a staff meeting with Brig. Gen. Dewsnup conducting

Under the direction of Maj. Gen. Brian L Tarbet, the Utah National Guard postured itself to meet the challenges of the next decade, and beyond, by integrating a functioning Joint Staff. Established nearly two years ago, the Joint Staff was tasked with oversight and responsibility for issues that affect both army and air components of the Utah National Guard. Ever increasing worldwide operations with multi-component and multi-service organizations have solidified the dynamics and requirements for Joint Staff operations.

The Utah National Guard Joint Staff is lead by the Joint Command Group. The Adjutant General, Maj.Gen. Brian L. Tarbet, along with

the Assistant Adjutant General for Army, Brig. Gen. Stanley J. Gordon, Assistant Adjutant General for Air, Brig.Gen. Larry V. Lunt, and Chief of the Joint Coordinating Staff, Brig.Gen. Ralph L. Dewsnup, collectively direct the affairs of the Joint Staff. The Joint Command Group meets regularly to discuss strategic planning and future operations. Brig. Gen. Dewsnup is provided a Joint Coordinating Staff to plan, execute and monitor operations and issues that affect both Utah Army and Air National Guard issues.

The Joint Coordinating Staff consists of eight separate Directorates appointed by The Adjutant General and directed by the Chief of the Joint Coordinating Staff. One Joint Staff

Executive Officer assists the Chief of the Joint Coordinating Staff with the direction and employment of the directorates. The directorates are: Human Resources, United States Property and Fiscal office, Counter Narcotics, Military Support of Civil Authorities, Recruiting and Retention, Intelligence Oversight, Community and Government Relations, and Military Affairs. All Directorate positions are resourced with senior officers of the Utah National Guard. Additionally, directorates are responsible to nominate and incorporate sufficient advisors to fully manage their roles and responsibilities. The Joint Staff for the Utah National Guard is established and ready to meet the demands of today and the future.

Human Resources Office



Capt. Andrew Adamson, Classification Specialist for the Human Resources Office

The mission of the Human Resources Office (HRO) is to provide total quality customer service with a focus on timely results and customer satisfaction.

The HRO is the consolidated personnel office, which supports the nearly 1,750 full-time employees of the Utah National Guard. This represents a small increase of full-time employees between the Army and Air Guard. We also received some control grade relief for our AGR force.

The full-time force is comprised of active duty military, federal civil service and state employees who work for the Utah Army and Air National Guard. The full-time force is distributed in armories and training sites from Logan to St. George and from Tooele to Vernal.

Utah National Guard full-time employees provide the essential continuity in administration, supply, maintenance, operations and training to nearly 6,600 unit members across the state.

recreation (ticket) specials. In short, the HRO is committed to assuring that all the basic work-related needs of Utah National Guard employees are provided in order to maintain maximum efficiency and the highest possible morale.

We welcome, this year, new employees in administration, labor relations, classification and state Equal Employment Opportunity. The Utah National Guard is consistently recognized for the efficient and effective manner in which they accomplish their state and federal missions. The full-time employees form a cadre of highly competent individuals who provide the vital support to the members of the Utah National Guard and other military and civilian agencies throughout the world.

A major contributing factor to the success of Utah National Guard is our high caliber, dedicated full-time employee force. Our goal in the HRO is to continue to improve the support and assistance provided to this valuable asset.



Nua Pola, Administrative Assistant for the Human Resources Office

Plans, Operations and Military Support Office

The Plans Operations and Military Support Office (POMSO) is responsible for numerous programs that involve interaction with civilian authorities. Some of those programs are the Military Support to Civilian Authorities (MSCA), the Joint Army/Air Emergency Operations Center (JEOC), National Guard Security Services, Statewide Physical Security Inspections, Emergency Communications, Communication Security (COMSEC), Serious Incident Report Program (SIRS) Weapons of Mass Destruction Response Force (85th CST), Chemical Stockpile Emergency Preparedness Program (CSEPP Response Force), Terrorism Counteraction Program (AT/FP), and Courier Orders Program.

During Fiscal Year 2002 the Utah National Guard provided Military Support to Civil Authorities in numerous areas. The Guard provided training and exercise support to the State, Utah County and Tooele County in the Chemical Stockpile Emergency Preparedness Program. The Guard assisted with wildland fire crew shelter in Salt Lake, Utah, Sevier and Iron Counties. It also provided airport security at the Salt Lake International Airport, the Canyonland Airport in Moab, the St. George Airport, the Vernal Airport and the Cedar City Airport. During the 2002 Winter Olympics the Guard provided Law Enforcement Assistance, a Weapons of Mass Destruction Task Force, and Engineer support to prepare parking areas at several venues.

State Emergencies (Olympic Support) - 1

Personnel	381
Mandays:	2090
Estimated Personnel Costs	\$313,500

Wildland Fires - 6

Personnel	25
Mandays	240
Estimated Personnel Cost	\$36,000

Chemical Stockpile Preparedness Program(CSEPP) - 13

Personnel	272
Mandays	538
Estimated personnel costs	\$80,700

Airport Securit - 5

Personnel	117
Mandays	10,021
Personnel and operational costs	\$1,625,418

Equipment Utilized –

6 - Armories (shelters)
 1 - Maintenance Vehicle
 5 - 5 ton Cargo Trucks
 1 - HEMMETT Fuel Truck
 2 - 20 Ft Cargo Trailers (CSEPP)
 1 - C-12 for 12 hrs (\$9,600)

1 - Decontamination Building
 1 - Mobile Decontamination Equipment
 1 - HUMVEE (light trucks)
 1 - CUTVEE (light truck civilian)
 2 - 1-Ton Trucks (GSA)
 1 - UH60 for 6 hrs (\$11,472)

Total Missions:	20
Total Personnel:	795
Total Mandays:	12,889
Total Flying Hours:	18
Total Estimated Costs:	\$2,076,690



Utah National Guard Personnel participating in Chemical Stockpile Preparedness Training with civilian authorities

The above numbers do not include the 5,400 National Guard members who provided the Enhanced Law Enforcement mission (security) in an Annual Training (AT) or Additional Duty for Special Work (ADSW) status at an estimated cost of \$24 Million.

Counterdrug Operations

The congressionally-funded Utah National Guard Counter Drug Program is two-fold. It provides assistance to drug coalition groups in the form of education and physical activity programs; and provides case support to federal, state and local Law Enforcement Agencies.

Drug Demand Reduction –

Events conducted –	132
Supported Mandays –	758
Organizations Supported –	78
Audience Participants –	26,450
Congressional Budget -	\$357,012

State Plan –

Supported Mandays –	3890
Organizations Supported –	10
Congressional Budget -	\$485,462
Supported Cases –	534



Utah National Guard members conducting counter drug education and physical activity program in a local school



Utah National Guardsman assisting in drug seizure operations in support of local law enforcement agencies

Arrests from Supported Cases - 1483 Drug Seizure From Supported Cases

Type		Seizure Amount	Seizure Value
Marijuana	Plants	4,781	\$144,121.00
	Processed	7,806 pounds	\$24,330,178.21
Cocaine/Crack		181.42 pounds	\$635,308.53
Ecstasy		5,470	\$171,838.54
Methamphetamine		191.6 pounds	\$2,926,727.74
Heroin		2.2 pounds	\$106,315.36
Cash			\$583,308.00
Weapons		531	\$36,868.00
Vehicles		14	\$75,104.00
TOTAL			\$29,009,769.38

The United States Property and Fiscal Office



The new United States Property and Fiscal Officer, Col. Frandsen, along with his comptroller and budget officer

The United States Property and Fiscal Officer (USPFO) is responsible to receive and account for all funds and property of the United States in the possession of both the Utah Army and Air National Guard. In addition, he ensures that all federal funds are obligated and expended in conformance with applicable statutes and regulations. The USPFO is tasked to fully support The Adjutant General and his staff while providing essential oversight over federal resources.

Colonel Ted H. Frandsen, the newly appointed USPFO for Utah, is assisted in fulfilling his responsibilities by an administrative staff and highly trained technicians working in five major functional areas: Purchasing and Contracting, Comptroller/Resource Management, Supply and Services, Data Processing Center and Internal Review. These divisions support all units of the Utah National Guard with warehousing, fiscal accountability,

military pay, technician pay, travel reimbursement, commercial transportation, auditing and management of databases of records.

The International Merchant Purchase Authorization Card (IMPAC) is issued to units and individuals for the procurement of goods and services under \$2500 are managed within the Purchasing and Contracting Division as well as, all contracts and architectural engineering services for the Utah National Guard on federal property. All equipment and services costing more than \$2500 that are not available through normal military supply systems are secured through this division for both the Army and Air National Guard.

In addition to the normal support provided the Utah National Guard, the Comptroller/Resource Management Division had the responsibility of providing fiscal and pay support for all military personnel assigned to support the 2002 Winter Olympic Games. The

Supply and Services Division provided services in stock control, property accountability, warehousing and transportation of both people and things in support of the nearly 4000 personnel assigned to the Olympics.

During the past year the Data Processing Center installed and migrated all records to a larger and faster computer system which allows expanded on-line storage and distribution of information, orders and pay requests to centralized and regional processing centers.

The Internal Review Division conducted twenty-eight major audits in support of functional managers and commanders assisting them in evaluating systems, checking accountability, strengthening internal controls, measuring effectiveness and troubleshooting. This service allows leaders to detect and prevent serious problems from developing within their areas of responsibility.

Utah Division of Veterans Affairs

July 2002 marked the final phase of Utah House Bill 140 to consolidate Utah Veteran programs into one division. As a result of this bill, the Veterans Cemetery in Bluffdale, Veterans Nursing Home on the campus of the Salt Lake Veterans Administration Hospital were transferred to a Division of Veterans Affairs under the Utah National Guard.

In addition to these operations, the Division is the repository of military discharge records (DD 214) of separated service members. The Division also operates an outreach program from St. George to Logan where service officers assist veterans in obtaining federal or state veterans benefits for which they may be entitled.

In July 2002 the Division of Veterans Affairs, along with the Salt Lake Veterans Administration Regional Office, moved into a new building on the Campus of the Salt Lake Veterans Administration Medical Center. This move affords veterans visiting the Veterans Administration, the State Division of Veterans Affairs much needed parking and one-stop service for veterans related services. The new Division offices are located at 550 Foot Hill Blvd. #202 SLC Utah 84108.

The State of Utah Veterans' Nursing Home

As of July 1, 2002, the responsibility of the Utah State Veterans' Nursing Home transferred from the Department of Health to the Utah National Guard. The transfer is part of a legislative effort to better serve Utah's veterans by consolidating all state veterans' affairs under one department – the National Guard.

The Utah State Veterans' Nursing Home is located on the federal



Veterans standing in front of the new Utah State Veterans' Nursing Home

Veterans' Administration Medical Center campus. The address is 700 Foothill Boulevard, Salt Lake City, UT 84113. The facility was dedicated on April 22, 1998. The state-of-the-art facility has the capacity of caring for 81 veterans and/or their spouses.

Quality nursing and health care services are provided to Utah veterans with U.S. military service during peacetime or wartime. Wartime veterans with one day or more of wartime service, as recognized by state and federal laws, have priority. A veteran's spouse or surviving spouse may also qualify for admittance to the Utah State Veterans' Nursing Home providing the marriage to the veteran occurred at least one year before the application.

The facility is a great benefit to Veterans. Veterans' Affairs pays approximately 45% of the daily rate. The facility is new, spacious and bright; the décor is patriotic and military centered. The program is unique to veterans who share similar interests and a special camaraderie.

The National Guard currently contracts with Traditions Health Care to operate the facility. Colleen Nichols is the facility administrator. Chief

Warrant Officer Jeff Hanson works for the National Guard as an on-site director. If you would like more information on services provided, contact Mr. Hanson at (801) 584-1914. A receptionist can be reached at (801) 584-1900.

The Utah Veterans Memorial Cemetery

The cemetery was transferred from Utah State Parks and Recreation to the Utah National Guard, Division of Veterans Affairs, on July 1, 2001. The cemetery is located at 17111 South, Camp Williams Road in Bluffdale, Utah just north of Camp Williams.

The Cemetery is available to all veterans of the armed forces who served under honorable conditions and Reserve/National Guard members under VA rules. Their legal spouses and dependent children are also entitled to burial according to rules of the Department of Veterans Affairs National Cemeteries.

There is no up front cost for veteran burials; spouse and dependent children burials are \$400; headstones are provided from the VA free of charge. The cemetery has a beautiful 150 seat chapel that can be rented for funerals and other functions suitable with the parks theme.

Honorary Colonels Corps of Utah



Honorary Colonel Pembroke, Honorary Colonel Bischoff, and Honorary Colonel, Brig. Gen. Iker at one of the official functions

The Honorary Colonels Corps of Utah is a major contributor to the success of the Utah National Guard. It is an organization of community leaders that provides significant support for a number of National Guard activities. It is made up of former Guard general officers, current and past governors, legislators, judges, business owners and leaders from every walk of life. The Utah Guard is known for its support to the community; the Honorary Colonels Corps provides significant support to the Guard.

During June, the Corps sponsored the 41st Annual Minuteman Awards Banquet. The banquet honored local citizens who have distinguished themselves through service to the community in civic, religious, business, humanitarian or military capacities and representatives of organizations that played key roles in the 2002 Olympic

Winter Games and the rescue operations resulting from September 11, 2001.

In July, the Corps helped sponsor the 41st Annual Freedom Academy. This is a weeklong event that hosts high school student leaders from throughout the state in an unforgettable freedom education experience. Held at Camp Williams, the Academy exposes students to prisoners, the military, civic and religious leaders, and encourages each student to be an ambassador of freedom at their own school.

Another area in which the Corps gets involved is the Boss Lift Program. In cooperation with the Employer Support of the Guard and Reserve Organization, the Corps helps to organize and support joint civilian military flights across the country. Influential civilians, particularly employers of Guard members, benefit

greatly by observing firsthand the critical missions performed by their employee Guard members. Because of recent security restrictions, these activities have been limited.

Members of the Corps are involved, in one way or another, in most significant events in the Utah National Guard. Sometimes it's through financial assistance for a special project such as the annual Veterans' Day Concert; at other times they may be a liaison between the Guard and less-involved community members. Whatever their involvement, the Honorary Colonels Corps is a valuable and supportive part of the Guard community in Utah.

Brigadier General E. J. "Jake" Garn serves as the Honorary Colonels' current commander. The following is a current list of the Honorary Colonels Corps of Utah. Each member adds value and strengthens the Utah National Guard.

Honorary Colonels Corps of Utah

Hon Col Dorothy Anderson
Hon Col Fred S. Ball
Honorable Norman H. Bangerter
Hon Col Eugene W. Banks
Hon Col Warren Barnes
Hon Col Quentin T. Bowler
Hon Col Don F. Bradshaw
Hon Col Rodney H. Brady
BG (Ret) Tom Brewer
Hon Col Reed Bullen
Hon Col Joseph A. Cannon
Hon Col Don Cash
Hon Col James E. Charnholm
BG (Ret) Ronald E. Chytraus*
Hon Col Howard S. Clark
Hon Col Thomas D. Dee
BG Ralph L. Dewsnup
Hon Col Robert L. Dibblee
Hon Col Ezekiel R. Dumke, Jr.
Honorable Christine M. Durham
Hon Col Dan R. Eastman
Hon Col Rex E. Falkenrath
Hon Col David P. Felt
Hon Col Douglas S. Foxley
BG (Ret) Melvin V. Frandsen
Hon Col Robert H. Garff
BG (Ret) E. J. "Jake" Garn*
Hon Col Mary Ann Garner*
Hon Col Buzz Germer
Hon Col John B. Goddard
Hon Col William J. Godwin
BG Stanley J. Gordon
BG (Ret) Parry Greenwood, Jr.
Hon Col George Gregersen
MG (Ret) John M. Hafen
BG (Ret) Jon C. Heaton
Hon Col A. Lawrence Higgins
Hon Col Robert H. Hinckley
Hon Col Jerald D. Holyoak*
Hon Col Henry A. Huish
BG (Ret) Gil H. Iker
Hon Col Theodore C. Jacobsen, Sr.
BG J. D. Johnson

Hon BG S. Chris Johnson
Hon Col B. Z. Kastler
Hon Col Ross E. Kendell
Hon Col Richard W. Kieffer*
Hon Col Fred P. Lampropoulos
Hon Col Kurt L. Larsen
Honorable Michael O. Leavitt,
Governor of Utah
BG (Ret) James B. Lee
Hon Col Boyd A. Lindquist
Hon Col John A. Lindquist
Hon Col John E. Lindquist
Hon Col Allan M. Lipman
Hon Col James L. Lords
BG Larry V. Lunt
Honorable Donald A. Mackey
Hon Col P. William Madsen
Hon Col Richard H. Madsen
Hon Col Robert A. Madsen
BG (Ret) James G. Martin
MG (Ret) John L. Matthews
BG (Ret) Stanley P. May
Hon Col Vickie McCall
MG James M. Miller
Hon Col June M. Morris
Hon Col Denny Morse
Hon Col Wm. James Mortimer*
Hon Col Robert D. Myrick
BG (Ret) Gary C. Nelson
BG (Ret) David W. Noall

Hon Col Joe S. Orton
Hon Col Scott S. Parker
BG (Ret) Phillip O. Peay
Hon Col Robert S. Pembroke*
Hon Col J. Steven Price
Honorable Calvin L. Rampton
Hon Col M. Scott Rasmussen
BG (Ret) Lyle M. Rich
Hon Col Lon R. Richardson, Jr.
Hon Col Larry R. Rose
Hon Col Antonio L. Savoca
Hon Col Harris H. Simmons
Hon Col Hyrum W. Smith
Hon Col David R. Spafford
Hon Col Robert L. Stayner
Hon Col Stephen M. Studdert
Hon Col Debra Tanzi*
MG Brian L. Tarbet*
Hon Col Verl R. Topham
Hon Col M. Walker Wallace
LTG (Ret) Maurice L. Watts
Hon Col Dolores Wheeler
Hon Col Don M. Wheeler
Hon BG Jim Wickens
BG Patrick D. Wilson
Hon Col Linda Wolcott
BG (Ret) Roland R. Wright
Hon Col Michael Young

*Board Member



A group of Honorary Colonels at the annual Minuteman Awards Banquet

The Utah National Guard's Annual Military Ball 2002



Members of the Utah Army and Air National Guard with their partner, enjoying a night of dancing and socializing at the annual Military Ball 2002

The Utah National Guard held its thirty-eighth annual Military Ball on April 27, 2002. The Adjutant General of Utah, Maj. Gen. Brian L. Tarbet, hosted a crowd of nearly 1,000 Honorary Colonels, VIP's, soldiers, airmen, spouses, and friends in the Grand Ball Room at the beautiful Grand Summit Resort Hotel in Park City, Utah.

As always, the Utah National Guard's own 23rd Army Band provided a lively accompaniment to the festivities. Guests danced the night away to music ranging from waltzes and polkas to jazz, swing, and an occasional rock medley.

During the intermission a very upbeat group called the "Full Force Dance Company," with Adriano Welch as Artistic Director and a member of the dance team, entertained those in attendance with some great break dancing. At the stroke of ten, door prizes were awarded. There were several prizes awarded to those present in uniform and other prizes were drawn

from ticket stubs. The prizes included television sets, DVD players, camcorders, tents, camping equipment and many other household items.

Besides dancing, the hotel catered refreshments and set-up a bar to make the evening more enjoyable. In addition, many couples had their pictures taken by the award winning Busath Photography, at the very spot the "Today Show" was nationally broadcast during the Winter Olympics. The Military Ball is an annual event held to celebrate the hard work, enthusiasm, and devotion of the modern citizen-soldiers and airmen to the traditions and values of service to our state and nation. This is one activity the spouses can enjoy with their service member.



Members of the Utah National Guard's 23rd Army Band providing the music for the annual Military Ball for members of the Utah National Guard and their partners

Governor's Day / Family Day 2002

Governor's Day/Family Day is a significant event designed to honor the Utah Army and Air National Guard units and members. It allows family and friends of Utah National Guard personnel to participate in a variety of fun activities associated with this family-oriented event. Finally, it gives the Commander in Chief, the Governor, an opportunity to review his troops.

The event began this year with a flyover of four Utah Air Guard KC-135 aircraft. Governor Leavitt and Maj. Gen. Tarbet conducted an inspection of the troops as the 23rd Army band played from their prominent place in the center of the parade field. The color and honor guards performed honors to the nation. As the band played the National Anthem all the troops and the audience paid tribute to our Nations Flag.

There were a number of awards presented to deserving air and army



Governor Leavitt, Maj. Gen. Tarbet, and Brig. Gen. Wilson reviewing the troops

guard members that included the awarding of the Bronze Star with "V" device to SFC Lane Morris, who recently returned from service in Afghanistan with the 19th Special Forces Group (Airborne). The Governor also presented Maj. Gen. Tarbet with The Legion of Merit for the dedicated service of the Utah National Guard during the 2002 Winter Olympics. General Tarbet addressed the troops, followed by the

Governor's address, which was followed by the "Pass in Review" of the troops. During the "Pass in Review" Blackhawk and Apache helicopters from the 211th Aviation performed a flyover in a tactical formation.

After the parade, family members enjoyed some special midway events. There were pony rides, family photos, game booths, and engineer equipment displays. Unit displays were set up in various areas on the lawn. The Trolley Trooper was manned as well as the rappel tower for the older kids. Bargains from the AAFES and case lot sales were on display, with everything from food to home appliances available for Guard members to purchase at great savings.

The 19th Special Forces Group HALO Team parachuted over the parade field at the conclusion of the "Pass in Review." To the "awe" of the children, they descended slowly toward the parade field. They were welcomed with loud applause as they each landed right on target on the parade field.

The activities ended after a long day for some of the younger family members who departed the shuttle bus with balloons, smiles, and great memories of Governor's Day/Family Day 2002.



The color guard with the troops on line ready for the Commander in Chief, The Adjutant General, and the Commander of Troops to inspect

FREEDOM ACADEMY 2002 - 2003



The 41st Annual Freedom Academy was held at Camp W.G. Williams from July 28 to August 2, 2002. Freedom Academy is a weeklong activity sponsored by the Utah National Guard. Invitations are sent to all high schools throughout the state requesting a delegate from among their governing student body officers. Sixty-seven delegates, representing over forty-five high schools, participated in this year's academy.

The Academy's mission statement is: *To promote the principles, ideas, and vision of America; to promote patriotism; and to provide motivation to be actively involved in preserving the freedoms we enjoy in America.* To accomplish our mission, the delegates are exposed to a wide variety of prominent government, business, civic, and military leaders. They also participate in various patriotic, leadership development, and team-building activities. Throughout the Academy, the delegates are encouraged to conduct their own patriotic programs and assemblies upon return to their schools.

Upon arrival at Freedom Academy, the delegates are assigned to a group

and to a counselor. Later that afternoon the delegates and their parents heard from the keynote speaker, Mr. Scott Anderson, who spoke with them about their responsibilities and opportunities of service for the coming school year. They were encouraged to reach out to those who may be different from the mainstream student.

Some of this year's other speakers included Brad Probst and Miss Utah who spoke about our national and personal freedoms. Reverend France Davis spoke about opportunities for minorities. Laticia Medina talked about "potential" and how to always do your best. Muffy Davis, 2002 Paralympic Silver Medalist, SLC, spoke about her personal challenges and the rewards for perseverance. Shawn Smith, Hogle Zoo trainer, brought a live Bald Eagle and spoke about its role in America and its symbolism. Governor Leavitt spoke of the important role of the Utah National Guard since Sept. 11, 2001, and that the future is bright with such wonderful leaders. Federal Judge Dee Benson spoke of the guaranteed freedoms of the constitution and some of his experiences since taking the bench. Last, but certainly not least, Henry Marsh, former four-time Olympian, spoke to the delegates and their parents of personal trials and how the will to overcome them can and will make a champion.

Additional highlights of the academy included a visit to the State Capital and Federal Justice buildings. The local musical group "Voice Male" gave an outstanding concert and started the academy off with a bang. Local media personalities participated in a

lively panel discussion on "Freedom of the Press." Team building was taught to the delegates as they navigated their way through the Leadership Reaction Course. Respect and understanding for the American Flag during a Flag Retirement Ceremony instilled an unquenchable desire to always honor the flag. During the speech and talent competitions the delegates expressed heart-felt thanks for the freedoms that they enjoy. Finally, loss of freedom was demonstrated during a tour and inmate panel discussion at the Utah State Prison.

Each Major Subordinate Command of the Utah Army and Air National Guard was given the opportunity to display their equipment and give the delegates hands-on training. The delegates fired artillery, drove "hummers", rappelled, and took the Fireman's Challenge.

Next summer the Freedom Academy will be August 3-8, 2003. We look forward to your continued support in making this 42nd annual academy the greatest in history. This program cannot, and will not, be successful without the assistance of many individuals. The goal is to make these future leaders the most prepared group to shoulder the burden of continuing our freedoms.

The Honorary Colonels Corps of Utah and the National Guard Association of Utah (NGAUT) provided funding for the Freedom Academy. Other contributions came from Swire Coca-Cola, AT&T Wireless, Wilkenson's Trophy, Alliant Food Service, Arrow America Video, Papa John's Pizza, David's Distributing and Peterson's Market.



The members of the 2002 Freedom Academy in front of the Utah State Capitol. Sixty-seven delegates, representing forty-five Utah high schools, were participants in this year's academy. The Freedom Academy is conducted by the Utah National Guard with funding provided by the Honorary Colonels Corps of Utah and the National Guard Association of Utah. Other contributions are provided by local businesses. Throughout the Academy, the delegates are encouraged to conduct their own patriotic programs and assemblies when they return to their own schools. The purpose of the Academy is to promote the principles, ideas and vision of America; to promote patriotism; and to provide motivation to be actively involved in preserving the freedoms we enjoy in America.

47th Annual Veterans' Day Concert



The 23rd Army Band performing at the Jon M. Huntsman Center at University of Utah

One of the premier interactions between the Utah National Guard and the citizens of Utah is our annual Veterans' Day Concert, where we pay special tribute to all veterans. This is the 47th consecutive year that our popular band has performed a concert in honor of those who have served their country. This concert has become so popular that we have expanded it to more locations.

This year the Guard's famous and popular 23rd Army Band presented two Veterans' Day Concert performances. The first featured the combined Alpine School District Choirs performing with the 23rd Army Band on November 6, at the Utah Valley State College McKay Event Center in Orem. The second featured the combined Granite School District high school choruses performing with the 23rd Army Band on Veterans' Day, November 11, at the Jon M. Huntsman Center, University of Utah. The choirs in the concerts reflect the youth of today, who demonstrate

continued dedication to the protection of freedoms in this great nation.

During the concerts the Employer Support of the Guard and Reserve organization recognized members of the community who showed outstanding support to our soldiers. This

organization works with employers to make it easier for citizen soldiers to better serve their country when called to active duty by assisting with and solving problems created when employees have to leave their civilian job for active duty. This organization has become increasingly important because of the many citizen soldiers who are now being called to active duty. Veterans who served their country from World War I to the present also received special recognition.

This was a great opportunity for us to remember all the soldiers, airmen, sailors, marines, and members of the Coast Guard who risk their lives to protect our nation in times of war and peace. All are patriots who deserve special recognition for their devoted service to this great nation. The 23rd Army Band and the Utah National Guard do their best to make sure they get the recognition they deserve.



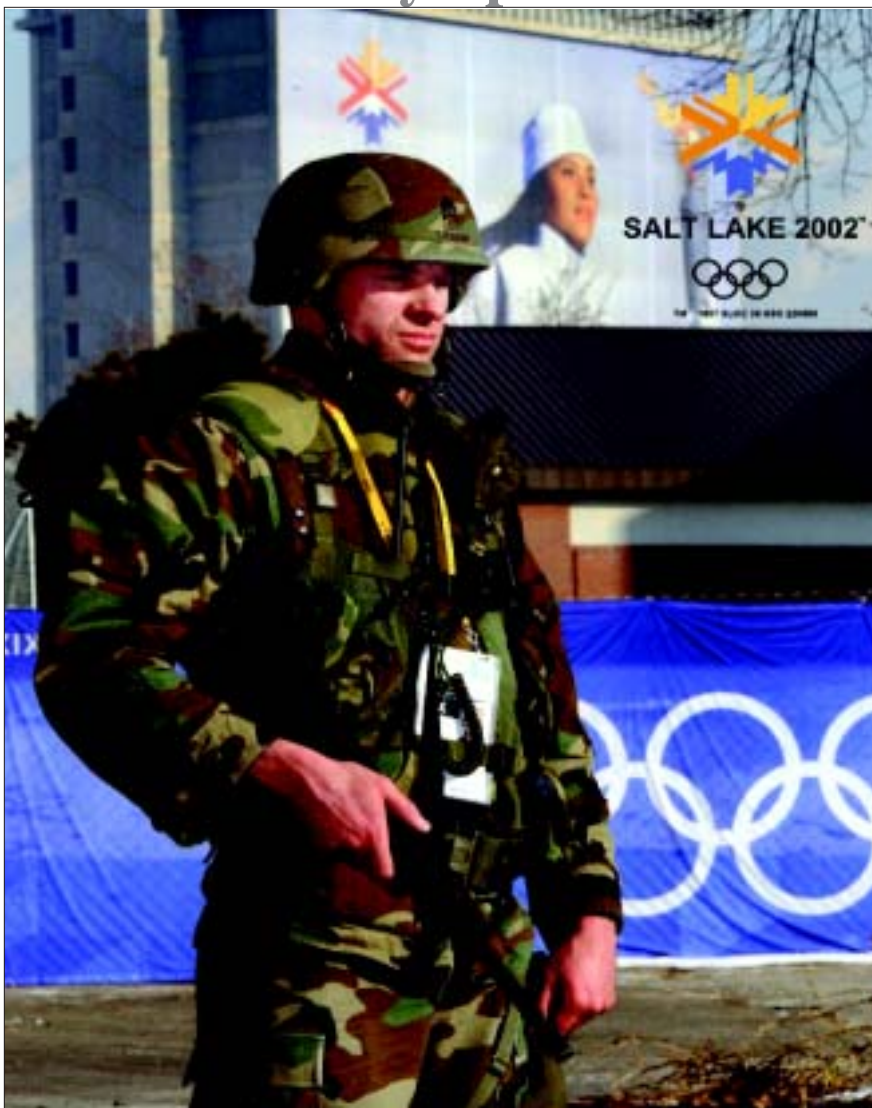
The 23rd Army Band performing at the Utah Valley State College in Orem

Salt Lake City 2002 Winter Olympic Games

On February 8, 2002, the Winter Olympics returned to the United States. The world's greatest athletes tested themselves, each other, and the elements in Salt Lake City, Utah. Providing security for the Winter Olympics was a critical military mission and the first real test of the Homeland Security concept. Prior to September 11, 2001, military support to the Winter Olympics was projected to be minimal. Utah National Guard responsibilities were expected to be limited to providing approximately 500 civil disturbance response troops in a standby status. Under the direction of Joint Forces Command, the Joint Task Force-Olympics was established to provide a military augmentation force of about 1,500 personnel to be stationed in Utah.

The terrorist attacks of September 11, 2001, and the subsequent declaration of the 2002 Olympic Winter Games as a National Security Special Event made the security of the games a national priority. The Utah National Guard was tasked to provide an additional 3,300 trained and equipped soldiers to augment law enforcement agencies in providing Olympic security. National Guard members throughout the United States volunteered to help. Twelve states provided 2,041 soldiers to help the Utah National Guard perform site and personnel security, assistance to law enforcement agencies in case of civil disturbance, emergency response assistance in hazardous material handling and personnel protection missions.

Guard members on the front lines provided vehicle screening, magnetometer and bag inspection, material screening, explosive ordnance



Members of the Utah National Guard providing security at the Salt Lake City 2002 Winter Olympic Games

sweeps and perimeter and site security assistance at more than a dozen separate Olympic venues and housing areas spread over more than 100 miles. Behind the scenes, guard members were engaged in command and control, weapons security, personnel safety and medical support roles. Despite extensive hours and extreme weather conditions, no cold weather injuries or serious accidents were reported.

The 2002 Winter Olympic Games site was the largest U.S. military

operation during the first quarter of 2002. More troops were deployed in Utah during the 2002 Winter Olympic Games than were serving in Afghanistan during the same period. The success of the Utah National Guard can be measured by the fact that although the soldiers were highly visible in numerous locations during the 2002 Winter Games, the world will not remember the military as the main story. The focus will remain on the overall success of the athletes, organizers and citizens who participated in the XIX Olympiad.

The Utah National Guard Marathon Team



The Utah National Guard 2002 Marathon Team just prior to their participation in the Lincoln Marathon in Lincoln, Nebraska. Team members are (left to right) MSG Dave Taylor, Capt. Eric Petersen, SFC Jay Woods and Maj. George Graff.

One of the main goals of the Utah National Guard Marathon Team is to provide a team to compete against other state National Guard marathon teams and for individual positions on the All Guard Marathon Team. The annual competition is held in conjunction with the Lincoln Marathon in Lincoln, Nebraska, each May. The All Guard Team competes throughout the year against other military teams in various marathons, such as the Marine Corps Marathon, the Blue Angels Marathon, the Air Force Marathon and the Army Ten-Miler. The Utah National Guard Marathon Team currently has three members on the All Guard Team.

The Utah National Guard Team placed 7th overall out of a field of forty-four teams at the 2002 All Guard Marathon Trials in Lincoln, Nebraska. Maj. George Graff, Capt. Eric Petersen and MSG Dave Taylor were selected for the 2002 All Guard Marathon Team.

Another purpose of the marathon team is to assist in the Physical Readiness Program in units. Team members offer their assistance and expertise to commanders as they prepare and execute physical readiness training programs in their units.

Competition for team membership is open to all members of the Utah National Guard. Selection for the team

is held each October in conjunction with the St. George Marathon. National Guard members, who have an interest, but are unable to participate at St. George, may run another marathon during the year and have that time considered for team selection.

Team members participate in local road races throughout the year wearing the distinctive uniform provided by the Utah National Guard. The Utah Marathon Team has done well both locally and nationally during the past years and expects the tradition of excellence to continue.

The Utah National Guard Marksmanship Team

This year the Utah National Guard sent 17 shooters to the 2002 Winston P. Wilson National Match at Camp Robinson, Arkansas. Our team competed against every state team in the country and teams from Australia, Great Britain, Canada, France, Italy, Denmark and Belgium. There are seven shooters for the Pistol team: 2nd Lt. Gus A. Leon (Team Captain), Capt. Dean Roberson, CWO2 Ryan Runk, SFC Keith Cartwright, SFC Tracy Whatcott, SFC Dale Sellers, SSgt. Brandon Karren. There are six shooters on the rifle team:

Lt. Col Jon Custer (Team Captain), CWO4 John Wester, SSgt. Alma Lund, Officer Candidate Shawn VanTassell, Spec. Shane Ericson, and SPC James Bunton. There are only two shooters for Machine Gun and Sniper teams. The machine gun team consisted of: SSgt. Bobby Sorensen and SSgt. Kevin Harley. The Sniper team consisted of: 2nd Lt. Richard Roberts and Cpl. Michael Decicco.

The Utah National Guard's Marksmanship Team did excellent overall in the national match and took some individual awards home this year. SSgt. Neil Mellor was awarded the double distinguished badges (after competing in the AG and MAC VII) for the Rifle/Pistol and is a Chiefs 50 in Rifle and Machine Gun. This is the second person in the state, since SFC

Ray Carsey, to earn the double distinguished awards in Rifle and Pistol. Congratulations to these individuals for a job well done.

Marksmanship is a basic required skill for all soldiers. The best shooters for each state are chosen from the Adjutant Generals Match to represent the state team for that year. These shooters compete in the Adjutant Generals Match, Regional Matches and the National Match for LEG points. LEG Points are awarded when you compete in these matches. You receive Leg points in a State Match, if there are at least 40 shooters, then you will receive four LEG points if you finish in the top 10%. This will credit four excellence in competition points towards your distinguished badge and your first bronze-shooting award. You

are awarded Bronze rifle/pistol depending on what you shoot with your first four LEG points. You are awarded a Silver award after 20 LEG points and your Gold/Distinguished badge after 30 LEG points. These awards are above and beyond the basic training and yearly qualifications awards; you wear them on your class A's until you receive your distinguished/Gold Badge, that comes with a patch that you can sew on your BDU's.

These are some of the numerous rewards for being in the marksmanship program, but these top shooters are also ambassadors for their individual units. The individuals from the Marksmanship Team need to help train soldiers at their unit who are having difficulty in qualifying. That is the main goal of the Marksmanship Program.



Members of the Utah National Guard Pistol Team that participated in the Winston P. Wilson National Match at Camp Robinson, Arkansas

Museum and Historical Services



Members of the military assisting with a display for the museum

The mission of the Fort Douglas Military Museum is to preserve and interpret Utah military heritage. The focus is on the history of Fort Douglas, the history of the militia and National Guard in Utah, and the history of Utah veterans. Director of the Museum is Col. (ret.) Robert S Voyles. The staff includes one full-time curator, four part-time museum specialists and ten volunteers.

In addition to support from the Utah Army National Guard, the Fort Douglas Military Museum Association (a non-profit organization) also provides support. This year, the President is Col. (ret.) Robert D. Mabey, a former Utah National Guard Director of Aviation and Safety. The Association provides legislative and financial support to the Museum. The Association also serves as the conduit for receipt of donations and grants not otherwise available to the Museum through the National Guard.

The major event for the Museum in FY2002 was the Olympics/Paralympics 2002. The Museum was part of the Olympics Village, and as a

result, received high visibility from the village residents. The Fort Douglas Olympics pin became the unofficial Olympics Village pin. Of special interest was the security sweep conducted in January as a preliminary to securing the Village. Upon arrival at the Museum, federal agents were amazed at the collection of small arms, machineguns, cannons and tanks (all inoperable) that were in the Museum. Nonetheless, it was cleared to operate during the Olympics.

Projects completed this year include the Pearl Harbor exhibit commemorating the 60th anniversary of the Japanese attack that brought the U.S. into World War II; the Korean War exhibit commemorating the 50th anniversary of the Korean War (including personal stories from Utah veterans); an Olympics exhibit in Heritage Hall at the Utah National Guard Headquarters in Draper; and the resurfacing and completion of the outdoor tank and helicopter exhibit area.

The Museum exported exhibits in support of the National Guard

Association of Utah's annual conference in Park City and the Utah Educator's Association in an annual conference in Salt Lake City. We supported three veteran reunions (96th Infantry Division, 291st Infantry Regiment, and 307th Bomb Group) and held two book signings. Other activities included participation in Ute Thunder (University of Utah ROTC recruiting) and hosting the International Plastic Modelers Society-Salt Lake Chapter's annual BBQ. Another program of interest to the public is the "Ghosts of Fort Douglas" program on Halloween evening.

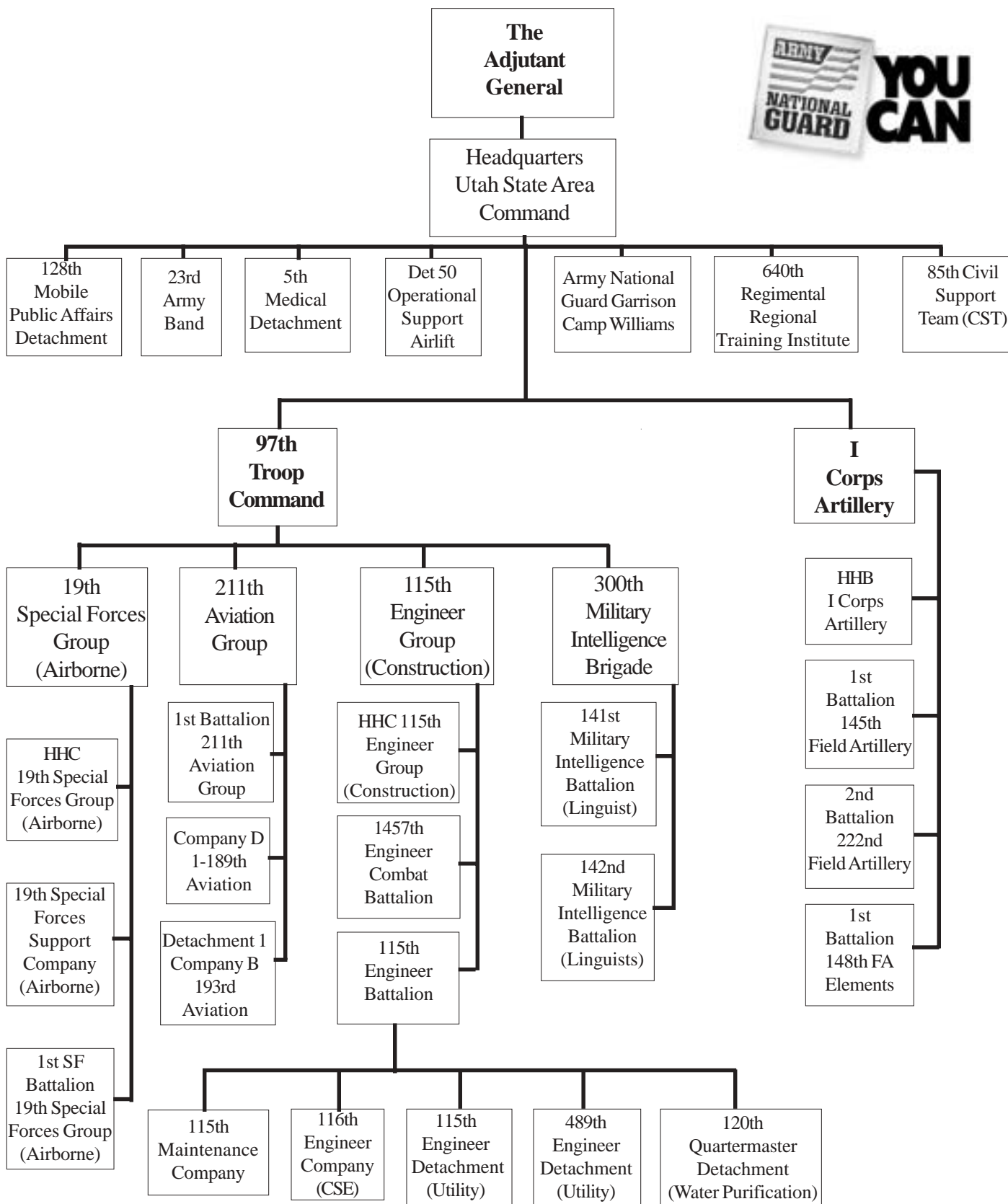
Finally, to illustrate the impact that the Museum has on the public, the story of Dorit Mathers, daughter of a World War I German POW, provides an interesting example. Her father was a German sailor interned on Guam in 1917 when the U.S. entered the war against Germany. He was shipped to the POW camp at Fort Douglas and eventually returned to Germany after the war. He liked his treatment so well, that he returned to the U.S. in 1925 and settled in California. There, he raised a family. Last year his daughter visited the Museum where she visited the locations where her father had been interned as a POW. It was a very emotional experience for her and resulted in the Museum acquiring additional information and photographs of that period in the fort's history.

The Museum is located at 32 Potter Street on Fort Douglas. Hours of operation are 12:00 a.m. to 4:00 p.m., Tuesday through Saturday. For additional information contact the Museum staff at either 801-581-1251 or 801-581-1710.

Utah Army National Guard



UTAH ARMY NATIONAL GUARD ORGANIZATIONAL CHART



The Utah Army National Guard is an organization rich in heritage, tradition and service. Formally organized in the spring of 1894, the first service in defense of life and property was actually rendered under the banner of the Nauvoo Legion in the 1840's. It was from the members of the Nauvoo Legion and the veterans of the Mormon Battalion of the Mexican War that the first militia of the Utah Territory was organized. This hardy group of citizen-soldiers retained the Nauvoo Legion name and for the next 40 years ensured peace and protection for territorial residents facing a variety of enemies and challenges. As the country grew and the Utah Territory approached statehood, the Utah National Guard was federally organized and the first units were chartered.

Within weeks, the newly organized Utah National Guard saw its first service. Since that first mission in April 1894, units of the Utah National Guard have served countless missions both at home and on foreign soil, and currently have units serving in Afghanistan, Kuwait and many other locations throughout the world.

From humble beginnings, the Utah National Guard has grown to be a nationally prominent organization setting the standard for other states to follow in many areas. Individual units ranging from the 128th MPAD to I Corps Artillery receive recognition for excellence in everything from mission readiness to meal preparation.

The Utah National Guard has two primary missions. The first mission is to the people of the state of Utah. When called upon Commander in Chief (the Governor), units and guard members support civil authorities in protecting life

and property. They are also called upon to help preserve peace, order, and public safety. The second primary mission of the Utah National Guard is to the people of the United States. When called upon by the national Commander in Chief (the President), the Utah Guard can provide well-trained and fully equipped military units to serve as part of the total force in times of war or other national emergency.

The Utah Army Guard has many different types of units. Administered by a State Headquarters (called the Utah STARC), Utah serves as home for artillery, engineer, special forces, aviation, and military intelligence units. There are also a number of smaller specialized units. The largest Army training center in Utah is the Army National Guard Garrison Camp Williams, located at the south end of the Salt Lake Valley. Encompassing nearly 30,000 square acres, Camp Williams serves not only as a major training site for Utah National Guard units, but also for units throughout the U.S. and even some foreign nations. In addition to weapons ranges, battle courses, and many outdoor training facilities, Camp Williams also has maintenance facilities, troop support capabilities and extensive classroom facilities. Camp Williams is also home to a Marine Corps Reserve unit and our own 640th Regimental Regional Training Institute, which trains National Guard soldiers from all the western states to include Hawaii and Guam.

The Headquarters of the Utah National Guard is at the Draper Headquarters Complex located next to I-15 in the southern end of the Salt Lake Valley. This extensive facility is also home to several major commands and separate units.

Utah Army National Guard



The Governor and the Adjutant General reviewing Utah Army Guard troops

One of the reasons for the success of the Utah Army National Guard is the deep sense of community felt by Guard members as well as Utah citizens. Guard members are constantly serving their communities in many ways. Engineer units, in particular, have made major contributions throughout the state with a variety of construction projects.

This past year the Utah Army Guard supported the largest mobilizations in their history providing security to the 2002 Winter Olympics, to include airport security and other home land security missions while mobilizing units and individuals for the war against terrorism and other federal missions. We currently have a battalion of artillery called to active duty providing security for Dugway Proving Grounds and the Tooele Army Depot.

Under the capable leadership of Maj. Gen. Brian Tabet, The Adjutant General, and Brig. Gen. Stanley Gordon, Assistant Adjutant General Army, the Utah Army National Guard continues its long tradition of distinguished service to the state and nation.



Members of the HHD Utah STARC providing a color guard

Hq & Hq Detachment, Utah State Area Command

The Headquarters and Headquarters Detachment, Utah State Area Command (HHD, UT-STARC) plays a vital role in the overall readiness of the Utah Army National Guard. This detachment is organized to meet the administrative needs of the individual members of the STARC. The role of each directorate under the UT-STARC is discussed individually later in this report. As the directorates provide for the readiness of the units of the Utah Guard, the HHD UT-STARC provides for the readiness of the directorates and their personnel.

As the administrative arm of the UT-STARC, members of the HHD UT-STARC provide a wide variety of support functions. All soldiers need common task training and testing, Army Physical Fitness Testing and annual weigh-ins, UT-STARC also develops training programs on required subjects and special subjects, and weapons training and qualification. The HHD, UT-STARC provides for all these requirements along with monitoring and providing for all military education

requirements, rank advancements, and ensures that appropriate awards and citations are given. In addition to these functions they provide required orders and travel orders and administer an outstanding family support unit program.

Detachment 5, Utah STARC (Medical Detachment)

Detachment 5, Medical Detachment serves an important need within the Utah Army National Guard. Our mission is not the destruction of an enemy force, or the transportation of troops, nor the supply of rations. However, each time a unit in the Utah Guard is deployed, you can be certain that unit will pass through our doors. Our mission is not one of war, but instead a mission of preparation, prevention, education and healing. We are the doctors, nurses, and medics of Detachment 5, Utah STARC.

When people think of a medical unit they often think of the popular television series "M*A*S*H." And while Detachment 5 maintains a high level of fun spiritedness, we also take our jobs very seriously and benefit from a collection of highly trained and disciplined individuals.

Detachment 5 consists of eighty individuals, including enlisted personnel and officers. Within the enlisted personnel, the individuals hold MOS's such as combat medics, X-Ray technicians, dental techs and medical lab technicians. Among the officers are

doctors, dentists, nurses, and medical service corps members.

Detachment 5 performs all annual medical and dental screenings for the Utah National Guard. In addition, we also provide physical exams, X-rays, health education, credentialing and immunizations to soldiers deployed all over the world. Detachment 5 provides medical services for local events as well, such as limited site support for range qualifications, Army Physical Fitness Testing, Governor's Day, and youth camps held at Camp Williams.

Last year we administered 16,000 vaccinations, conducted over 1,700 dental and medical screenings, and provided 1,200 physicals for members of the Utah National Guard. Our dedicated, professional full time staff consists of SGT Chuck Rackham, SFC Dave Openshaw and SGT Sherrill Peacock.

Another exciting task on the horizon of Detachment 5 is a humanitarian mission to the Dominican Republic this spring. This joint exercise with the Navy and Air Force will build three schools for children. We will provide level one medical care to the indigenous populations as well as vaccinations for local livestock.



Members of Det 5 doing medical screening

Detachment 50, Operational Support Airlift

Detachment 50, Operational Support Airlift (ODA), is a detachment of Headquarters, Utah State Area Command. It plays an important role in the readiness of the Utah National Guard by providing timely and cost effective transportation and airlift support to the Utah National Guard and other Department of Defense organizations. During fiscal year 2002, Detachment 50 OSA flew 388 hours (approximately 102,688 miles), and carried 342 passengers and hundreds of pounds of cargo to numerous locations throughout the United States. After the terrorist attacks of September 11, 2001, Detachment 50 ODS was one of only a very few aircraft still flying when all other aircraft were grounded. In times of emergency this aircraft would be a very important asset.

Detachment 50 OSA flies a C-12 fixed wing aircraft, which is the military version of a Beachcraft King Air twin-engine aircraft. The unit is stationed at Salt Lake Airport Number Two at the Army Aviation Support Facility. The crews are Utah Army National Guard members and they not only fly missions for the Utah National Guard, but for other surrounding states and other DOD and federal agencies.

Army National Guard Garrison Camp Williams

Camp Williams had the honor of hosting soldiers' from across the country arriving to support the 2002 Winter Olympic Games. Throughout January and February, Camp Williams operations were going 24-hours a day 7-days a week. We also continued to host the "2002 Special Olympics" in March. We are proud that we were an



The C-12 fixed wing military version of the Beachcraft King Air used by Det 50

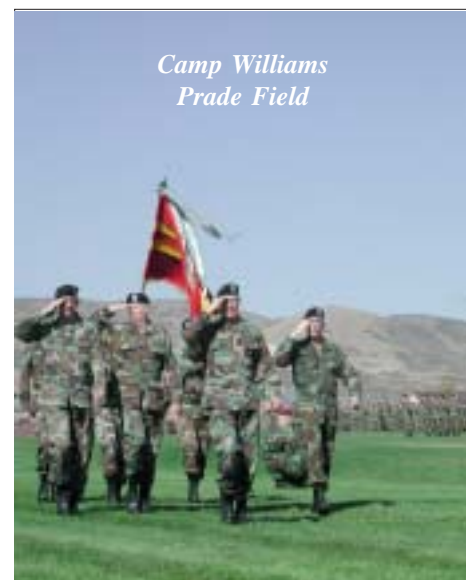
important part of this historic and successful mission.

This year Camp Williams hosted 437,620 soldier training days (10 people training 2 days, equals 20 soldier training days) the Utah National Guard had 300,00 soldier training days (69%). Non Department of Defense customers had 87,600 (20%) and Civilian training days 50,020 (11%).

Projects completed during fiscal year 2002 were the firearms training simulator that was completed in September 2002. With 12 firing points, it will fire the M-16, SAW, 9mm, M-60, AT4, and the M-203. The new Readiness Center is scheduled for the opening dedication in December. We continue to improve the facilities and are currently expanding the Distinguished Visitors Quarters, scheduled to be completed winter of 2003. Remodeling of two Bulene Barracks at Dugway are scheduled for completion next summer. Heating, ventilation, and air conditioning in the enlisted quarters at Camp Williams have been completed. Air conditioning in Building 615 is to be completed by summer of 2003. New classrooms for the 640th Regional Training Institute are underway and scheduled for completion the winter of 2003. The new SAW Range is also scheduled for completion the winter of 2003.

Camp Williams continues to improve the quality of our ranges, training areas and cantonment facilities to make a soldier's stay more productive and enjoyable. The mission of Camp Williams is "To create a quality training environment for military units, the individual service member and other organizations by providing facilities, logistical support, and personnel assistance to ensure optimum military and organizational training."

As we continue to look to the future, we are committed to providing the best possible training for our soldiers and all others using Camp Williams. Believing in and adhering to our values of Service, Integrity, Teamwork, Respect and Commitment, Camp Williams will remain 'The Premier "Training Center" of Choice.'



*Camp Williams
Prade Field*

Deputy Chief of Staff Personnel



Members of the Utah Family Readiness Support Group receiving instructions

During Fiscal Year 2002, the G1, formerly known as the Deputy Chief of Staff for Personnel, focused on customer service, unit readiness, the 2002 Olympic Winter Games, and soldier mobilization and demobilization. The G1 provides a wide range of support in all matters concerning management of military personnel and their families. The G1 consists of seven functional branches that provide support in the following areas: assignments, promotions, evaluations, enlistments, personnel security, retirement services, family support programs, line of duty determinations and investigations, and medial board actions. Fiscal Year 2002 was a year of challenges and opportunity. The G1 utilized his talented and dedicated staff to support numerous unit and individual mobilizations and demobilization. As of 1 Sep 2002, the Utah Army National Guard has 668 soldiers deployed worldwide in support of Operations Noble Eagle, Enduring Freedom, Desert Spring and other contingency operations. In addition to unit mobilization and demobilization, the G1 provided direct support to Operation

Inner Flame during the 2002 Olympic Winter Games. Two of the more visible programs under the auspices of the G1 are the Family Programs and the Education Service Office.

Fiscal Year 2002 proved a very active year for the Utah Family Readiness Program with additional time spent conducting deployment briefings for the families of those units activated for various contingency operations. The Family Readiness Volunteers for each of the units, stepped forward to perform an outstanding service in helping the families prepare for and cope with the deployment of their spouses. These volunteers were vital in the dissemination of information to the families. During deployment, they scheduled and held meetings that allowed spouses to help each other through the hard times of separation and through the problems associated with deployments such as changes in insurance and payroll. These volunteers and their assistants are the true heroes of the Family Readiness Program, and deserve the thanks and praise of all Guard members and their families for the care and service they provide.

The Education Service Office continues to provide outstanding support and assistance to soldiers wishing to further their civilian education. Education benefits extended to soldiers during FY 2002 were up approximately 10% from the previous year. In FY 2002, 896 new soldiers were enrolled into the Montgomery GI Bill (MGIB) Program, and 585 were enrolled in the MGIB Kicker program. These two programs provide soldiers with monies to fund their post-secondary education. Funding in the amount of \$255,000 was provided to 457 soldiers through the Federal Tuition Assistance Program, and an additional \$178,000 was provided by the State Legislature to fund college courses for 384 soldiers.

The G1 is a dynamic organization where soldier and family are the primary focus. As the operation tempo increases and more national guardsmen are called to serve as citizen soldiers, the G1 will continue to meet the challenges of our "real world" mission.



Utah Guard member providing security

Recruiting and Retention

Fiscal Year 2002 has been a fantastic year for the Utah Army National Guard. Patriotism, and a desire to serve their country, inspired 1,049 young men and women to begin careers in the Utah Guard this past year. This is the highest production level since we began keeping records. Fifty-six professional recruiters continue to spread the Guard message in communities throughout the state. In partnership with local commanders our loss/attrition rate has been reduced down to just 17.6%. This marks a tremendous improvement in soldier retention. The state of Utah was ranked #1 by the National Guard Bureau in providing quality enlistments into the Guard. Additionally, Utah finished in the top ten for all other categories in 2002. At recent regional board proceedings held in September, two Utah Recruiters were honored for their excellence. SFC Grant Watkins (Layton) was selected as the #1 Production Recruiter, and MSG Jesse Adamson (Camp Williams) was selected as the #1 Area Noncommissioned Officer in Charge for the entire Western Region of the United States. Both will compete for National Honors in Washington D.C. in November 2002.

Strength maintenance continues to be a top priority for all units in the Utah Army National Guard. Our best source for quality referrals continues to be current and retired National Guard Soldiers. The virtues of Guard service sell themselves as our soldiers are observed performing acts of service throughout the state. In addition to excelling in their daily recruiting duties, soldiers from the Recruiting and



Recruiters at the State Capitol posing with baseball pitching star Cal Ripken Jr., as part of President Bush's February Olympics visit

Retention Force were active and visible at many community activities. They served as ushers at the State Capitol Building for President Bush's February Olympics visit, they provided military rites to veterans at funeral services, and they served as coaches in youth athletics programs. In short, recruiters were seen as productive members of their respective communities.

The Recruiting and Retention Force is organized into four teams and a support cell. Teams are positioned geographically throughout the state. Each team also has responsibility for local college campuses in conjunction with the Reserve Officer Training Corps (ROTC), and at the State Headquarters to ensure that we have the required officers, warrant officers and health care professionals. Active community involvement, media coverage, participation in high school events, and activities on college campuses will

continue to expand our influence and credibility in Utah neighborhoods.

While recruiting quality soldiers continues to be our top priority, retaining those we already have is key to our success. Every unit must have trained and functioning Retention NCOs. Command involvement is crucial. It costs an average of \$60,000 dollars to train a soldier to be military occupational skill qualified. Soldiers are our most precious assets. Several years ago, the then Chief of Staff of the Army, General Gordon R. Sullivan made this statement: "People aren't in the Army, people are the Army." If we are to be successful, we must retain our high quality soldiers. Great training and caring leadership will make this happen.

As we begin another great year, the Recruiting and Retention Force is prepared to lead the way in tandem with the outstanding commanders, non-commissioned officers and soldiers of the Utah Army National Guard.

Deputy Chief of Staff for Operations and Plans



Members of the 19th Special Forces deployed in Kuwait

The Deputy Chief of Staff for Operations and Plans(DCSOPS)(G-3) is responsible for training, operations and plans, mobilization, force development and modernization and emergency operations. As a result of the attacks on September 11th and the ensuing Global War on Terrorism, Training Year 2002 proved to be an extremely challenging year for the Utah Army National Guard and G-3.

Unit mobilizations became the norm. Twenty-one unit mobilizations were coordinated and executed in support of Operations Noble Eagle, Noble Eagle II, Enduring Freedom, Desert Spring, and Stabilization Forces. Eight hundred and seventy-one Utah Guard soldiers were mobilized for duty in the United States, Afghanistan, Kuwait, Philippines, Bosnia and Cuba.

In addition to the activations and mobilizations, the Training Section provided support to 139 annual training periods within the United States and 70 overseas deployments for training in 19 different countries such as Australia,

Cuba, Egypt, Mongolia, Portugal, and Thailand.

Unit collective training activities were punctuated by events such as the deployment of the 2/222nd Field Artillery Battalion to Fort Stewart, Georgia for annual training. The 115th Engineer Group deployed soldiers in support of Task Force Grizzly and a Small Unit Familiarization Exchange with an engineer unit in El Salvador. The 19th Special Forces Group (Airborne) conducted a number of Joint/Combined Exercises for Training with Mongolia, Thailand, and Korea. The 211th Aviation Group, I-Corps Artillery, and the 115th Engineer Group participated in several Warfighter Exercises at Fort Lewis, Washington, and Grafenwoehr, Germany.

The professional development of our soldiers is a major activity facilitated by DCSOPS. This year 228 soldiers graduated from NCO courses and 163 officers completed professional development schools. MOS qualification was improved when 379 soldiers completed training in 20

different Career Management Fields (CMF)

The year saw the beginning of some significant changes in Force Structure for the Utah Guard. The Maintenance Detachments of the Field Artillery Battalions have been consolidated under the 115th HEMCO for reporting purposes though their mission remains the same; the Special Forces added a Chemical Reconnaissance Detachment and the Aviation Group is getting ready to undergo a major restructuring next fiscal year.

Planning, operations, and security support was provided to ensure the success of Operation Inner Flame, (support to the 2002 Winter Olympic and Paralympic Games). The Utah Army National Guard was the primary military support for the Games, working extensively with the Utah Olympic Public Safety Command and the local, county, and state law enforcement agencies to coordinate this security effort. Over 3000 soldiers from 12 different states participated. More information and helpful listings on current and future training and operations is available on the DCSOPS internet website.



Members of the Utah National Guard providing security at one of the Olympic venues during the 2002 Winter Olympic games in Salt Lake City

The Deputy Chief of Staff Logistics

The Deputy Chief of Logistics (DCSLOG)(G-4) is one of the primary staff functions reporting directly to the Chief of Staff. The mission of the DCSLOG is to meet The Adjutant General's goal of deploying ready units for national and state missions. Specifically, the parameters of the DCSLOG encompass supply, maintenance, transportation, warehousing, property accountability, food service and defense movement coordination.

During FY 2002 the DCSLOG had a chance to test its mission for national and state support as it provided support to the 2002 Winter Olympics. During the Olympics the DCSLOG augmented its fulltime staff with traditional soldiers to provide a logistics team around the clock for the Olympics. This team started in early November of 2001, to identify equipment and transportation needs, in preparation for receiving troops in January 2002. A comprehensive logistical plan was developed to identify the needs of equipment for troops from the Utah National Guard and soldiers from outside the state coming into Utah to provide support. Requirements identified and filled ranged from basic subsistence to extreme cold weather gear for a unit from Arizona. The ability to identify equipment and clothing shortages happened not only before the arrival but continued as the troops were performing their missions. Items from boots to headgear, from thermoses (to hold warm beverages) to chemical hand warmers, from MRE's to water were identified and ordered for over 4,000 troops. Some items were identified early on and were here when the troops



The Deputy Chief of Staff Logistics Office just moved into their new offices in the Draper Headquarters Complex this past year

arrived, others were being sent "overnight" as the need arose.

During this period, the Logistics team also was dealing with different departments and groups such as Department of Defense, Joint Task Force-Olympics, National Guard Bureau, and different civilian agencies. Our team helped organize transportation to Salt Lake City and home again for the more than 4,000 troops. During the peak period of the Winter Olympics, well over 100 transportation missions a day were organized, run, and tracked, in order to get the troops to their respective destinations and accomplish their assigned tasks. These troops were clothed, fed, and housed at different life support areas throughout the area, transported to their respective missions, and at the end of the assignment, returned to their home states and cities with no major injuries or problems. Supporting the Olympics as well as our normal monthly training sessions and

annual training periods truly made this a busy but successful year.

Automation Branch

The Combat Services Support Automation Management Office, a branch of the Directorate of Logistics, implemented the software "National Guard Bureau Communications Utilities." This software package allows units to transmit supply requests and receive supply status over the Internet via "File Transfer Protocol." The program directly affected the velocity management requisition wait time for the Utah National Guard. Velocity management measures the average number of days it takes for a class IX "repair part" request to process through the system from start to finish. An increase in velocity management is a comparison similar to an increase in the number of strokes in a game of golf. Tiger Wood wouldn't win the Masters with a score of 78 and nether does the Utah Guard win at with a high velocity

management score. With the implementation of these systems, the Utah Guard lowered velocity management from an average 76.8 days in April 2002 to 19.8 days in July 2002. This change directly affected a rating of satisfactory by the Command Logistics Review Team.

Transportation Branch



The Transportation Officer coordinating transportation during an operation

The Transportation Office processes requests for commercial movement of equipment and freight shipments and provides commercial, individual, and group travel requests for active component, reserve component, National Guard and Department of Defense civilians and units. The State Movement Control Center (SMCC) coordinates and processes convoy movement orders and special hauling permits for oversize/overweight equipment with the Utah Department of Transportation and other civilian agencies as required. The SMCC also serves active component, reserve component, National Guard and Department of Defense civilians and units with unit movement requirements. Hazardous materials training for transportation and unit movement training courses are also conducted,

coordinated and supported by the Transportation Office.

The Transportation Office supported twenty-nine deployments of various units and personnel in support of Operation Enduring Freedom, Operation Noble Eagle, Desert Spring, and Joint Endeavor

Over 5,418 official government airline tickets were issued through the local Carlson Wagonlit Office during fiscal year 2002 with a 72% savings for the government. Over \$7,002 million dollars were saved through aggressive use of government contract fares. The Carlson Wagonlit office also provides service with reservations of rental cars for official travel. Individuals and groups which utilized the rental car booking option office contracted over 8,736 rental days during the past travel year. The Transportation Office processed 325 outbound freight shipments totaling almost 1,609,880 pounds and processed over 812 inbound freight shipments.

The State Movement Control Center processed convoy movement orders for over 500 military movements that were traveled on Utah Highways. Approximately 300 military movements required oversize/overweight permits from several different States Departments of Transportation. The State Movement Control Center was also continually staffed for the months of January through March in order to provide optimal movement control support for the 2002 Winter Olympics. The Transportation Office and the SMCC also provided continuous support throughout the year for the direct deployment and redeployment operations in support of the 1/211th Aviation Battalion deployment in Kuwait.

Hazardous Materials Training this year was conducted at the Oklahoma State College as the support agency and the approved training center for hazardous materials certification training. National Guard Personnel were also able to attend courses at Draper and Tooele Army Depot. Several Hazardous Material Drivers training courses were conducted at unit training sites and in support of unit mobilizations.

Surface Maintenance

The Surface Maintenance Management (SMM) Office provides supervision, assistance, and guidance to support maintenance facilities and staff supervision to organizational maintenance shops (OMS) within the Utah Army National Guard. Our mission is: "To provide the resources and productivity that supports our vision for the Utah Army National Guard. To promote Army values throughout the organization and preserve the confidence of our customers, the units and soldiers of the Utah Army National Guard. We will maintain our high standards of quality and never sacrifice safety." Our quality policy is "To provide and sustain the highest level of Fully Mission Capable equipment for the Utah Army National Guard."

Capt. Hal Fitzgerald supervises the Combined Support Maintenance Shop (CSMS) in Draper, Utah. CSMS provides most of the support maintenance to Utah National Guard units. The CSMS is a well-equipped, efficient, and modern shop with the capability to rebuild or replace most components of military vehicles including: engines, transmissions, and axles. It also provides body and paint work, and work on braking, cooling,



Troy Turner and Joel Hutchings, with the Unit Training and Equipment Sites at Camp Williams, performing an annual service and cooling system repairs

and electrical systems. The CSMS maintains exceptional skills in canvas, small arms, electronic, night vision, and armament repair.

Chief Warrant Officer Randy Frehner supervises the Unit Training Equipment Sites (UTES) at Camp Williams, Utah. UTES provides organizational and limited direct support maintenance for units at Camp Williams and Lehi, and Special Forces units at Camp Williams, Draper, and Springville. UTES also assists units training at Camp Williams. UTES consists of two shops with the capability to perform limited direct support and organizational repairs for Utah Guard units.

Master Sergeant John Duncan supervises Organizational Maintenance Shop (OMS) 2 in Ogden and OMS 2a in Logan, OMS 2 supports Military Intelligence and Artillery units in Ogden, Brigham City, and Logan. Chief Warrant Officer Vern Bracken supervises OMS 3 in Draper. OMS 3 provides support to units stationed at Draper as well as General Services Administration vehicle support to all

Utah Guard units. Sergeant First Class Rex Baxter supervises OMS 4 in Manti. Baxter was mobilized with his unit and the temporary shop chief is SSgt. Robert Thomson. These shops support engineer and artillery units in Manti, Mount Pleasant, and Vernal. Chief Warrant Officer Michael Bullock supervises OMS 6 in West Jordan, OMS 6 supports aviation, engineer, and other units stationed at West Jordan. Chief Warrant Officer Heber Hyde

supervises OMS 7 in American Fork, and OMS 7a in Tooele. These shops support engineer units in American Fork and Tooele. Sergeant First Class Anthony Shaw supervises OMS 9 in Spanish Fork, OMS 9 supports engineer, artillery, and military intelligence units stationed in Spanish Fork, Springville, Orem, and Blanding. Chief Warrant Officer Ron Barney supervises OMS 10 in Beaver and OMS 10a in Richfield, and OMS 10b in St George. These shops support artillery and military intelligence units in Cedar City, Richfield, St George, Fillmore and Beaver.

Highly professional and skilled technicians dedicated to maintaining the highest standards of readiness, man our shops. The SMM Office, CSMS, and UTES have met the rigorous standards necessary to become ISO 9001:2000 certified, meeting the same high standards of many of the industry leading companies. The maintenance professionals of Utah's surface maintenance continue to keep the Utah Army National Guard units ready to mobilize and deploy anytime and anywhere.



Maintenance personnel testing an engine on the engine diagnosis equipment

Deputy Chief of Staff Information Management



Spec. Mike Hansen, Telecommunications Manager, doing a "Can You Hear Me Now" test of telephone equipment at the Draper Headquarters Complex.

The Deputy Chief of Staff for Information Management (DCSIM) (G-6) provides computer automation, telecommunication, audio/visual and administrative support to the Utah Army National Guard. The DCSIM is comprised of several areas that, in addition to technical support, provide customer requested "Hands On" support. The Help Desk remains the central point of contact for all computer, network and telecommunications related requests. During the past year, they have issued in excess of 300 new computers throughout the state to include setup and distribution of systems for Joint Task Force Olympics. The capability to remotely install new software and to fix most software related issues allows for better support of all network computers.

The Network Control Center (NCC) for the Utah Army National Guard has been extremely busy this past year working on projects to improve our overall ability to communicate both telephonically and on the network. They

have nearly completed the voice over frame relay project, which allows us 4-digit dial from all armories across the state and provides a much faster circuit for the Intranet. The NCC has also upgraded many of our servers and switches giving soldiers better network services. They provided superb network support throughout the Olympics keeping the network operational with no visible delays due to the increased usage put on the network.

During the past year, ongoing changes were made to the Utah National Guard Public Web site. A facelift and new menu design was undertaken to centralize and streamline information navigation. New web sites were added and several existing sites were redesigned such as the Veterans Affairs Web site. Visit the Utah National Guard Public Web site at www.ut.ngb.army.mil. The internal Intranet web server also received a major redesign of the main menu and supporting sub-menus to help streamline

web link navigation. Several new web sites were added to include the military support site that added twelve major military security topics and over 150 information links. The transportation office requested and received an online travel request form that can be accessed by anyone on an RCAS computer for requesting travel support. The Enlisted Promotion System rosters are now posted on the Intranet site. One of the biggest changes on the Intranet site has been the modification of the online military phone directory to include Utah Air Guard personnel with existing Army Guard personnel.

The Distance Learning and Visual Information sections continue to work hard to improve service to the soldier. The Department of the Army photo studio at Draper has been extremely busy providing soldiers with their DA photographs in less than 30 minutes. The visual information section provides both still and video photographic support to all events that happen throughout the state. The High Technology Learning Center, now in its third year of operation, remains one of the most popular training facilities for training large groups using computer applications. Several family support Video Teleconferences (VTC) were conducted throughout the year allowing deployed soldiers the opportunity to see and talk with their family members. The VTC facility was used extensively during the Olympics in support of Secure VTCs with higher command elements across the country. Training of soldiers and fulltime employees of the Utah Guard still remains the primary mission of the High Tech Learning Center.

Directorate of Engineering and Housing



The new Readiness Center at Camp Williams during the construction phase

New changes are always occurring with the Utah National Guard and especially with facilities for the soldiers of the Guard. The Directorate of Engineering and Housing is constantly working to insure new facilities are being constructed and current facilities are upgraded and maintained to meet the demands. A directive from National Guard Bureau (NGB) is to maintain our facilities in order to portray a positive image for the communities we live in and the soldiers we house. The priority of this department is to work carefully with budget items that include major and minor construction, and building maintenance. The Director works closely with the Adjutant General for approval of projects and receives guidance and input from state officials including the Governor and members of the State Legislature.

Lieutenant Colonel Craig Morgan was appointed as the Director of Engineering and Housing (DEH) this year. Along with this new position, DEH has received a new designation and office symbol from NGB. The DEH is now known as Construction Facilities Management Office, office symbol CFMO. The extensive work from the CFMO department with the legislative body and the increased effort to raise the standard for armory maintenance and building appearance, has proven effective. By carrying out these actions, we are in a good position for FY03 to see increased maintenance funding from the State of Utah. This will help the CFMO capitalize on the desperately needed repairs on armories throughout the state.

The new Camp Williams Readiness Center is now complete. The dedication ceremony will take place within the first

quarter of FY03. Several units that were relocated due to the sale of armories will now have a new, modern facility to call home. This is the second full-scale armory constructed within the past five years with two more on the horizon.

Currently, there are several projects that are in the process of construction in the Draper Complex; modification to the USPFO, Recruiting and Retention, Logistics Central Issuing Facility, and the Security electrical/gate upgrade are just a few. The other projects are listed in the project section of this fiscal report.

Future projects include the planned North Salt Lake Davis County Readiness Center. Also, renovations and new additions will be carried out in Logan and St. George. Plans are also underway for purchasing an additional wind turbine to provide additional electricity for Camp Williams.

Environmental Resources Management



Utah National Guard personnel improving spring water collection boxes

Environmental Resources Management (ERM) continues to increase its efforts to support the Guard's mission without compromising the environment. ERM recently completed the successful closure of a small arms firing range near Vernal, Utah. The project was unique in that it was accomplished under the Utah Department of Environmental Quality's (DEQ) Voluntary Cleanup Program. DEQ's Program Manager, Phil Greer congratulated the National Guard for being the first military facility to be cleaned up through the Voluntary Cleanup Program. The National Guard proposed a remedy and details on implementation of the remedy were worked out through negotiation between the National Guard and the Department of Environmental Quality. This approach worked smoothly

because of cooperation between the two agencies.

ERM provided extensive support to Camp Williams' public drinking water system over the past year. Efforts in the area of source protection have expanded to include an electromagnetic survey of the Hidden Valley Springs area and an aerial survey of the associated recharge zone. The electromagnetic survey has provided the most concrete evidence to date for the location of the drinking water recharge zone for these springs and has addressed concerns regarding impacts from canal leaks. The aerial survey has provided quantifiable visual evidence of potential impacts to this resource. Current efforts are underway to identify an alternate source of drinking water through the installation of a test well in the Beef Hollow vicinity.

Since April, ERM personnel have been working with the Training Site

manager and maintenance personnel at Camp Williams to upgrade the Camp Williams drinking water system to bring it into compliance with federal, state, local and DOD requirements. An extensive sampling program was accomplished and the results are being evaluated. ERM provided for physical improvements of the spring water collection boxes through excavation work, re-contouring, placement of impermeable layers, and upgrades to the boxes themselves. Vegetation with the potential to cause biological contamination was removed. In September, over 800 yards of clay were hauled and placed by Utah Guard personnel over six different spring sites to minimize infiltration of surface contaminants into the springs. A long-term plan for the whole water system is being developed.

Aging hazardous material storage buildings at two locations were replaced with new steel buildings that have built-in spill containment and safety features. Two shops recently installed centralized distribution systems that allow soldiers to maintain oils and lubricants in a hazardous material storage area and pipe required lubricants directly to the shop floor. All shops are now equipped with state-of-the-art double-walled used oil storage tanks. Additionally, shop personnel are now able to dispose of used oil through collection basins that use pneumatic pumps sending the oil directly to the storage tanks, thereby minimizing potential for spills. The shops have also increased efforts to reuse and recycle materials used at the facilities. Several sites, including Camp Williams, increased scrap metal sent to



Cleaning enviornmental hazardous material under the Voluntary Cleanup Program

local recyclers. This significantly reduced the amount of solid waste previously shipped to landfills. Examples of additional materials that have been incorporated into various recycling systems include: antifreeze, used jet fuel and paint thinner.

The UTNG initiated steps for the acquisition of six local training areas. ERM is coordinating site selection and has contracted for Environmental Assessments to consider environmental impacts associated with training activities at five of these sites.

The ERM continues to enhance Utah National Guard's cultural resources management program. Over 1,600 acres of land were surveyed in 2002 to determine locations of cultural resources. The data is compiled in ERM Geographic Information System (GIS) program, thereby giving land managers the opportunity to consider potential effects when planning training activities. Additionally, all buildings 50 years or older were evaluated to determine eligibility for listing on the National Register of Historic Places (NRHP). An initiative is currently underway to develop historic structure operation and maintenance protocols in accordance with the Secretary of

Interior Standards. An Integrated Cultural Resources Management Plan (ICRMP) was completed and implemented in 2002. The ICRMP gives guidance to soldiers regarding potential impacts their actions have on sensitive cultural resources.

The Integrated Natural Resources Management Plan for Camp Williams was finalized in Fiscal Year 2002. Required under the Sikes Act, it prescribes management of the soil, plant communities, noxious weeds, wetlands and wildlife for the conservation of the training environment. Under the INRMP, reseeding was completed and improvement of combat trails was begun within several high-use training areas, including Medic Hill, Oak Springs, Ute and West Landing. In addition to improving cover, the reseeding aimed to reduce the presence of tumbleweed and cheat grass. Surveys for noxious weeds, especially those that might impair training, continue. Small populations of purple and yellow star thistles, which produce dense stands of plants with 1-2 inch thorns, were eliminated. Utah County was contracted for herbicide spraying and biocontrol of other noxious weeds. Biocontrol is the use of USDA-

approved insects and fungi to target specific plants.

The Utah State University Oquirrh Mountain Cougar Project continues at Camp Williams. Six cougars were tracked on Camp Williams, confirming their use of Camp Williams habitat at least part time. New satellite-based GPS collars replaced old-style radio collars and increased the data yield. Two females are raising litters. While the cougars are relatively protected when on Camp Williams, poaching and other human interactions accounted for the loss of several adults.

The ERM offered several Geographic Information System training classes this year, which continue to be well received and attendance is growing. ERM commissioned and acquired aerial surveys for the Draper and West Jordan facilities with detailed elevation data. Additional electronic data elements for these sites were also acquired, including building floor plans, utility details, surface and sub-surface drainage characteristics, storage of hazardous materials, and spill response measures. This data is being prepared for use in facility storm water and spill response planning, and will be made available for other facility planning as well.



A cougar that was tracked to Camp Williams property confirming their presence

Directorate of Aviation and Safety



A formation of Utah National Guard helicopters doing a flyover on Governor's Day

The Directorate of Aviation and Safety encompasses the State Aviation Office along with the offices of Occupational Health, Ground and Aviation Safety, and the Army Aviation Support Facility (AASF).

The Army Aviation Support Facility

The AASF mission is to provide a safe, quality foundation for the aviation units of the Utah Army National Guard in support of their federal and state missions. The AASF and its 94 employees support nineteen AH-64 Apache attack helicopters, seven UH-60 utility helicopters, one C-12 Beechcraft King Air 200 fixed wing aircraft and over 106 aviators and crewmembers in flying 4,600 hours in day, night, and instrument weather conditions.

The AASF provides aircraft maintenance, logistical support, and aircrew training to the 211th Aviation Group; the 1st Battalion 211th Aviation;

Company D, 1st Battalion 189th Aviation; Detachment 1, 193rd Aviation Company; and Detachment 50, Operational Support Airlift. Additionally, the AASF routinely conducts over 120 domestic missions to support Utah National Guard units, other DOD organizations, and state, federal, and local organizations within the state of Utah. The variety of missions include but are not limited to: VIP flights, troop lifts, emergency support and training, search and rescue, recruiting static displays, parachute drops, external loads, and fire fighting.

Occupational Health Office

The mission of the Occupational Health Office is to monitor health baseline data of the Utah Army National Guard full-time employees through initial screening and periodic medical surveillance to ensure that healthful working conditions are maintained. This includes hearing conservation

monitoring, industrial hygiene surveillance, radiation, respiratory protection monitoring, and vision protection screening and monitoring.

The State Safety Office

The mission of the State Safety Office is to provide a safe and healthful environment to members of the Utah Army National Guard. Through inspections, instruction, investigations, and monitoring of historical data, the safety personnel insure that safety awareness and prevention are foremost in the fight against accidental loss or injury. All Utah National Guard armories and shops receive an inspection annually to determine compliance with OSHA and other regulatory requirements and assist units in correcting any unsafe conditions or practices. The safety personnel collect, review, analyze, and investigate accidents involving Utah Guard personnel and property. From this data, countermeasures and recommended changes and remedies are developed to reduce accident rates and reverse trends. The Safety Officer also purchases safety supplies such as personal protective equipment and lifting devices to help reduce injuries in maintenance activities.

This office also provides training for Utah Guard members to increase their knowledge and skills to conduct their operations in a safe manner. Available classes include the OSHA Supervisor's Course, Ground Mishap Prevention Orientation Course, Defensive Driving Course, Traffic Safety Course, Parachute Operations Mishap Prevention Course and Hazardous Communication training.

How do we top this?...is the question band members from the 23rd Army Band will be asking for years to come after the exciting events of 2002. By far, the most significant event of 2002 was the band's participation in the Winter Olympics. During those event-filled weeks, the band performed six concerts and entertained thousands of people, including the international audience and television broadcast of Governor Leavitt's opening reception for President Bush.

The first official assignment was in support of the torch relay through Heber City on Thursday preceding the official opening of the games. The cold mountain air of beautiful Heber Valley was warmed by the hundreds of people who viewed the torch relay through downtown and then on to Wasatch Elementary School where the band was playing.

The following day, the band was honored to be invited to Governor Leavitt's opening reception for President George W. Bush. The band played prelude marches, hymns and anthems for an audience of international dignitaries and guests. During the program, the Mormon Tabernacle Choir joined with the band to perform special musical arrangements written especially for this opening reception. After the President finished speaking, he stepped off stage and came directly to the band's commander and conductor, CWO 2 Cottam, rendered a snappy salute and said..."That is one right fine band, sir. Thank you. Carry on." The salute was returned, followed by a friendly handshake and smile.

During the course of the Olympics, the band performed at the Medals Plaza, Skating Oval and on Temple Square. Each of these performances was

received with enthusiasm, smiles and considerable good will.

To close the Olympic Games, Governor Leavitt invited the band to perform at the closing reception honoring Rudy Guliani, former Mayor of New York City. The band provided uplifting music as a welcome to all of the dignitaries.

The 23rd Army Band received many accolades for its performances during the 2002 Winter Olympics...and it was a great honor which each member of the band will remember always.

Of course, the year did not start, nor did it end with the Winter Olympics. There were many, many other important commitments before and after this great event...including three Veterans Day Concerts. The first concert was on November 7, at the McKay Events Center at Utah Valley State College in Orem. This is the 3rd year for that event and involved more than 500 chorus members from the Alpine School District's combined High School choirs.

The second Veterans Day Concert was the 46th annual for the band, which had its beginnings at the Salt Lake Tabernacle, but is now held at the Huntsman Center at the University of Utah. The chorus for this event consisted of a thousand voices from the Granite School District's high schools. This is always a very well attended and highly patriotic event.

Finally, the third Veterans Day Concert this year, was held in Cedar City to honor the heroic efforts of the men of the 213th Field Artillery Unit, who on May 26, 1951, survived a major battle during the Korean conflict without the loss of one member of their unit, while inflicting great casualties on the enemy and taking a large number of

23RD ARMY BAND



*Utah National Guard's
23rd Army Band on Capitol steps*

prisoners. This was another solemn and significant event.

As the year progressed, there have been many more events and assignments for the 23rd Army Band. They include: The annual St. George Rotary Christmas Concert and Parade; 1st Night at the Tabernacle in downtown Salt Lake; the annual Tri-Service Review of ROTC cadets and graduates from area universities and colleges, held at the University of Utah; the annual Military Ball, this year held at the Grand Summit Resort Hotel in Park City, again a packed house and lots of good fun for everyone; the 6th annual Brigham Young Park concert, the concert that opens the season at the park in downtown Salt Lake City; and, many other community and military activities at Ft. Douglas, the Sandy Amphitheatre, Dugway, the Murray Amphitheatre, the 4th of July at Thanksgiving Point and the Salt Lake Tabernacle, the Freedom Academy at Camp Williams, the VA Hospital and Governor's Day at Camp Williams.

Then there were the regular military requirements and tasks...It's been a very busy, and very rewarding year for the 23rd Army Band.

128th Mobile Public Affairs Detachment



Members of the 128th Mobile Public Affairs Detachment during the 2002 Winter Olympic Games in Salt Lake City, Utah

Normally, the 128th Mobile Public Affairs Detachment (MPAD) practices its Mission Essential Task List tasks by highlighting various activities of units in the Utah Army National Guard. However, Fiscal Year 2002 brought many unique opportunities beyond their normal role. “Not only did the 128th MPAD support the 2002 Winter Olympics under Joint Task Force-Olympics as Task Force-Public Affairs, they supported the efforts of soldiers from numerous states, the active-duty services as well as civilian media,” said 128th MPAD Commander Maj. Patricia Vinson, who also functioned as the Task Force-Public Affairs commander during the Games. Olympic support was not confined to the two weeks of Olympic competition but also included the Olympic trials and the Para Olympics.

Units from Colorado, New Mexico, Arizona, Rhode Island, Massachusetts, Oregon, Missouri and

the Army-Air Force Home Town News video teams assisted with the Task Force-PA mission. The 141st Military History Detachment from Washington was also present. Collectively, each of these units helped produce video stories and provided photos along with written stories for the weekly *Olympian Express* newspaper.

Members of the 128th MPAD were happy to have a chance to tell the stories of both the athletes and the soldiers. “Being involved with the Olympics gave many members of the Utah Guard a great real-world opportunity. Working on the *Olympian Express* was our piece of the real-world pie,” said Sgt. Cavett Ishihara, editor of the *Olympian Express*.

The broadcast team of the 128th MPAD was also a key part of the public-affairs effort during the Olympics. The team produced a 30-minute video documenting the military activities of the Olympics. The final

product will be distributed at the highest levels of the Department of Defense as well as to the many units who supported the Olympics. “It was a challenging experience to bring together young Army broadcasters from various states to give them a chance to hone their mission-essential skills,” said SFC Gordon Hyde, broadcast team chief.

The 128th MPAD had a unique opportunity to see the full picture of the military’s role, allowing them to see the behind the scenes preparations. Highlights included the military athletes, the Explosive Ordnance Detachment drug dogs, the many different tasks involved with securing the Olympic Venues as well as the radar site operations.

During 2002 the 128th was also involved in documenting the 211th Aviation and the 145th Field Artillery deployments. Additional events such as Governors Day, the Military Ball, Family Day, and Veterans Day were part of a busy year for the 128th MPAD.



A member of the 128th MPAD provides media coverage of Governor’s Day

85th Civil Support Team (WMD)



Members of the 85th Civil Support Team in full protective clothing during training

The 85th Civil Support Team, Weapons of Mass Destruction (WMD), continues to be on-call to augment local first responders and other federal agencies in the event of a hazardous materials incident. The mission of the team is to deploy to an incident: assess a suspected nuclear, biological, chemical or radiological event in support of a local incident commander; advise civilian responders regarding appropriate actions; facilitate requests for assistance to expedite arrival of additional State and Federal assets to help save lives; prevent human suffering, and mitigate great property damage.

The past year has been an eventful one for the 85th. In preparation for the 2002 Winter Olympic Games, 33 Utah Air Guard members from the 151st CES and 151st CES were recruited, trained and equipped to be members of Utah National Guard's WMD Response Team. As a result, a 55-person "joint" response team was on

call for a WMD "hot extraction" mission in support of the 2002 Olympics. The primary mission was rescue and recovery from a "hot zone" (contaminated area) in the event of a nuclear, biological or chemical incident. Fortunately for Utah's citizens, the team was not needed during the games, yet training with other support teams and federal agencies was accomplished for familiarization with conditions, equipment, and possible scenarios.

Our new commander, Lt. Col. Brad Fuller was selected in May. Lt. Col. Fuller leads the team exceptionally well by providing specialized HAZMAT experience and leadership gained through his civilian employment as Deputy Fire Chief in Henderson, Nevada. Maj. Wendy Cline is the Deputy Commander and MSgt. Wade Francis is the Senior Operations NCO for the unit.

Exciting news may be on the horizon for the 85th. In August, we learned of legislative action requiring the Secretary of Defense to establish at least one full-



Members of the 85th Civil Support Team conducting decontamination training



Members of the 85th Civil Support Team conducting "hot extraction" training

time Weapons of Mass Destruction Civil Support Team in each State. Several bills have received significant support by the House and Senate raising the total number of teams to 55 - one in each state. This will result in the much-needed funding to fully man, equip and station the team.

In September the team's response and mass decontamination capability was evaluated by FEMA. This state mission of providing mass decontamination at the Fairfield traffic control point in the event of a chemical leak from the Tooele Army Chemical Depot is under the Chemical Stockpile Emergency Preparedness Program (CSEPP). As the exercise progressed, Utah County was notified to activate their Emergency Operations Center (EOC). An Emergency Declaration was made, with a request for the Utah National Guard CSEPP team. This was coordinated with the State EOC and the State of Utah. Sgt. David Street, Readiness NCO, remarked that he noticed greater interaction and better teamwork this year. Quarterly training with Utah County has definitely set a foundation for a far better and more coordinated response.

640th Regiment (Regional Training Institute)



Colonel Linda Higgins, Commander of the 640th Regiment, Regional Training Institute, Utah Army National Guard

Under the leadership of Col. Linda Higgins and CSM Phil Cox, the 640th Regiment continued to excel in all training areas. The mission is to conduct military schooling, which includes the Primary Leadership Development Course, the Basic Non Commissioned Officer Course, the Advanced Non Commissioned Officer Course, the First Sergeants Course, and a variety of Field Artillery Courses. These courses are for soldiers who are located in The Army Schools System, Region G, which consists of the 12 western states, and includes Guam, Hawaii, and Alaska. The 640th Regional Training Institute is accredited by the Training and Doctrine Command to teach the full range of non commissioned officer educational schools, field artillery qualification courses, and the Officer Candidate School (OCS).

During the past year they trained over 2,800 soldiers in 17 different courses with a graduation rate of 93%. The student population came from almost every state and territory and represented all three components of the Army (active component, Army

Reserve and National Guard). The average daily student population of the school is approximately 225 soldiers. In the 640th's history, they have trained over 60,000 soldiers.

This past year, elements of the regiment provided support to the national Officer Candidate School programs at Fort Lewis, Washington and Fort Meade, South Dakota. Other missions included support to the Arizona Army National Guard, Nevada Army National Guard, and Colorado Army National Guard. They also supported the ROTC programs of Southern Utah University, Brigham Young University, Weber State University and the University of Utah. In addition, they provided Primary Leadership

Development Course instructor support to the 7th Army Training Command in Germany.

During this fiscal year, they supported the United States Army Sergeants Major Academy by updating the Basic and Advanced NCO Course curriculum. Then provided them with the 640th's student records data base, which is going to be adopted as a national student administration program. The 640th's state missions included providing the State Honor Guard, supporting the Joint Task Force Olympics, and conducting the non-prior service personnel training program to help prepare new Utah National Guard soldiers for Basic Training.



The 640th Regiment, Regional Training Institute conducting a field artillery course at Camp Williams on one of their training ranges

I Corps Artillery

The I Corps Artillery, now stationed at Camp Williams, Utah, continues to provide total force support to I Corps-America's Corps. During the transformation of the Army and the Field Artillery, I Corps Artillery remains battle-focused and continues to train to deploy and fight in any contingency, anywhere, anytime, in a joint, combined or coalition scenario.

This year I Corps Artillery had the great opportunity to serve as part of the security forces for the 2002 Winter Olympic Games, in Salt Lake City, Utah. They attribute this success to the great training our Officers and Non Commissioned Officers received at Ft. Sill and in other institutional training schools. The I Corps Artillery tactical operations center and liaison personnel had the unique opportunity to coordinate with a variety of State and Federal Law enforcement agencies throughout the Winter Olympic Games. Our first line leaders excelled in the leadership tasks and performed the security mission with the utmost professionalism.

I Corps Artillery's training plans for the year were based on the results of our last years War Fighter exercise. We focused our training to improve our deficiencies, sustain our strengths, and prepare for the upcoming War Fighter exercise in October, 2002. In addition to this training we have participated in two major exercises with I Corps. In January, I Corps Artillery deployed to Japan for a successful Yama Sakura exercise. In August, we deployed to Korea for the Ulchi Focus Lens exercise. I Corps Artillery used all available deep systems to significantly influence the battle during the exercises by targeting high-payoff targets deep in



Brig. Gen. Patrick D. Wilson, the Commander of I Corps Artillery, Utah Army National Guard

the corps and division zones and by planning, coordinating and executing all missions in support of corps deep attacks. By employing advanced techniques for fighting the corps deep battle, they were instrumental in the opposing forces overwhelming defeat.

The I Corps Artillery continues to train and improve in its use of Field Artillery Tactical Data System. I Corps Artillery successfully fielded the most current version of this system, and has further enhanced its ability to command and control fires on the battlefield. I Corps Artillery has fully digitized its tactical operations center taking full advantage of the products that this system has to offer.

The Utah National Guard, as well as its war fighting missions for I Corps, makes I Corps Artillery an important asset. Serving as a major subordinate command, we provide administrative,

logistical, operational and training support for two in-state battalions, the 1-145 Field Artillery in Salt Lake City, and 2-222 Field Artillery in Cedar City. They also support B Battery 1-148 Field Artillery and Detachment 3 of the Headquarters and Headquarters Battery located in Logan and Salt Lake City, respectively. The latter units are part of the 1-148 Field Artillery Headquartered in Boise, Idaho, which is direct support to the 116th Armored Cavalry Brigade.

I Corps Artillery continues to be a leader in providing training assistance, guidance and

coordination for a major portion of the reserve component field artillery brigades. These units and their associated field artillery battalions are located throughout the United States. Participation with these brigades during exercises and training conferences continues to be one of the highlights of I Corps Artillery's responsibilities. America's Corps Artillery is proud to be associated with these high-quality soldiers who are committed to the defense of our country.

The changes of transformation, homeland security missions, and new equipment fieldings are challenging but all take a back seat to ensuring the nation has a viable fire support team ready to deploy worldwide. The I Corps Artillery is committed to meeting the challenge of fusing the Total Force into one. We are America's Corps Artillery!

1st Battalion, 145th Field Artillery

The National Guard, the oldest component of the Armed Forces for the United States and one of the nation's longest-enduring institutions, celebrated its 365th birthday in 2001. The National Guard traces its history back to the earliest English Colonies in America. Responsible for their own defense, the colonists drew on English military tradition and organized their able-bodied male citizens into militias. The citizen-soldiers who make up the National Guard have fought in every major American war since 1637. War has changed a great deal since 1637, and today's Guard must be prepared to fight any where in the world.

Today the 1st Battalion, 145th Field Artillery (FA) continues its historic dual mission by providing to the state of Utah a well-trained group of citizen soldiers ready to protect life and property, while providing to our nation a highly-trained, and equipped Field Artillery unit ready to defend the United States and its interests around the world.



Members of 1-145th Field Artillery receiving special weapons training at Fort Carson, Colorado, just after mobilization to their security mission in Utah's west desert

The 1st Battalion, 145th FA is a proud unit with a long history of serving it's nation. The operation tempo for the 1-145th FA for the past two years has been very busy. Last year the 1-145th FA kicked off its busy schedule by deploying to Gagetown, Canada, for two weeks of annual training. The 1-145th FA then returned to Utah to train on its state civil disturbance mission. In

February the 1-145th was deployed for three weeks to Dugway, Utah to support the 2002 Olympic Games by providing force protection during the Olympics.

On August 1, 2002, the 1-145th was mobilized to active duty by order of the President to enhance security in the aftermath of the Sept. 11 terrorist attacks on the United States. The 1-145th FA was sent to Fort Carson, Colorado, where it was trained in infantry tactics to provide task force operations to defend and secure the Deseret Chemical Depot, Tooele Army Depot and Dugway Proving Grounds.

Presently the 1-145th FA is headquartered at Tooele Army Depot where it is conducting operations and training to maintain its high level of readiness. Lieutenant Colonel G. Michael Barrera and CSM Erval K. Christiansen report that the soldier's of the 1-145th FA are proud to serve in the Utah National Guard and the United States Military while defending their state and country.



Members of 1-145th Field Artillery receiving NBC training in Fort Carson, Colorado

2nd Battalion, 222nd Field Artillery



Members of 2-222nd Field Artillery training in Fort Stewart, Georgia

Lieutenant Colonel Vance E. Larsen commands the 2nd Battalion, 222nd Field Artillery, "Triple Deuce," and its senior NCO is CSM Bruce D. Summers. The three firing batteries are located in Richfield (A Battery), and St. George (B and C Batteries). The Service Battery and Organizational Maintenance Shop #10 is located in Beaver, and the Headquarters and Headquarters Battery is located in Cedar City. The Deuce has maintained a strong training relationship with the 45th Field Artillery Brigade in Oklahoma, and is affiliated with I Corps Artillery (ICA) located at Camp Williams.

The M109A6 (Paladin) self-propelled howitzer, the Army's newest cannon system, is the Battalion's primary weapon system. This howitzer is designed to be more capable and survivable on today's modern battlefield.

This past year's training efforts were based on realistic battle focused training. The training highlights began with executing platoon, battery, and battalion related artillery tasks from the standard artillery tables. Training also focused on

maintaining proficiency in the digital environment with new SINCGARS radio systems and upgrades to the Field Artillery Tactical Digital System computer fire direction system.

The Battalion received a change in mission in January, mobilizing to the Salt Lake City area to support the 2002 Olympic Winter Games. Even though it was a non standard mission for a field artillery unit, it presented an opportunity for its fine soldiers to rise to the occasion and demonstrate to a world audience their dedication and professionalism. The unit played an integral role ensuring that the Games were safe and enjoyable to the public and the athletes who participated.

Shortly after redeploying from Salt Lake City, the unit again packed its bags and traveled to Fort Stewart, Georgia for annual training. The Battalion had not operated in that type of environment since 1986 in Camp Blanding, Florida. The change in terrain presented many challenges in navigation, communications, and delivering field artillery fires. The Battalion completed an extremely successful annual training

period, firing all missions safely and suffering no heat injuries. Once again, the soldiers proved themselves competent and professional.

The Battalion supports many community activities during the year, such as: "Soldiers for Santa" and "Scouting for Food," parades, color guards, funerals, and a variety of charity events. The "Triple Deuce" has a strong heritage and maintains a high level of readiness, ready to answer our nation's call to deliver fire support any time and any place in the world.



Member of the 2-222nd Field Artillery providing security during the Winter Olympic Games in Salt Lake City

1st Battalion, 148th Field Artillery



The new Palidan weapon system used by the 1-148th Field Artillery

Detachment 3, HHB, 1st Bn, 148th Field Artillery

The 1st Battalion, 148th FA is the Direct Support Howitzer Battalion (155mm SP) for the 116th Armored Cavalry Brigade. The 1-148th FA is a split-state unit with our HHB and Battalion Headquarters in Pocatello, Idaho. Detachment 3, HHB, 1-148th FA, commanded by 2LT Jason Wilde and headquartered at Camp W.G. Williams, is a Fire Support Team (FIST) detachment consisting of six Teams. Our teams are responsible for supporting the 3/116th Armor Battalion and the 1/163rd Mechanized Infantry Battalion. We are in charge of coordinating and providing fire support, both mortar and artillery, to the Maneuver Commander.

The training year saw the 1st Bn, 148th FA completing Field Artillery Table XII at Fort Carson, Colorado. The Detachment's focus during the training year was team level fire support procedures and Observation Post operations. The unit improved its proficiency in communicating by voice

and digital systems, call for fire formats, and special fire support missions.

The Detachment saw the majority of the unit participate in the security mission during the Winter Olympics, but also sent a team to support the 1st Bn 145th FA during their winter annual training at Dugway Proving Ground. Detachment 3 participated in the Battalion annual training at Fort Carson, acting as the primary forward observers for the Battalion live fire exercise. The teams also competed in a "Best FIST" competition which evaluated the proficiency of each team at performing movement (mounted and dismounted), establishing an out post, call for fire on stationary and moving targets, and performing security during all phases. Out of nine fire support teams and three Combat Observation and Lasing Teams, the Detachment placed fourth in the top five teams. Detachment 3 also participated in a Copperhead live fire exercise in September supporting the 2nd Battalion, 300 FA from the Wyoming National Guard. Copperhead is a laser guided 155mm projectile. The Detachment was responsible for designating the targets for 24 of these munitions and enjoyed a very successful live fire.

The Detachment spent most drill weekends in the field at Camp Williams, training many hours on out post operations, call for fire, laser operations, ruck marches, team building exercises, movement in vehicles, dismounted movement, land navigation, communications, and digital operations. Detachment 3, HHB, 1/148th FA enjoyed a very successful training year, maintained a high and challenging operational tempo, and continues to

produce exceptional soldiers and NCOs. The "DET," as they are referred to, is looking forward to another outstanding year and looks forward to meeting and conquering the Army's new challenges. Fire Support!

Battery B (-), 1/148th FA

Battery B, 1st Battalion, 148th Field Artillery returned to Fort Carson, Colorado for Annual Training 2002. It had been a while since the 148th Field Artillery headquartered in Pocatello, Idaho, have seen the Mountain Post. The 148th FA returned this training year to complete their first external evaluation after fielding the new M109A6 Paladin. Battery B, located in Brigham City and Logan, Utah, had waited a long time to finally get the opportunity to show their skills to the rest of the Battalion. The beautiful scenery of the mountain post only added to the great time the Battery experienced.

SSgt. Martinez of B Battery's fourth gun section took top honors for "Battalion Top Gun" again. This was not the first time SSG Martinez has received this honor. That proves what an asset he is to the battery as an NCO and a trainer of soldiers. Battery B was lucky to have Capt. Coy K. Bryant for this last annual training. He has since moved to I-Corps Artillery in the G-1 section. Capt. Bryant brought a wealth of Paladin knowledge and experience to the Battery and the whole Battalion that enable all the units to gain valuable knowledge and experience themselves.

The 148th Battalion will be returning to Fort Carson, Colorado, for Annual Training 2003 and another year of outstanding performance as an artillery unit. Battery B looks forward to leading the way again!

97th Troop Command

The 97th Troop Command was initially organized October 10, 1978 as Command and Control Headquarters, Utah National Guard. Chief Warrant Officer Markel Burn was one of the initial cadre when the unit was created and has been an integral part of the growth and success of the command ever since. Chief Burn has seen Troop Command grow into the largest major command in the Utah National Guard with four subordinate full colonel commands and a strength of 3,082 assigned soldiers. These commands currently include the 19th Special Forces Group (Airborne), 115th Engineer Group (Construction), 211th Aviation Group (Attack), and the 300th Military Intelligence Brigade (Linguist).

Readiness of and support for the subordinate commands is the focus of the 97th Troop Command. Soldiers from each of Troop Command's major subordinate commands have been mobilized in support of both the Olympic Security Mission and the war on terrorism missions. In the roll of preparing soldiers for mobilization, 97th Troop Command has assisted in activations for federal service. Over



Colonel Ruediger Tillmann, Commander of Troop Command, and Colonel Michael Christensen, Deputy Commander, inspect vehicle screening stations in Park City

500 Utah Guard soldiers, and the 97th Troop Command was part of the successful completion of the 2002 Winter Olympic mission.

The 97th Troop Command is proud of its roll in making the 2002 Winter Games a success. Troop Command was responsible for the Park City and Deer Valley venues. The 19th Special Forces, under the direction of Troop Command, manned the three

Park City venues: Park City Mountain Resort, Deer Valley, and the Utah Olympic Park. The 115th Engineer Group was responsible for Soldier Hollow, and the 300th Military Intelligence Brigade was stationed at Snow Basin. Under the leadership of 97th Troop Command Commander, Colonel Ruediger Tillmann, all venues were well run, well attended, and well protected. Troop Command organized, set up and ran the Tactical Operations Center from the Park City Life Support Area. Our soldiers worked directly with the United States Secret Service and local law enforcement in manning perimeter posts, and screening the public as they entered the venues.

As the record shows, Troop Command has again proven itself to be a source of leadership and support for the major commands under its direction. Our growth from the beginning has been steady and sure, and we look forward to continuing in this fine tradition.



Troop Command soldier screens the public at one of the Park City venues

19th Special Forces Group



Members of Company B, 1st Battalion, 19th Special Forces Group, shortly after they returned home from one year of active duty in Afghanistan where they helped search out key Al-Queda personnel. They were highly decorated for their exceptional service.

Never before in the history of Special Operations nor the 19th Special Forces have we experienced an operational tempo like this year. At press time, approximately 1,030 of the 1,300 soldiers in the unit, covering seven different states, are mobilized to all parts of the world. Within days of the September 11th terrorist attacks the first Utah Army National Guard soldiers of the 19th Special Forces were activated in support of Operation Enduring Freedom. Within one month of 9/11, and on less than 24-hrs notice, the Group Support Company was activated to provide security to the Salt Lake International Airport. They provided 24-hour security to the airport to insure the safety of all travelers. It was great to see them out in the public representing the 19th Special Forces and the Utah Army National Guard.

Soon after the airport security call up, the 19th Special Forces Group was tasked with providing a battalion-sized element to work with the 5th Special Forces Group in the global war on terrorism. Company B, 1st Battalion,

19th Special Forces from Springville, Utah, was called up as part of the Task Force 19 to Afghanistan. They returned in October 2002 after a year of participation in Operation Enduring Freedom. They were led by Maj. Randy Watt as Commander, and Larry Chaston as the Company Sergeant Major. As part of Operation Enduring Freedom, Maj. Watt commanded his company in searching out key Al-Queda personnel. They worked to help rebuild the city and reestablish the national government. As recognition for their outstanding service, members of the unit were awarded 5 Silver Star medals, 35 Bronze Star medals, and numerous others awards and recognitions. They earned great credit to the 19th Special Forces, Utah Army National Guard, and the United States Army.

Another huge event this year for Special Forces was the security mission for the 2002 Winter Olympics. As the world watched, over 100 soldiers of the 19th Special Forces provided security to the Park City Life Support Area and venues in the Park City area. These

venues included the Nordic jumps, bobsled, luge, slalom, giant slalom, snow board, aerials, and freestyle events. Their participation showed the world that Utah was an excellent host to the world and demonstrated the versatility of the 19th Special Forces.

Throughout the year the 19th continued its training by sending teams to assigned missions throughout the world. One unit conducted a medical mission, Balance Magic, to one of the most remote locations in the world – Mongolia. The focus of this mission was to increase the Special Forces medic's trauma and non-trauma skills that are so hard to do in the United States. As Special Forces Medics they delivered an average of three live births a day as well as other surgical procedures such as Cesarean sections. The dental section was equally busy in providing dental services to include diagnosis treatments and complex extractions. The veterinary training provided the medics with hands-on training in the care of horses, sheep, cattle, and goats. Under the watchful eye of the U.S.



SFC Dave Johnson of HHC, 19th Special Forces Group, briefing President George W. Bush on the functions of a Special Forces soldier and his role in the total force concept as a National Guard Special Forces soldier

Army Veterinary Corps, they also conducted treatment of canine traumatic injuries, infectious respiratory diseases and other animal afflictions.

In March 2002, SFC Dave Johnson was selected to travel to Fort Bragg, North Carolina, to be part of Special Operations' brief to President George W. Bush. His briefing included the functions of a Special Forces soldier and his role in the total force concept as a National Guard Special Forces soldier.

In addition to the many missions and tasks being completed world wide, the 19th was tasked with Operation Desert

Springs. Operation Desert Springs is a joint operation conducted with the U.S. and Kuwait government in support of the defense of Kuwait and border security of Iraq. It is a continuous mission for which the 19th has sent five rotations to date. This was the first time that a National Guard unit was ever tasked with this type of security mission. The 19th Special Forces' primary role was to provide Foreign Internal Defense training to Kuwaiti units. This training consisted of communications, administration, NBC, intelligence, maintenance, logistics, desert operations and numerous live fire

exercises. They utilized the latest in satellite communications, radio systems and crew-served weapons. Operations were conducted day and night, both land and sea, and utilized numerous types of aircraft and ground vehicles. The austere conditions and real live environment was a great springboard for future operations.

This has been a year to remember. The soldiers of the 19th Special Forces have demonstrated the viability of National Guard Special Forces and their ability to serve whenever and wherever assigned.

300th Military Intelligence Brigade (Linguist)



Soldiers from the 300th Brigade coming off break at the Snowbasin Venue during the Salt Lake City 2002 Winter Olympic Games

The 300th Military Intelligence (MI) Brigade (Linguist) is headquartered in Draper, Utah. It provides the command and control of 832 military intelligence soldiers within the state of Utah and guidance and training for an additional 1,220 soldiers in the Army National Guard throughout the United States. The Brigade mission is to provide military intelligence linguist support to the Army, especially active duty military intelligence organizations, in many different contingencies.

Col. Mark O. Ainscough, who enters his second year of command, commands the Brigade. The Brigade Command Sergeant Major is James Mower. During the first year of Col. Ainscough's command, the 300th experienced significant challenges and successes. The past fiscal year has been very satisfying, concentrating on a full training spectrum and operational tempo.

Starting shortly after the September 11, 2001, attacks on the World Trade Center, the 300th Military Intelligence Brigade deployed soldiers to support military and law enforcement. Some of those soldiers have returned to inactive status and others continue to serve in support of the global war on terrorism. Over the past year, more than 125 Brigade soldiers have mobilized and deployed from all of our Battalions. Additionally, the 142nd MI Battalion in Utah deployed a company in support of peacekeeping operations in Bosnia.

The 300th Military Intelligence Brigade also supported the Olympics in a variety of ways. The 141st MI Battalion trained for a new mission and provided very professional military assistance to civil disturbance support. The 142nd Military Intelligence Battalion operated a housing and sustainment base in Ogden, Utah, and supported many of the Olympic venues. Their

soldiers performed vehicle, personnel, and equipment screening. The Brigade headquarters displaced to historic Fort Douglas and ran an operations center coordinating support to the northern venues, including Snowbasin, the Ogden Ice Sheet, and the Olympic Village. Overall, during the Olympics the 300th had more than 630 soldiers on the ground.

Brigade units have relocated during the past year or will relocate shortly. The headquarters of the 142nd Military Intelligence Battalion relocated from West Jordan, their temporary home after Sunnyside Armory was sold, to Ogden's Browning Armory. Their move improves Utah National Guard presence in Northern Utah. Company A, 142nd Military Intelligence Battalion and Company A, 141st Military Intelligence Battalion will soon move into the new Camp Williams Readiness Center, with state-of-the-art training facilities built especially for our soldiers to train.

This past fiscal year, the 300th has implemented a changed readiness-reporting requirement. They have always been military intelligence linguists and have reported readiness by language. With regulatory changes, they now have to report readiness against individual linguist skill levels and testing. It has been a challenge, especially as we moved toward a much more difficult language mix directed by the Army Language Master Plan. However difficult the requirement, it ensures that the Brigade is a relevant and ready force for the future.

141st Military Intelligence Battalion (Linguist)

This past fiscal year the 141st Military Intelligence Battalion (Linguist), under the command of Lt. Col. Scot T. Olson, accomplished training tasks that raised the Battalion to a new level of readiness. Soldiers performed duties in support of the 2002 Winter Olympics, Operation Enduring Freedom and Homeland Defense. The Battalion also saw a change in Senior NCO Leadership with the appointment of Command Sergeant Major James Sproul. Col. Mark Ainscough, 300th MI Brigade (Linguist) Commander, appointed former Battalion Command Sergeant Major Jim Mower to the position of Brigade Command Sergeant Major.

As a capstone to this year's training, the 141st MI Battalion (Linguist) performed a combined three-week annual training in support of the 2002 Winter Olympics. Because of the unique assignments of this battalion, combined annual training is a rare opportunity. With the state assignment of Military Assistance to Civil Disturbance in support of the Winter Olympics, the 141st capitalized on the opportunity to train soldiers in their military occupational specialties. The Battalion arranged for mobile training teams from Fort Huachuca, Arizona; South Korea; and specialized instructors from around the United States. These teams and instructors brought new and challenging training to the soldiers. This training enhanced skills for support of future missions.

The 141st MI Battalion (Linguist) was in high demand this year for various missions around the world. The multi-talented battalion soldiers successfully completed 20 different missions in



CSM James Sproul addresses a battalion formation during the combined annual training during the 2002 Winter Olympics.

countries throughout the world. These missions took place in Korea, Japan, Nicaragua, Thailand, El Salvador and throughout the United States. Overseas travel for soldiers is a benefit of the 141st MI Battalion. Supported missions ranged from personal language development and humanitarian service to providing intelligence and/or linguistic support to military and civilian agencies. The linguist abilities of the 141st soldiers create a high demand for their support in and out of the United States. South Korea has a real need to increase its capability to perform Counter Intelligence Force Protection Security Operations during wartime. Therefore, the 501st MI Brigade and the 524th MI Battalion in Korea went to great lengths to establish a solid training affiliation with the 141st to capitalize on its soldiers' linguistic abilities and military skills.

With state and federal police agencies, the 141st refined their skills in the area of military support to civil disturbance training. The 141st trained in all areas that pose a threat to human life, private property and public areas. All units of the 141st, from Logan to St. George, assembled at the Army Garrison Camp Williams in October with state and foreign police agencies

for instruction and practice in crowd control, rules of engagement, establishing secure areas, and working with local police agencies. This civil disturbance training prepared the Battalion for the 2002 Winter Olympics Games.

This fiscal year also brought mobilizations of teams to support Operation Enduring Freedom and Homeland Defense. Soldiers with specialized skills and languages received assignments that took them to areas affected by terrorist attacks and armed conflicts. These soldiers performed above and beyond their required duties.

The Battalion looks forward to building on the training successes experienced this year and anticipates a variety of in the United States and out of the United States deployments for its soldiers during the next training year. Training will also include preparation for scheduled mobilizations in calendar year 2004.

The 141st received awards and recognition this year from the 300th MI Brigade. Headquarters Company was named Company of the year; 1st Sgt. David Miller was named First Sergeant of the year; and Sgt. Benjamin Watson was named Brigade NCO of the Year.

142nd Military Intelligence Battalion (Linguist)



The 142nd prepares to deploy from their temporary headquarters at Browning Armory in Ogden, Utah to their Life Support Area in Ogden during the 2002 Olympics

The 142nd Military Intelligence Battalion (Linguist) provides enemy prisoner of war interrogators, counterintelligence agents, voice interceptors, and translator/interpreters in more than twenty languages to the Army warfighter at the operational and tactical level and to other DOD elements. The Fiscal Year 2002 was a year of growth for the 142nd Military Intelligence Battalion. It was also a year of intensive operational support to Army contingency operations.

By the end of 2002, the 142nd MI Battalion had attained 105% of assigned strength. This was a net increase of over 10% in the previous 18 months. This increase was due to an intensive recruiting campaign by company commander, but it also represents a reaction to the 142nd MI Battalion's call to arms as it deployed to numerous hot spots. Many new soldiers were prior service military intelligence soldiers looking to bring their skills back to support the Army.

Almost 100 soldiers, or nearly 25% of the Battalion's strength, was mobilized and deployed in support of Operations Enduring Freedom and

Noble Eagle. Teams from the 142nd MI Battalion were deployed to Central Asia, Afghanistan, Guantanamo Bay and the Far East. Additionally, the Battalion continued its support to peacekeeping operations in the Balkans with 51 soldiers supporting Stabilization Force operations.

All of this in a year that began with increased security support requirements to the 2002 Salt Lake City Winter Olympics. The 142nd MI Battalion

mobilized over 250 soldiers during the 2-month span of build up and execution of the Games.

As the year drew to a close, the Battalion faced the challenge of completing initial qualification of nearly 20% of its assigned strength and supporting 20% of its strength deployed worldwide. At the same time, the Battalion's main effort focused on training with renewed intensity to prepare for future operational requirements.



Utah National Guard MI soldiers providing support around the world

115th Engineer Group (Construction)

The 115th Engineer Group concluded another successful year under the command and leadership of Col. Robert P. Daniels and CSM Sidney K. Cardon. The Engineer Group is responsible for the overall command and control of all engineer units within the Utah Army National Guard. The Group plans, coordinates and conducts training exercise's that are realistic and tough for the individual soldiers in both the 1457th and 115th Engineer Battalions.

Individual units are located from Blanding, Utah, in the South to Camp Williams in the North. These units encompass a highly diversified collection of skills and professional attributes. The 1457th Engineer Battalion, located in American Fork,



primarily focuses on combat engineer training and operations. While the 115th Engineer Battalion, located in Lehi, focuses on construction engineer operations. Melding the assets of these two diverse battalions, totaling over

1,150 soldiers, demonstrates the command leadership adaptability of the Engineer Group command. These assets are arrayed in environmental consideration, planning and development of major facilities, and improvement of soldiers welfare while accounting for successful mission accomplishment.

The Engineer Group participated in Warfighter at Fort Lewis, Washington, for their annual training in October 2001. Shortly thereafter the Group was activated for the Olympics. They provided command and control over the Heber City venues. The 115th Engineer Group accepts challenges head on and will build on the successes of the past year as they meet those new challenges of the future.

1457th Engineer Combat Battalion

The 1457th Engineer Combat Battalion is headquartered in American Fork, Utah. Lt. Col. Jefferson S. Burton took command from Lt. Col. Edward M. Willis in August 2002. Subordinate units are located in Blanding, Vernal, Camp Williams, Price, Mount Pleasant, Spanish Fork and Tooele. The 1457th traces its lineage back to 1939 when it was first organized as part of the 40th Infantry Division.

The mission of the 1457th is to provide survivability, mobility, countermobility and sustainment engineering to the maneuver commander. During wartime, the engineers' contribution to the success of infantry and armor units is considered to be a combat multiplier. It is a mission the soldiers of the 1457th Battalion take



Members of the 115th Engineer Combat Battalion working on a project

seriously. The Battalion is prepared to construct combat roads, airfields and protective shelters, as well as to conduct demolition and mine/countermine warfare.

The last fiscal year was a challenging one for the 1457th. Despite the obvious disruptions and stress created by the events of September 11th 2001, the Battalion's soldiers and officers accomplished a great deal during the training year. Battalion staff officers and NCOs participated in a prestigious and challenging simulation exercise with the 82nd Airborne Division in December 2001 and January 2002. Participants still talk of the excellent experience and training they received during those four stressful weeks. It always amazes those not familiar with simulation exercises just

how tense and charged a computer-driven war can become.

More than two thirds of the Battalion's soldiers were mobilized in support of the security operations for the 2002 Winter Olympic Games. The Battalion's mission was to provide magnetometer and bag search support to several venues in the Salt Lake area and in Heber, Utah. The Battalion's soldiers performed their security missions admirably, despite the difficulties involved in leaving their families and civilian employers, and being separated over several venues. The Olympic activation allowed our soldiers to provide a valuable service to the citizens and visitors of the State of Utah, and everyone who participated

in this mission felt a sense of pride and accomplishment.

After the Olympic mobilization, the Battalion conducted some very productive training in the remaining months of the training year. They completed a difficult Field Training Exercise during the June drill at Camp Williams, taking an opportunity to hone the soldiers' individual field craft skills and the collective expertise of the Battalion to function as a complex organization on the battlefield.

The remainder of the weekend drills allowed us time to qualify soldiers with their individual assigned weapons, conduct platoon level training at local armories, and provide community support by participating in festivities and

parades in July. Our soldiers actively participated in recruiting new members to their units by staging recruiting events at their armories and Camp Williams.

Overall, training we conducted during 2002 challenged us and contributed greatly to the overall readiness of the Battalion and the readiness of individual soldiers. Soldiers of the 1457th were glad to assist in an important homeland defense mission during the Olympic games, and are prepared to support the country in the event of a mobilization overseas. The 1457th Engineer Battalion exemplifies the commitment and dedication of citizen soldiers to the state of Utah and our nation.

115th Engineer Battalion (Team)

Lt. Col. G. Don Summit, who took command from Lt. Col. Neil R. Hansen in July 2002, commands the 115th Engineer Battalion. CSM James Slade brings his many years of experience to the battalion as the senior enlisted soldier. The Battalion is composed of a variety of engineer units that include the 116th Engineer Company, the 489th Engineer Team, the 115th Maintenance Company, the 120th Quartermaster Detachment and the 117th Engineer Team that has just finished a successful tour in Afghanistan.

Units in the Battalion built and refurbished buildings; built roads, parks and parking lots; repaired and rebuilt vehicles and heavy equipment; completed a tour at the National Training Center and completed a road project on the border between Mexico and California.

It is a great challenge to respond to a large number of requests for

assistance from the various communities and other entities. It is very rewarding, at the same time, to realize valuable training benefits through community support. The 115th Engineer Battalion takes pride in the fact that they provide such great benefits to the surrounding communities by building facilities that a great number of citizens, and soldiers alike, can enjoy.

The Battalion participated in a Battle Simulation Exercise with the rest of the Engineer Group. Having only been formed four years previously, they have made great strides in developing and coordinating many diverse unit missions. The Battalion received high marks from evaluators who were impressed that a newly organized unit could demonstrate a high degree of proficiency after being together for a relatively short time. The 115th Engineer Battalion relishes a challenge and will build on the successes of the past year as they meet future challenges.

120th Quartermaster Detachment (Water Purification)



Reverse Osmosis Water Purification Unit (ROWPU) Raw Water Pump Assemblies

The 120th Quartermaster Detachment (Water Purification), currently located at Springville, Utah, specializes in producing potable water using a reverse osmosis water purification process. This Unit is capable of producing 12,000 Gallons of potable water per hour, and is able to purify not only fresh water, but salt

water and chemically contaminated water.

This year the 120th Quartermaster Detachment had the opportunity to train with the 134th Quartermaster Battalion out of Johnston, Iowa. The 134th Quartermaster Battalion hosted a water exercise producing and distributing potable water as if in a wartime scenario. The 120th Quartermaster Detachment was able to produce 360,000 Gallons of potable water during a 72-hour operation. This type of training provides an excellent opportunity for our soldiers to train and exercises the equipment and personnel for performing their wartime mission.

Throughout the year the 120th Quartermaster Detachment maintains its proficiency by producing potable water and testing water samples throughout Utah. With the abundance of water sources located within Utah this unit would be able to train and perform their peacetime mission of producing potable water to the State in case of emergency and our water is contaminated.

The 120th Quartermaster Detachment was able to help support the 2002 Olympic Games, by providing security personnel for the Heber, Utah, area during the rotation of hundreds of civilians through the Games.



SSG Wade Erickson deploying the Raw Water Filter.

116th Engineer Company (Combat Support Equipment)



The 116th personnel building a road

Capt. Derick D. Quinlan, who took command from Captain Matthew Branham in June 2002, commands the 116th Engineer Company. The unit was involved in several community service and local training area projects during FY 2002. Some of these projects include: Community Service Projects, Wasatch Mountain State Park Camp Ground improvements and Elk Ridge Catch Basin. Local Training Areas include Camp Williams Oak Springs Road, Known Distance Range, Wood Hollow Bypass Road and the New RV Parking lot located near the 117th Engineer Detachment.

The 116th Engineer Company is authorized 166 soldiers and currently has 181 assigned. The unit has several large pieces of engineer equipment. This equipment includes scrapers, bulldozers, graders, loaders and dump trucks. The unit is capable of building roads, runways, parking lots and even the occasional tank ditch. The unit has no problem maintaining 100% assigned strength. The construction Military Occupation Skills is a great seller and very compatible with most civilian construction jobs.

The 116th Engineer Company was involved in two different annual training periods during FY 02 with three separate rotations. Two rotations were sent to Southern California to participate in Task Force Grizzly that provided support to the U.S. Border Patrol. The rotations went during April and June. They constructed and improved roads on the border to help with drug interdiction. The third rotation went to El Salvador to train with the El Salvadorian Army. The tasks performed there included everything from road construction to hand digging utility trenches. The members learned a lot about the local society as well as the El Salvadorian Army.

The 489th Engineer Detachment (Utility)



Personnel of the 489th constructing buildings at Camp Williams

The 489th Engineer Detachment Utilities, currently located at Camp Williams, provides construction and electrical teams for specialized engineer support. Renovation of one 1940s era building at Camp Williams allowed the upgraded facility to remain on the Army inventory and provided an excellent classroom facility to support future operations and training at Camp Williams. Construction continues on the

engineer qualification range building and the remodel of Building 606. The range building should be completed by January 2003, allowing more engineer projects and other training to be completed at the site.

The construction and renovations underway at Camp Williams provided excellent training for the soldiers of the 489th, exercising all the tasks required by the soldiers.

These self help projects also save valuable funds available from the government. The 489th was involved in the 2002 Winter Olympics by providing facilities maintenance support to Camp Williams during the rotation of hundreds of National Guard and civilian personnel brought to Utah in support to the Olympics.

The 115th Engineer Team

Capt. Michael Mismash commands the 115th Engineer Detachment Utility, located at Camp Williams. At the beginning of the year, the unit completed several projects for the 2002 Winter Olympics, including building handicapped ramps at Olympic Village and improving an operations building in Heber City. Unit members also provided security at Olympic venues and at Salt Lake City International Airport.

In March, the unit was mobilized in support of Operation Enduring Freedom and deployed to Bagram Air Field, Afghanistan. The geography, elevation, and weather of Bagram are very similar to the west desert of Utah. The notable exception is the "Wind of 120 Days" that brought with it day after day of blowing dust. The scorching temperatures of the summer brought their own challenges for working outside, as did the constant threat of land mines. The 115th Engineers' one



The 115th Engineer Team working on the Bagram Air Field in Afghanistan

horizontal, three vertical construction teams and headquarters element provided much needed engineer support to the Base Commander. They helped meet his priorities of airfield operations, force protection, service support, coalition integration and quality of life.

Some of the projects included completing the commercial communications infrastructure; installing force protection measures around the base; installing wiring for offices, living quarters, and morale, welfare and recreation facilities; surveying job sites; building Tier III tent frames for housing soldiers; grading the sight for the combat support hospital; constructing the central receiving point, where local contractors came to deliver supplies; constructing a retail fuel point and a site for the water purification units; and assisting in bringing primary and secondary electrical power to all compounds on base. They also maintained a Class IV yard of supplies and served as the de facto Home Depot for the base.

While it was difficult for soldiers to be away from family and friends for the

deployment, they learned many new job skills, survivability skills, and had a chance to learn about another culture. The Afghan people are friendly and hospitable and most are genuinely glad the United States Military and Coalition Forces are there to help rebuild Afghanistan.

115TH Maintenance Company (General Support)

The 115th Maintenance Company (General Support), commanded by Captain Steven B. Geisler, has a vital role in helping other Guard units in the state maintain required readiness. They service and maintain much of the equipment at the Organizational Maintenance Shops in Draper and at Camp Williams. For their annual training they provided support during the Olympics through three separate rotations.

Last June the 115th Maintenance held their ninth annual golf tournament to support the Special Olympics of Utah. They raised over \$5,000.00 for this worthy cause.

211th Aviation Group

The HHC 211th Aviation Group had a busy fiscal year. There were no shortages of missions. However, members of the unit rose to the occasion with gusto and enthusiasm. Approximately fifty percent of HHC 211th was called to active duty for the Winter Olympics. Unit members were split between the “Ice” venue (hockey, speed skating) and Task Force 211th. The “Ice” venue mission was to supervise the magnetometer and bag search operations and vehicle screening areas at the E-Center, Peaks Ice Arena and the Kearns Ice Oval. Guard members worked closely with elements of the Secret Service, the State Department and other federal, state and local law enforcement agencies.

Task Force 211th members were assigned to support the Olympic Theater security, mag/bag, warehouse screening and other security operations. Hours were long and spent outside in subzero weather. Again, 211th soldiers augmented the Secret Service and local



Aircraft from the 211th Aviation Group flying a combat formation during training

law enforcement. It was obvious that were it not for the National Guard, the mission of Olympic Security would not have been accomplished with such completeness.

On June 18, soldiers deployed to

(an active duty unit) validation in preparation for their deployment to Kuwait. The 211th assisted the 1-291st Aviation Regiment in mission planning, staff operations and opposing force play.



Apache Attack Helicopters flying to the range for a live-fire training mission

In August, seven staff officers, NCOs and enlisted soldiers deployed to Korea to participate in Ulchi-Focus Lens. This is an exercise where U.S. soldiers have the opportunity to work hand in hand with their Republic of Korea counterparts and U.S. war-trace elements. The mission was to practice countering an imaginary invasion by North Korea. The 211th integrated helicopter attack concepts along with successfully utilizing the AH-64 in combat search and rescue operations. The results were unit members learned new information about tactical operations center operations how to properly integrate with other service branches in a joint operation.

1st Battalion 211th Aviation Group



A crewmember of a AH64 Apache helicopter gives a close-up look to family members of the 1-211th Aviation, during a family day, where family members were given the opportunity to see what their parents do in the Army

This past fiscal year can be summed up by the old Army motto, "Be all that you can be". The 1-211th "Air Pirates" have certainly tested their operational envelope for this year. The year started with the 1-211th in the midst of the Kuwait deployment. Rotation "A" was ending and "B" rotation was preparing to go.

At the same time the remainder of the Battalion was conducting home station operations and preparing to support the 2002 Winter Olympics. As the State of Utah kicked-off the Olympics the 1-211th was redeploying from Kuwait to West Jordan. Soldiers and equipment were coming in from Fort Lewis, Washington, and Nellis Air Force Base, Nevada, simultaneously. Significant accomplishments for the Kuwait deployment were highest operational readiness rate and flying required flying hour program. Soldiers not involved with the Olympics were assisting with the redeployment.

Soon after the Olympics and redeployment the 1-211th began earnest preparation for the Aviation Resource Management Survey (ARMS) inspection. In addition to the ARMS inspection, unit leadership was preparing the Battalion's fiscal year 2003 training plan with emphasis on a Mission Rehearsal Exercise at Fort Hunter-Liggett, California for an

upcoming National Training Center rotation in fiscal year 2004.

The summer months brought not rest from the hectic unit activities, but also included a battalion change-of-command. Lt. Col. Matt Clark led the 1-211th "Air Pirates" throughout the deployment, Olympics, redeployment, and inspection. Lt. Col. Bart Berry assumed command in July and did not slow the efforts and training of the 1-211th.

The first task for Lt. Col. Berry was a command climate survey, which reflected a healthy unit. Next, it was gunnery. This task was performed during annual training. Many had already performed annual training or constructive credit with the deployment or Olympics. The 1-211th ended a successful gunnery and annual training in high spirits looking forward to fiscal year 2003 and the road to the Mission Readiness Exercise and National Training Center.

The 1-211th "Air Pirates" have been on the threshold of being all they can be. Now they are "leaning forward in the foxhole" to an exciting and highly demanding new fiscal year.



One of the C-5 Galaxy aircraft that flew the helicopters, equipment, and personnel to Kuwait and returned them back to the United States after they completed their tour

Company D, 1st Battalion, 189th Aviation (CS)

The wartime mission of the 189th Combat Support Aviation Battalion is to provide air movement of personnel and equipment in support of multi-service combat units. Delta Company consists of seven UH-60 Blackhawk helicopters and flight crews to accomplish this mission.

This past fiscal year has proven to be a unique opportunity to support the Joint Task Force Olympics (JTF-O) in its work on the 2002 Olympic Winter Games held in Salt Lake City. From the beginning of FY 2002, the 189th was flying various missions in support of National Guard and Olympic personnel. They were tasked with flying Olympic venue flights for high profile passengers such as: General Johnson, the JTF-O commander; the Honorable Mr. White, the Secretary of the Army, Mr. Mitt Romney, Salt Lake (Olympic) Organizing Committee; and various state and national politicians.

Delta Company personnel also provided air support to agencies requiring missions such as perimeter security sweeps and the placing of



A Company D 189th Blackhawk air lifting a generator to the ski-lift house, on top of the mountain, in support of the Winter Olympics

generators, weighing upwards of two tons, in confined, high altitude areas. In all, Delta Company provided a valuable service that contributed to a smooth, successful, and safe execution of the Winter Olympics.

The tight schedule required for the Olympics would have been enough to keep any other unit busy, but in addition the extra duties required of them, members of the 189th continued to maintain their award winning level of combat proficiency. Each aircrew continued to meet its required course of training that included multi-ship formation flying, external load carrying, aerial gunnery, and flights using night vision goggles.

Company D consists of professional Army aviation personnel who are proud to be part of an elite unit. A sign above the Company D orderly room door reads, "If you cringe at the thought of being average, you meet the minimum qualifications of being a Blackhawk crewmember" and Company D soldiers are anything but "average."



A Blackhawk from the 189th taking-off from the Utah State Capitol steps after flying a mission for the Governor during the Winter Olympics

Detachment 1, Company B, 193rd Aviation



Members of Detachment 1, Company B, 193rd Aviation (AVIM), helping loading 1-211th aircraft on the C-5 transport aircraft, on their deployment to Kuwait and their return. The aircraft being loaded is an AH64 Apache attack helicopter used in Kuwait.

Detachment 1, Company B, 193rd Aviation (AVIM) had another productive and successful year during FY-2002. After the Detachment assisted the 1st Battalion, 211th Aviation in their deployment to Kuwait, CWO4 Ronald Thacker retired and CWO2 Corbet D. Oxborrow took over as Commander. With a large portion of the Battalion's maintenance personnel in Kuwait, the Detachment picked up the load and assisted the Battalion in unit level maintenance on the remaining aircraft left in the state. The Detachment played a valuable role in helping the Battalion and the Army Aviation Support Facility achieve another year of outstanding readiness rates for AH-64 aircraft.

In February 2002, the Detachment deployed to Nellis Air Force Base, Nevada for annual training where they received the Battalion's aircraft and equipment returning from Kuwait. The Detachment coordinated with the Air

Force on the arrival of four C-5 Galaxy aircraft. Once they arrived, the AH-64 aircraft and equipment were off loaded and the aircraft were re-assembled, inspected, and test flown to prepare them for their flight back home to West Jordan, Utah. Having the opportunity to deploy out of state for annual training, and accomplishing a "real time" mission was a great moral booster and confidence builder for the Detachment.

In April 2002, the Detachment completed a successful FORSCOM ARMS Inspection where they received a "Commendable" in the area of Aviation Maintenance Management. Fiscal year-2003 looks to be just as busy for the Detachment as they join the 1st Battalion, 211th Aviation in preparation for a rotation through the National Training Center in 2004.

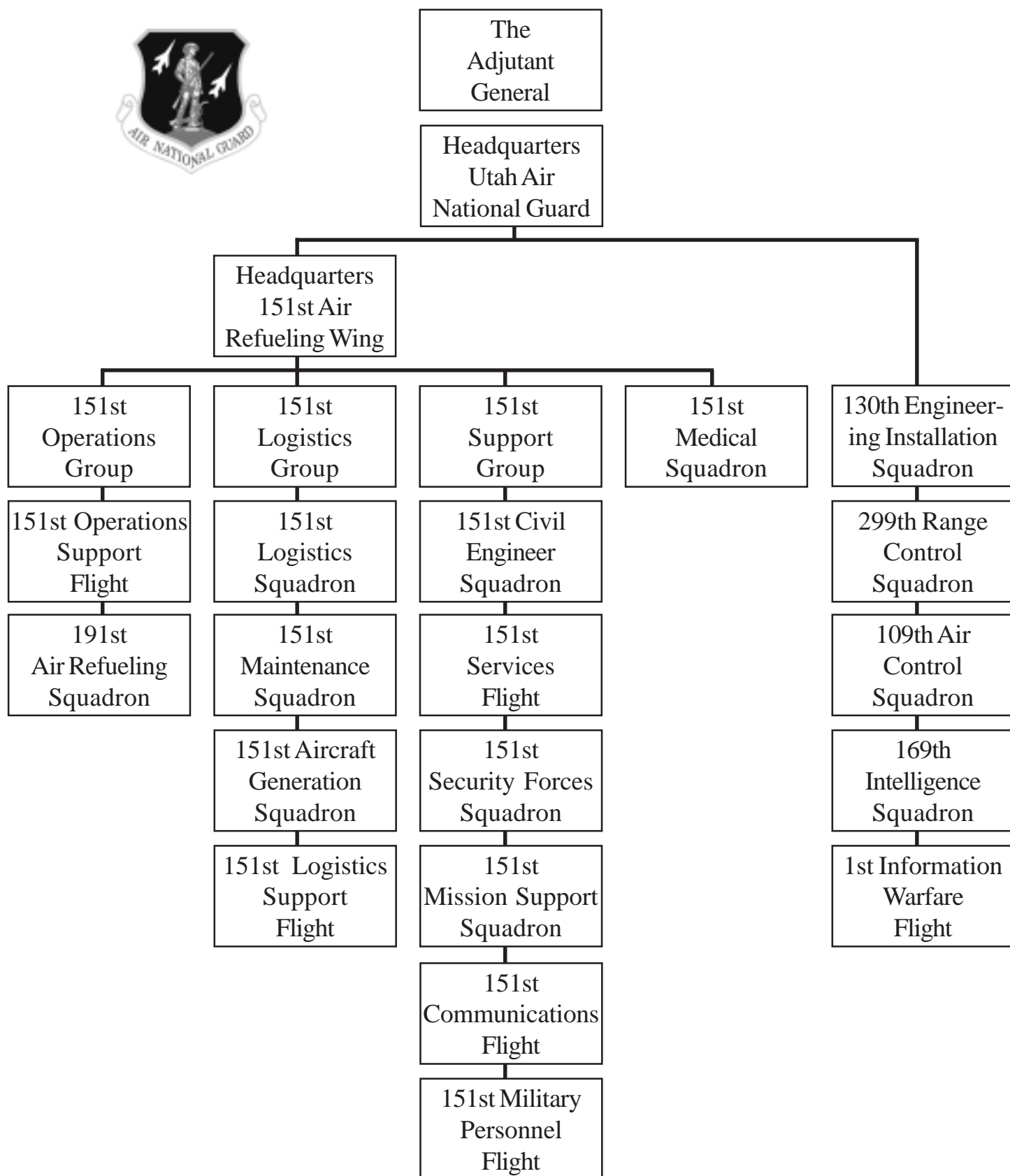


193rd personnel loading Apache helicopter in transport aircraft

Utah Air National Guard



UTAH AIR NATIONAL GUARD ORGANIZATIONAL CHART



Headquarters Utah Air National Guard

Founded on November 18, 1946, the Utah Air National Guard (UTANG) is located on over 82 acres of the northeast corner of the Salt Lake International Airport. Nearly 1,400 trained and dedicated men and women serve in the UTANG and defend the United States of America. Commanded by Brig. Gen. Larry V. Lunt, State Air National Guard Commander, the UTANG assignments include real-world military operations and daily activities that are necessary to support state and federal missions, and training requirements.

The UTANG's largest component is the 151st Air Refueling Wing (ARW) commanded by Col. Brent E. Winget. Unit commanders, along with members, are committed to building excellent organizations within the wing. Associate units, those assigned to the UTANG but not part of the 151st ARW, provide critical mission services. The units are: the 130th Engineering Installation Squadron, commanded by Maj. Martin W. Shupe; the 169th Intelligence Squadron, commanded by Col. Gary K. LeBaron; the 109th Air Control Squadron, commanded by Lt. Col. Kenneth L. Gammon; the 299th Range Control Squadron (located at Hill Air Force Base, Utah), commanded by Lt. Col. Wayne E. Lee; and the Headquarters Detachment 1, 1st Information Warfare Flight, commanded by Maj. Lance J. Whipple. The Utah ANG began as a fighter/bomber unit and its mission has changed three times. The type of aircraft flown by the wing has changed seven times. The current aircraft are KC-135E aerial refuelers, which were assigned to Utah in 1978 when the 151st ARW became part of the



Chief Master Sgt. Ocana, Maj. Gen. Tarbet, Col. Winget, Congressman Hansen, Brig. Gen. Dewsnap, Brig. Gen. Lunt, Mr. Lawrence and Lt. Col. Scot Johnson assist in cutting the ribbon on the new headquarters building at the UTANG base in September

Strategic Air Command. The Wing transferred to the Air Mobility Command in June, 1992. Since then, the aircraft's cargo and personnel transportation capabilities have been more frequently utilized.

Historical examples of federal services are numerous. Many UTANG members were called to serve 21 months during the Korean Conflict. Flying F-86 fighter aircraft, 10 pilots flew over 100 missions each. One UTANG pilot, Capt. Cliff Jolley, shot down seven Soviet made MIG-15 aircraft and became the first Air Guard "Ace" of the Korean Conflict. Two Utah pilots were killed during this conflict.

During the Middle East crisis in August of 1990, Utah Crews were some of the first to volunteer in support of Operation Desert Shield/Storm. The UTANG's support of this operation continued well into 1991. More recently, members have supported national drug interdiction activities and have provided air refueling for tactical and transportation aircraft supporting military activities involving Bosnia, Southwest Asia, and Kosovo.

The UTANG continued distinctive federal service during 2002 with missions around the globe in support of Operations Noble Eagle and Enduring Freedom in response to terrorism. Additionally, members of the UTANG supported the Salt Lake 2002 Winter Olympics in various capacities. Numerous NATO operations and Air Expeditionary Forces missions were also supported. Critical personnel resources, needed to accomplish these and other UTANG missions, were supported through recruiting, retention, work-force diversity, and family support programs directed by headquarters leaders.

Local communities also saw continuing benefits from the Utah Air Guard. Activities included: Sub-for-Santa, blood drives, Scouting for Food support, Invest in Futures, Adopt-a-School Program, Jet-pull for the Utah Special Olympics, and highway cleanup. The UTANG also maintained its state of readiness should the state of Utah need support during an earthquake, flood, civil disturbance, or major disaster.

151st Air Refueling Wing

For the 151st Air Refueling Wing, commanded by Col. Brent E. Winget, 2002 was a busy and exciting year. The events of 9/11 changed everyone's lives and sent many of the wing's members to far away places supporting Operation Noble Eagle and Enduring Freedom. The Air Force also activated about 20 members of the wing staff and deployed them to Cyprus and Crete for three months.

While in the Mediterranean, the Wing supported other Air Force units, flying hundreds of sorties and offloading thousands of pounds of fuel in fighting the war on terror. This mission, accomplished with pride and excellence, gave them a lot of personal satisfaction in helping to strike back for the War on Terrorism.

The Wing was also deeply involved with the local community, spending many hours helping to collect food for the local food bank, repairing computers for the Navajo Reservation school at



The Utah National Guard's 151st Air Refueling Wing maneuvering into position to refuel a U.S. B-2 bomber during a refueling mission

Teec Nos Pos, Arizona, working with the Employer Support of the Guard and Reserve program to thank businesses for their support of Utah Guardsmen this

year and working to provide a viable Family Support program, which included a family appreciation day at the base.

The Wing was also heavily involved in helping Salt Lake City and Utah host the 2002 Salt Lake Winter Olympics and Paralympics. The event was an unqualified success, being called one of the best Winter Olympics ever.

The Wing ended the year by cutting the ribbon on a new headquarters building and a new composite maintenance building. Congressman James Hansen attended the ceremony along with the Adjutant General and many retirees and their families. The new buildings are the jewels of the base and are a very welcome addition.

We look forward to another year with many challenges and ample opportunity for adventure. GOD BLESS AMERICA!!!!



Navaho students at the Teec Nos Pos School, on the Navaho Reservation, work on their newly refurbished computers, provided by the Utah National Guard

151st Medical Squadron

Under the Command of Colonel John K. Hayes, Jr., the 151st Medical Squadron had a very successful year. Many of the challenges of this last year came as a result of the changes to the military following the 9-11 attack on New York City.

With the Olympics on the horizon and the increased threat of terrorism, 17 members of the Medical Squadron were trained in hazardous materials medical response. Following training and certification through the state of Utah, these members were assigned as members of the 85th Civil Support Team Army/Air Hazardous Material Response Team.

These 17 members as well as members of the Air National Guard Fire Department and members of the 151st Civil Engineering Squadron were assigned to the Park City area in support of the 2002 Winter Olympics. Although there were no incidences of chemical or biological attack, this team underwent continued training and simulation of real-world chemical or biological events. The 85th CST is the first army/air team of its type.

The 151 Medical Squadron Public Health personnel provided a combined total of 212 workdays of public health effort during the Olympics. That, in part, is why the illness/injury incidence rate did not exceed 1.8% for all military members

assigned.

To further the Medical Squadrons readiness capabilities to respond to current world conditions 45 members were deployed to Alpena Michigan CRTC. As near as possible this training camp simulates our wartime capability. With the most sophisticated equipment available, each member is trained in combat medicine according to his or her AFSC and UTC.

In preparation for the change in the Air National Guard structure to support Home Land Defense, several new UTC's have been added to the 151st MDS manning document. These changes include a quick response trauma team comprised of a trauma physician, a trauma nurse and a cardiac technician in addition to a highly specialized equipment package. Also added were two mental health UTC's,

a three-person quick response team specializing in immediate management of mental health casualties and a much larger team capable of education and training as well as support in a clinical setting. Although in its infancy, within days of the 9-11 attack the quick response mental health UTC was activated to support operations in New York City.



A Medical Squadron nurse gives a shot during a mobility processing line.

151st Operations Group

The 151st Operations Group consists of slightly over 100 personnel and 11 KC-135E Stratotanker aircraft supporting the mission, vision, and goals of the 151st Air Refueling Wing.

The 151st OG includes the 191st Air Refueling Squadron and the 151st Operations Support Flight. In Sept. 2002, Lt. Col. Kelvin G. Findlay was appointed as the 151st OG commander, replacing Lt. Col. David M. Hooper. Also in September, Lt. Col. Denise O. Schofield became the 191st ARS commander and Lt. Col. Quinton R. Bridge became the 151st OSF commander.

The 191st ARS personnel are primarily pilots, navigators, boom operators and Life Support specialists while the 151st OSF consists of a variety of operational mission support functions including airfield & flight management, training, scheduling, current operations, combat aircrew communications and intelligence.

An Air National Guard unit aligned to the Air Mobility Command, the 151st OG missions include being prepared to refuel long-range strategic bombers, providing air refueling in a regional

global reach, power, and humanitarian support to both the state of Utah and the nation.

The year 2002 was very busy for the 151st OG. A major conversion, referred to as Pacer CRAG (Compass, Radar and Global Positioning System) replaced old "round dial" cockpit instrumentation with more modern



Tanker on alert for Noble Eagle.

"glass cockpit" technology. This extensive conversion required training of 70 aircrew personnel (the navigator is being phased out from the aircrew). The 14-month process was completed early in the year and was followed by several major activities.

The 151st OG aircrew and support personnel were activated in January as part of operation Enduring Freedom and subsequently deployed to Cyprus and Crete (January 17 to May 13). A total of 61 sorties were flown totaling 803 flying hours with over six million pounds of fuel offloaded.

During this period, aircrews remaining in Salt Lake City participated in continuous Alpha, Bravo and Charlie alerts as part of operation Noble Eagle homeland defense.

During the 2002 Salt Lake Winter Olympics, they provided air refueling support of fighter aircraft flying combat air patrols over the Salt Lake City area.

Operations personnel also supported the Olympics by coordinating arrival and departure of visiting dignitaries including the president and vice president of the United States.

In March, aircrews participated in a Red Flag exercise at Nellis AFB, Nevada and exercise Millennial Challenge in August at the same location.

Upon returning from Crete, the 151st OG received a Single Integrated Operational Plan Operational Readiness Inspection in June. Inspectors from Headquarters AMC awarded the Wing an "Excellent" rating and the team chief commented, "to date, this is the best unit SIOP inspection my team has done."

The last year continued the unit's outstanding safety record without a "class A" mishap in over 40 years -- a total of over 130 thousand flying hours.

The 151st OG was involved in a variety of community activities including adoption of a local elementary school, Adopt-A-Highway, Freedom Academy, blood drives and the Combined Federal Campaign.

The 151st OG also provides flights in support of the Reserve Officer Corps and civic leaders as a part of the Commander's Distinguished Visitor program.

While the events experienced during FY 2002 were challenging, the 151st Operations Group continued its long tradition of professionalism, pride and reliability.



Tanker refueling a C-17.

conflict and cargo/passenger transport. The exceptional skill, experience, and dedication of 151st OG personnel are a critical part of the 151st Air Refueling Wing team that aggressively extends



The Logistics Group (LG), Commanded by Lt. Col. Scot Johnson, is a diverse combination of Quality Assurance and logistical staff personnel.

They provide support for training, budget execution, mobility, analysis, scheduling and the Maintenance Operations Control Center.

For FY 2002, the Quality Assurance took an innovative approach with the Quality Assurance Database (QUAD) program. The QUAD was implemented to track maintenance quality inspections, which review Time Compliance Tech Orders against maintenance repair task. Quality Assurance (QA) works directly with Boeing engineers to make sure they are providing safe, airworthy aircraft for the aircrews and the men and women of the Utah Air National Guard.

The QA initiated a new Foreign Object Damage (FOD) program for FY 2002. The FOD program allows each maintenance shop the opportunity to help decrease the amount of FOD on the flight line by using a state of the art

piece of equipment called the "FOD Boss". It's a quick and easy tool that allows our shop personnel a process to clean up the parking and taxi ramp without "walking the line" as they have done in the past.

The QA has also taken the debriefing process a step closer to perfection. The process involves an eye-to-eye meeting with the aircraft crew and the various maintainers to make sure they understand the maintenance write-ups. This process will allow a 10 to 20 percent quicker repair time on the aircraft since troubleshooting will be more refined.

The LG training is a one-person shop that does the work of several, with approximately 280 maintenance personnel, 537 course and schools, deployments and cargo in-checks for real-world tasking and exercises. Training has developed a leadership

course through the National Guard Bureau that will be implemented in fiscal year 2003.

This fiscal year, training was part of the "scrub" when they converted from Core Automated Maintenance System to GO-81. Approximately 1,000 course codes were reduced to 537. The task was to delete, change or modify courses that were no longer required.

The National Guard Bureau designated the 151st LG Training NCO as the Western Special Point Of Contact.

Training also worked with Hill AFB to create several training videos to include F-16 familiarization and a marshaling video.

Fiscal Year 02 has been a monumental year not only in success but also in tragedy. The complexity of 9-11 has impacted our budget process since we started a new fiscal year 20 days after the twin towers/Pentagon assault. What was planned prior to that disaster soon abruptly changed to focus on providing real world funding to support our role in Enduring Freedom and Operation Noble Eagle.

Fiscal years for maintenance dollars and the repair of aircraft are based on models from previous years. The challenge was to take \$3,023,400 for the flying program; \$5,200,000 for aviation fuel; \$789,000 in operating expenses; \$83,000 in MILPER dollars; run the normal "day-to-day stuff," support the needs of our deploying maintenance personnel to various corners of the world and at the end of the year have it all executed properly

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151st Logistics Group

LG, LSF, MXS, AGS



Two AGS crewchiefs talk while launching an aircraft.

Continued from previous page
down to the penny.

This one-person shop, throughout the year, executed the entire Maintenance budget to the end of September without a stop or slowdown due to funding restraints. . . . down to the penny.

Analysis of maintenance data is the map that tells where we are going, where we've been and most importantly how we get there. In FY 02 analysis created an "Analysis for Dummies" a power-point presentation that teaches upper and mid-level management how to use maintenance analysis data. This shop provides over 706 records of data that is compiled into a 63-page summation. Data integrity is the primary concern of the analysis office. The implementation of MTECH gave new direction and data integrity to man-hour accounting.

Each month a maintenance summary is distributed that contains a wealth of information. Everyone sees 63 lines of data for up to 12 months from the Air Mobility Command to the NGB. Everything you would ever need to know about the success, failures and prognosis of the aircraft fleet is contained in this summary.

In FY 02 they saw more trend analysis. They looked for trends of why or how parts are failing on the aircraft. Trend analysis gives a heads-up and can save many man-hours and thousands of dollars in the future.

Fiscal Year 2002 brought great challenges to the Programs and Mobility office of the Logistics Group. A new NCO started the job in February right in the middle of deploying hundreds of maintenance personnel and tons of cargo, not only for Enduring Freedom but also in preparation for an IG inspection in June.

Programs and Mobility successfully



Maintenance Squadron members repair an engine cowling.

coordinated the deployment, resupply and redeployment of tons of cargo to Cyprus. The deployed cargo included tons of maintenance tools and test equipment, air ground equipment, hazardous materials, communication equipment, computers, tables, desk and chairs to support Enduring Freedom. Additionally, the PMOB office ensured all maintenance personnel meet mobility requirements to include shots, weapon training and military and personnel affairs.

Programs and Mobility satisfied 100 percent of all SIOP/ORI requirements for cargo and personnel for all taskings, including Enduring Freedom and Operation Noble Eagle. 100 percent of the people tasked met mobility requirements and special requirements for overseas locations. Each line number for each Unit Type Code was met without short-falling any equipment or personnel.

Scheduling and Maintenance Control (MOCC) are geared more toward directly supporting the

production effort than the other work areas of the Logistic Group Staff. In FY 02 the MOCC and Plans, Scheduling and Documentation executed 3100 flying hours. That means that if you subtract the Program Depot Maintenance requirements, Isochronal phases, Pacer Crag modifications, and any unscheduled maintenance, they supplied enough air worthy aircraft for our pilots to take-off, land and log 3100 hours of flying time. That's pretty impressive. In mission effectiveness they met all mission requirements 87.7 percent of the time.

In FY 02 they scheduled 810 sorties and flew 710. Eighty-seven percent of the time they met all requirements to supply a plane for a tasking, whether a local flier or an alert sortie. In FY 02 we were tasked with 95 Alert sorties and flew 100 percent of our task to include Alpha, Charlie and Bravo response times. Of the 95 sorties we provided airworthy aircraft to fly 551.8 hours. This is monumental when you consider that aircraft have to be shuffled around when they had weather cancellations, receiver cancellations and operations or maintenance cancellations that adds up to about 100 aborts for the FY 02.

The challenge of September 11th was our first and foremost consideration. The preservation of our freedoms and our resolve to move on was apparent with the 2002 Salt Lake City Winter Olympics Games. Logistics Group staff personnel to include our traditional Guardsmen and women provided around the clock support for the Olympics while maintaining and scheduling aircraft to support OEF and ONE. Hundreds of man-hours by our Logistics Group personnel were devoted to baggage details, hotel transfers, transportation and coordinating the presidential entourage.

“Aggressively extending global reach, power, and humanitarian support for state and nation” is the mission statement for Headquarters, 151st ARW Support Group. To accomplish this mission, the Support Group provides command, guidance and administrative support to the various and highly specialized units of the Utah Air National Guard.

The 151st Support Group, commanded by Col. Scott Harrison, is a very diverse organization. While most wing units provide support for the Wing mission only, the 151st SG is heavily tasked supporting three associate units also located at the Utah Air National Guard Base and one geographically

separated unit at Hill AFB.

FY 2002 was an especially busy year for Support Group. All the units supported the 2002 Salt Lake Winter Olympic Games, and all were involved in homeland defense.

The 151st Communications and Information Flight completed a total rework of the base communications infrastructure due to the extensive construction projects on base. They also boasted a successful deployment to Cyprus and Crete.

The 151st Civil Engineering Squadron combined with other units

across the nation to support infrastructure projects at Fort Leonard Wood, Missouri. The 151st CES also participated in Air Expeditionary Force tasking to perform fire-fighting and bed-down support for Operation Northern and Southern Watch and Operation Enduring Freedom. They also recently completed an AMC Inspector General Exercise at the Air National Guard training site in Savannah, Georgia, as well as overseeing the construction on two brand new facilities and several remodeling projects totaling \$16

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151st Support Group



Two Security Forces Squadron members stand guard at the Salt Lake International Airport after September 11.

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million with over 90,000 sq. ft. of construction.

The Environmental Management Office, which includes the Industrial Hygiene Office and Public Health Office, has continued an ongoing commitment to the environment as well as workers' safety and health. All offices achieved success by meeting milestones in each of their respective programs. This nationally award-winning section has continued its commitment to the protection of human health and the environment at the Utah Air National Guard.

The many deployments of the Utah ANG kept the 151st Mission Support Flight extremely busy this year, processing approximately 75% of all base personnel through the RAPIDS deployment procedures. With the

activation of many of the personnel, the 151st MSF saw a substantial increase in ID cards, Foreign Language Proficiency Pay, Educational Services, & Family support participation.

The 151st Security Forces Squadron provides installation security and resource protection. This year included extended support to the 2002 Salt Lake Winter Olympic Games and protection of many local, national and foreign dignitaries. The unit was activated in support of Noble Eagle and Enduring Freedom, protecting our assets both at home and abroad.

The 151st Services Flight provides excellent dining, billeting, morale, welfare and recreational services. Some of the events they helped support included Noble Eagle, food service for the Korean War tribute, Utah National Guard Youth Camp and Freedom Academy, the AMC SIOP inspection, IGX and the UtahANG family day. They also provided billeting for the base both in contract quarters and through the on-base facility.



A Security Forces member watches the flight line for any sign of unauthorized visitors.

During 2002, the 151st Support Group saw many changes and challenges. The tasks varied from local support to international deployments. Under the command of Col. Harrison, each unit saw success and accomplishments reaching the very highest federal and military levels.

The support group efforts this year have reflected the dedication and enthusiasm of its members to fulfill the mission statement of "global reach, power, and humanitarian support for state and nation". Their missions start at home, but expand to cover the globe.



Comm Flight member works on a circuit board.

151st Civil Engineering Squadron

Commanded by Lt. Col. Leon Jones, the mission of the 151st Civil Engineering Squadron is to program, design and construct new facilities as well as to provide operation and maintenance support for facilities at the 151st Air Refueling Wing and five associate units.

The Civil Engineers train to meet a wartime requirement of constructing airbases using pre-stored, bare-base equipment (Harvest Eagle), and provide battle damage repair of facilities and runways. They also support the flying mission, furnish fire protection and airbase operability management.



CES putting concrete barriers in place after 9-11.

151st Services Flight

The mission of the 151st Services Flight is to contribute to the readiness of Utah ANG personnel and provide support to community, state and nation through food services, lodging, fitness & recreation, laundry support, field exchange and mortuary affairs.

The Services Flight met its annual home-station training requirements during the September drill. Home-station training consists of chemical warfare training, weapons qualifications, classroom training and hands-on equipment training.

During FY 2002, the unit took part

in post 9-11 related activities as well as Olympics support. They provided food services for 150 stranded Marines for a week on the base. They also provided extended alert facility lodging in the on-base billeting facility for flight crews for both 9-11 activities as well as Olympics support.

Members of the flight also accomplished an AEF rotation. They prepared for and participated in a SIOP inspection.

The flight provided food services for both the Utah National Guard Youth Camp and the Freedom Academy this

The 2002 Salt Lake Winter Olympics and the Paralympics found much civil engineer support in the area of Hazardous Material Response Teams and in the construction of support facilities.

Forty unit members participated in a deployment for training in May to Fort Leonard Wood, an Army post in Missouri. Several structures were extensively remodeled or totally rebuilt, utilizing carpentry, masonry, electrical, mechanical and heavy equipment skills.

This August also found about 40 members participating in an readiness exercise inspection at the Air Guard Training Center in Savannah, Georgia, Airbase Operability and Ability to Survive and Operate where contingency skills were successfully tested during the exercise.

On the home front, the Engineers completed a busy and fruitful year by spending \$16 million for construction projects, including the completion of a new headquarters and a new composite maintenance building and the first stages of renovation for several more.



Service Flight members prepare meals in the dining hall.

summer.

The flight also participated in an IGX at the CRTC in Savannah, Georgia. All of these activities provided the unit with excellent training opportunities.

130th Engineering Installation Squadron

A change in commander, changes in key personnel, an Operations Compliance Inspection (OCI) and multiple activations made 2002 a

For Enduring Freedom, the 130th activated 29 members; more members than have been activated in the history of the squadron. Activated teams

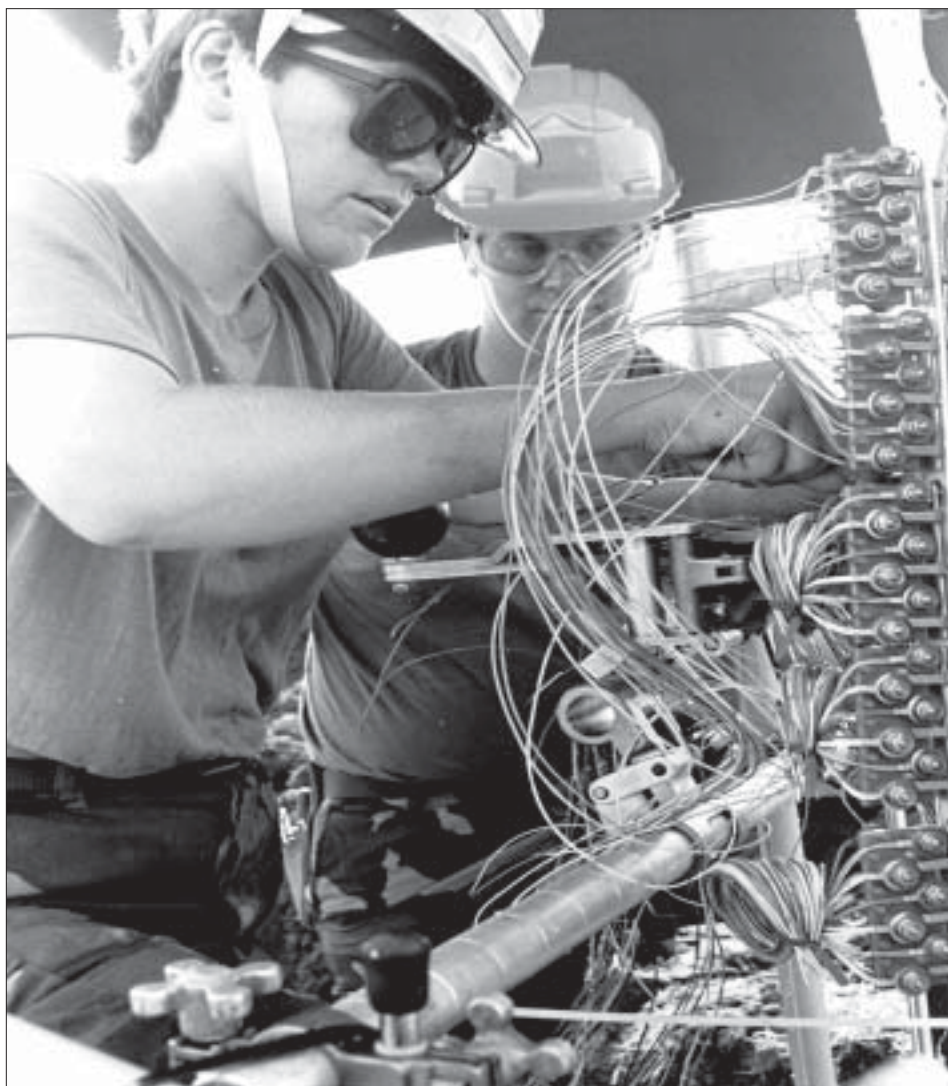
infrastructures. The installations teams are still in the theater.

Many hours were spent this year preparing for the OCI which took place in September. Demonstrating the unity of the EI community, the 130th received support from units in Texas, Pennsylvania, California, Oklahoma and New York. After the OCI the inspection team announced the 130th EIS "Mission Ready".

During 2002, the 130th provided support for our Systems Telecommunications Engineering Management bases: Gowen Field, Idaho, Buckley ANG Base, Airburst Range, Colorado, Sky Harbor ANG Base, Arizona, and our home, the Utah ANG Base. The 130th helped upgrade LAN, communications and fiber optic systems. During the inspection our STEM was commended for procuring over \$7 million in EIS project funds for the 130th's clients.

Keeping with 130th tradition we traveled to OSAN Air Base, Korea; Yokota Air Base, Japan; Hickam Air Force Base, Hawaii; Randolph Air Force Base, Texas; Schriever Air Force Base, Colorado; and Hill Air Force Base, Utah. While most of the projects were LAN system upgrades, the 130th also installed fiber optics, weather equipment and secure communications systems.

The 130th supported the local community by providing manpower and vehicles for the annual Boy Scout Food Drive. They also augmented the Security Forces providing personnel in support of the 2002 Salt Lake Winter Olympics.



Members of the 130th Engineering Installations Squadron on the job

challenging year for the 130th Engineering Installations Squadron, commanded by Maj. Martin W. Shupe. The unit was tasked to support state and federal projects, Expeditionary Air Force rotations, contingency deployments and Operation Enduring Freedom.

included a three-member Management Team, six Engineers, one Cable Team, one Secure Comm Team and two draftsmen. Teams were assigned to locations in Southwest Asia and the Middle East. Projects worked on included engineering and drafting for Air Operations Centers and base

299th Range Control Squadron

Commanded by Lt. Col. Wayne Lee, the unit continues to fulfill its full-time mission by providing Air Traffic Control and Weapons Control Services in support of aircrew training on the Utah Test and Training Range. The 299th RCS also provides organization and intermediate maintenance on radar, communications and computer systems at specified locations supporting UTTR operations.

While the unit was not activated for Operation Noble Eagle and Enduring Freedom, individual unit members answered the call to duty: Lt. Col. Mike Nice, Salt Lake 2002 Winter Olympics; Maj. John R. Teter, Maj. Jeffrey A. Richey and Senior Master Sgt. Raymond Smith participated in the AEF/Joint Force operation; Master Sgt. Robert Wright for Joint Force/Joint Guardian; Staff Sgt. Marcus M. Archuleta and Staff Sgt. Duston K. Riley for Enduring Freedom; and Staff Sgt. Jimmy Sorrell for Noble Eagle.

In addition, Maj. Brett Hixson, Maj. Dave Sansom, Maj. George Cayias, and Capt. Brad Smith augmented the 109th Air Control Squadron at the Salt Lake City Air Route Traffic Control Center in support of Operation Noble Eagle.

The unit continues to support the adopt-a-school program with Holt Elementary School. This community service project not only helps the children, but lets unit members gain from the experience also.

The National Guard Bureau chose the 299th RCS, better known as "Clover Control," as the 2001 ANG Outstanding Air Traffic Control Radar Facility of the Year. Along with this honor Master Sgt. Raymond Smith

received the ANG Air Traffic Control Enlisted Manager of the Year award.

A major challenge for the unit this year has been the radar dome at Cedar Mountain. It was damaged by lightning and high winds and will require replacement. A new dome will not be available until the spring of 2003 so maintenance technicians will keep a close eye on developments at Cedar Mountain throughout the winter.

Additionally, a new 100-foot microwave tower at the unit Air Operations Center, located at Hill AFB, caps a summer long effort of replacing the entire microwave system on the UTTR. This updated system provides



Senior Master Sgt. Curtis Clark works on the radar antenna at Cedar Mountain.

state-of-the-art connectivity between the AOC and all range sites. It culminates a massive effort to upgrade training and test capability on the UTTR to meet America's robust weapons and tactics development to address current and future threats.



Senior Airman Jeff Trujillo helps a student at Holt Elementary School.

109th Air Control Squadron

Commanded by Lt. Col. Kenneth L. Gammon, the 109th Air Control Squadron stands ready to deliver reliable, secure command and control, communications, computer, and intelligence anytime and anywhere.

The 109th ACS operates and maintains the equipment necessary to provide higher headquarters with a real-time air picture that displays both offensive and defensive operations. This air picture is critical to battle management activities and to the war fighters' decision-making process.

The 109th ACS supplies this air picture by utilizing long-range surveillance radar coupled with a robust suite of HF, VHF, UHF radios complimented with satellite and microwave communications capabilities. This equipment disseminates the tactical data-links and voice communications necessary for the Ground Theater Air Control System.

This past year has been the most demanding for the 109th ACS. In the wake of September 11, the 109th ACS was among the first to be called to active duty for Operation Noble Eagle. On September 13th, the 109th ACS began 24/7 surveillance operations over the skies of the Western United States with over 50 traditional Guard members and technicians. This vigilance supplied flawless critical radar and data-link information of the Western United States to NORAD agencies for over three months.

Later, the entire 109th ACS was partially mobilized under US Code 12302 starting on September 21st. Following the attacks on Sept. 11th, squadron personnel realized that some excess equipment provided a one-of-

a-kind opportunity. By overhauling this equipment, the 109th ACS became the only Air Control Squadron in the Combat Air Force capable of accessing multiple Federal Aviation Administration radars and interfacing them into the tactical system utilized by the Western Air Defense Sector.

This innovative thinking and problem solving provided the



Continental NORAD Region with access to some of the only interior radar coverage of the Western United States available following September 11th. The members of the 109th ACS demonstrated they were up to the challenges posed by September 11th, as well as being sought after by other state and national agencies for advice and counsel in our areas of expertise.

The 109th ACS reputation of excellence came through again when the exercise directors for Roving Sands picked the unit to be lead controlling agency and primary communication and control integration node for the opposing force in 2001. The unit deployed 124 people and deployed over 350 tons of equipment to Holloman AFB in support of Roving Sands 2001.

The 109th ACS's development of the OPFOR special instructions, Air Missile Defense Plan, Airspace Coordination Order and Tactical Operations Data resulted in a seamless operation between all exercise participants. The 109th ACS also designed and executed the first ever OPFOR Integrated Air Defense System used in the exercise during Roving Sands 2001. The 109th also hosted a member of the German Air Force in the Reserve Officer Foreign Exchange program at Roving Sands 2001, a first for a non-flying unit.

Locally, the 109th ACS provides services to other agencies and is recognized for its contributions. The 109th ACS recently assisted the United States Marine Corps in establishing a remote radar location that enhanced aviation security for the 2002 Salt Lake Winter Olympics.

Governor Leavitt and Adjutant General Maj. Gen. Brian Tarbet awarded the Utah Air National Guard Squadron of the Year for 2001 to the 109th ACS.

The 109th First Sergeant was selected as Utah ANG First Sergeant of the Year and is competing at the national level.

The unit's Family Readiness program is being used as a benchmark throughout the Utah ANG and the squadron's Family Readiness representative was selected as the ANG Spouse of the Year and is currently competing for the Joan Orr Spouse of the Year award.

As evidenced by the demand for the 109th ACS's services at the federal level and praise bestowed by state leadership, the 109th Air Control Squadron continues to demonstrate its ability to provide a critical service to our nation's war-fighting capability.

The 169th Intelligence Squadron, nicknamed the Dark Horse Squadron, provides sole source Department of Defense support for the Senior Scout weapon systems.

The unit provides airborne command, control and communication countermeasure support to U.S. and allied commanders. Squadron aircrew members fly missions on U.S. Air Force and Air National Guard C-130 Hercules aircraft conducting defensive communications studies.

The Squadron also develops and applies techniques and materials designed to ensure that U.S. communications are secured and protected from hostile

169th Intelligence Squadron

Electronic Security Command. In October 1986, the squadron was reassigned to the Air National Guard, and shortly thereafter, granted federal recognition with formal activation coming April 27, 1987. The unit eventually became the first ANG unit to be assigned to the Air Force's Air Intelligence Agency. Currently, the 169th IS operates as a component of the Air Force's Air Combat Command.

After riding the budget roller coaster in recent years, the unit received full funding through fiscal 2007 for its newly upgraded Senior Scout weapon systems. With the upgrade, the Senior

posture it has maintained the past few years.

Because of the outstanding efforts of 169th members, the Senior Scout has become the premier airborne ISR platform for SOUTHCOM. The 169th routinely deploys 40 to 50 people to the SOUTHCOM Theater.

After the tragedy of Sept. 11, 2001, the 169th IS was activated the following October. That activation order has recently been extended for another year in support of Operations Noble Eagle/Enduring Freedom.

This past year, the 169th IS continued its role providing support to



countermeasures. During wartime, the Dark Horse Squadron advises operational commanders regarding procedures and techniques that could oppose enemy command and control communications.

Additionally, the Squadron performs direction finding and range estimations in support of search and rescue operations.

The unit was originally created as a squadron under the U.S. Air Force's

Scout weapon systems now match other airborne Intelligence, Surveillance, and Reconnaissance (ISR) platforms and will be a viable system for years to come.

Because of its extremely high operations tempo supporting the U.S. Southern Command, the 169th IS has received approval to add more than 25 full-time positions this year. The Dark Horse Squadron should continue the successful retention and recruiting

the U.S. Air Force by rotating members to participate in Operations Northern and Southern Watches.

During the unit's short history, Dark Horse Squadron airmen have participated in Operations Just Cause, Desert Shield, Desert Storm, Southern Watch, Northern Watch, and most recently, Noble Eagle/Enduring Freedom. The unit deploys regularly in support of theater peacetime and contingency operations worldwide.

1st Information Warfare Flight

There's a new kid on the block! The 1st Information Warfare Flight was authorized to begin its mission of information superiority. Commanded by Maj. Lance Whipple, the Flight's primary role will be accomplished remotely in Utah to support the efforts of the 1st Air Force commander, Maj. Gen. McKinley, headquartered at Tyndall Air Force Base, Florida.

Gen. McKinley is the Joint Forces Air Component Commander and is responsible for all air defenses of the United States.

The 1st IWF will be involved with protecting the information infrastructures that allow for successful accomplishment of all air defense activities.

The Flight is uniquely qualified to accomplish their mission by combining the strengths of time-sensitive intelligence disciplines with the technologically savvy skills of the small computer maintainers. This combination of talents produces the required information assurance required to successfully complete the daily missions of air defense.

The Flight although new, has

been fortunate enough to attract some of the brightest thinkers and hardest workers from the Air

questioned. Their mission will probably never be fully in the spotlight as long as the information flows freely.

As the first of its kind in the Air National Guard, other states and organizations will undoubtedly be looking to Utah for their help in formulating their own similar missions.

The 2002 Salt Lake Winter Olympics successfully integrated local, state and federal agencies in accomplishing a multifaceted operation. The 1st IWF will continue in that same spirit of

cross coordination of information amongst a wide array of potential customers.

The state will benefit greatly from the strength of the Flight as the focus of the flight turns to special projects that will come their way.



Guard.

The talents on the team have been instrumental in moving the fledgling Flight into arenas that cross multiple organizational boundaries. The traditional views that intelligence only applies to the air war have morphed forever into protection of all critical infrastructures and information. The role that our information has played has been taken for granted and our dependence on that information has never been



The Utah National Guard pays the highest tribute to those dedicated National Guard soldiers and airmen who have gone to their eternal rest in the past year. They served their country, state, and community with distinction as professionals in one of the finest organizations in the United States. They are missed by their families and by the men and women with whom they faithfully served.

NON-DUTY DEATHS

PV1 Brett S. Williams, Service Battery, 2nd Battalion 222nd Field Artillery Date of Death: 22 Sep 2001

PFC Travis R Coston, Detachment 1, Battery A, 1st Battalion, 145th FA Date of Death: 3 Feb 2002

SGT Scott M. Watkins, Company C, 1457th Engineer Battalion Date of Death: 6 May 2002

The Veterans' Memorial Cemetery Near Camp Williams



Annual Report

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